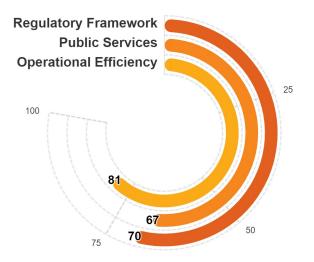


ECONOMY

Rwanda

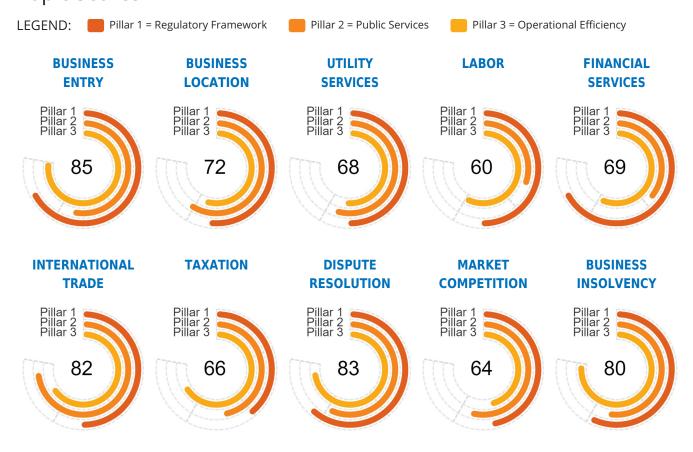
REGIONSub-Saharan Africa

INCOME GROUP
Low income



- Rwanda scores highest in Business Entry, Dispute Resolution, and International Trade. Within these areas, the
 economy implemented all good practices in terms of company information filing requirements, advanced
 digitalization of the judicial system, and electronic systems and interoperability of international trade operations in
 line with best practice.
- Rwanda scores lowest in Labor, Market Competition, and Taxation. Within these areas, the economy does not
 follow good practices to set up the minimum wage, lags in the digitalization of intellectual property services, and
 does not have an annual national tax audit plan.

Topic Scores



Business Entry



The Business Entry topic measures the process of registration and start of operations of new limited liability companies (LLCs) across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations for business entry, covering de jure features of a regulatory framework that are necessary for the adoption of good practices for business start—ups. The second pillar measures the availability of digital public services and transparency of information for business entry. The third pillar measures the time and cost required to register new domestic and foreign firms.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

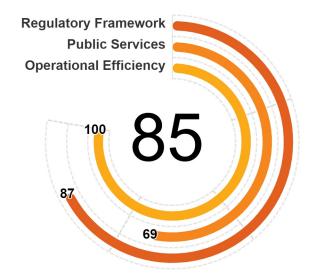


TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained
Obtaines Maximum

PILLAR I - REGULATORY FRAMEWORK

(I ·	REGULAT	ORT FRAMEWORK		07.30	/100.00		
CA	TEGORY:	INFORMATION AND PROCEDURAL STANDARDS		37.50	/50.00		
	Sub-Cate	gory: Company Information Filing Requirements 15.00					
		Mandatory to Verify and to Have the Company Name Approved	~	2.14	2.14		
		Mandatory to Verify the Identity of Entrepreneurs	~	2.14	2.14		
		Mandatory to Register Shareholders' Information	~	2.14	2.14		
		Mandatory to File Annual Returns/Financial Statements	~	2.14	2.14		
		Mandatory to Register Changes to the Company Name	~	2.14	2.14		
		Mandatory to Register Changes to the Shareholders' Details	~	2.14	2.14		
		Mandatory to Register Changes in the Articles of Association	~	2.14	2.14		
	Sub-Cate	gory: Beneficial Ownership Filing Requirements		12.50	/15.00		
		Mandatory to Register Beneficial Owners' Information	~	2.50	2.50		
		Mandatory Type of Information Required for Beneficial Owners		2.50	2.50		

PILLAR I (continued).

Mandatory Time Limit to Register Beneficial Owners' Information Nominee Shareholders and Directors Mandatory to Verify Beneficial Owners' Identity Mandatory to Register Changes to the Beneficial Ownership Information Sub-Category: Availability of Simplified Registration Simple Registration Form without the Use of Intermediaries Simple Registration Form or All Entrepreneurs Changes without the Use of Intermediaries Washased Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries	(continued)	✓ = full points	= no points	6.	60,
Nominee Shareholders and Directors Mandatory to Verify Beneficial Owners' Identity Mandatory to Register Changes to the Beneficial Ownership Information Sub-Category: Availability of Simplified Registration Simple Registration Form without the Use of Intermediaries Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting X 0.00 /50. CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related	(continued)			<u> </u>	↓
Mandatory to Verify Beneficial Owners' Identity Mandatory to Register Changes to the Beneficial Ownership Information Sub-Category: Availability of Simplified Registration Simple Registration Form without the Use of Intermediaries Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related To Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		,	~		2.50
Mandatory to Register Changes to the Beneficial Ownership Information Sub-Category: Availability of Simplified Registration Simple Registration Form without the Use of Intermediaries Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries Changes without the Use of Intermediaries Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related			~		2.50
Sub-Category: Availability of Simplified Registration Simple Registration Form without the Use of Intermediaries Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting X 0.00 5.0 CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		Mandatory to Verify Beneficial Owners' Identity	×	0.00	2.50
Simple Registration Form without the Use of Intermediaries Simple Registration Form for All Entrepreneurs Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements V 2.50 2.5 Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related			~	2.50	2.50
Simple Registration Form for All Entrepreneurs Changes without the Use of Intermediaries 3.33 3.3 Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related	Sub-Cates	gory: Availability of Simplified Registration		10.00	/10.00
Changes without the Use of Intermediaries Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		Simple Registration Form without the Use of Intermediaries	~	3.33	3.33
Sub-Category: Risk-Based Assessment for Operating Business and Environmental Licenses Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Vision 25.00 Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		Simple Registration Form for All Entrepreneurs	~	3.33	3.33
Risk-Based Regulations for Business Licensing Risk-Based Regulations for Environmental Permitting CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related 2.50 2.51 2.52 2.53 2.54 2.550 2.55		Changes without the Use of Intermediaries	~	3.33	3.33
Risk-Based Regulations for Environmental Permitting × 0.00 5.0 CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS 50.00 /50. Sub-Category: Domestic Firms 25.00 /25. Paid-In Minimum Capital Requirements	-	· ·		0.00	/10.00
CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS Sub-Category: Domestic Firms 25.00 /25. Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		Risk-Based Regulations for Business Licensing	×	0.00	5.00
Sub-Category: Domestic Firms Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related		Risk-Based Regulations for Environmental Permitting	×	0.00	5.00
Paid-In Minimum Capital Requirements Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries 2.50	CATEGORY: R	CATEGORY: RESTRICTIONS ON REGISTERING A BUSINESS		50.00	/50.00
Minimum Education or Training Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related	Sub-Cate	gory: Domestic Firms		25.00	/25.00
Criminal History Records or Affidavits Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related		Paid-In Minimum Capital Requirements	~	2.50	2.50
Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related		Minimum Education or Training	~	2.50	2.50
General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related		Criminal History Records or Affidavits	~	2.50	2.50
Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related Sector-Specific Restrictions for Domestic Entrepreneurs Related		Approval of Business Plan, Feasibility Plan, or Financial Plan	~	2.50	2.50
Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.5		General Operating License	~	2.50	2.50
to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.5		Sociodemographic Restrictions for Domestic Entrepreneurs	~	5.00	5.00
to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related			~	2.50	2.50
			~	2.50	2.50
			~	2.50	2.50
Sub-Category: Foreign Firms 25.00 /25.	Sub-Cate	Sub-Category: Foreign Firms		25.00	/25.00
Paid-in Minimum Capital Requirements 2.50 2.5		Paid-in Minimum Capital Requirements	~	2.50	2.50
Ownership and Participation Restrictions 2.50 2.50		Ownership and Participation Restrictions	~	2.50	2.50
Screening and Approval • 2.50 2.5		Screening and Approval	~	2.50	2.50
Restrictions on the Nationality of Key Personnel and Directors 2.50 2.5		Restrictions on the Nationality of Key Personnel and Directors	~	2.50	2.50

			•	60, ,	, b ₀ ,
LLAR I (d	continued)	✓ = full points → = partial points X =	no points	`\	· \
		Restrictions on Employment of Foreign and Local Personnel	~	2.50	2.50
		Local Engagement Requirements	~	2.50	2.50
		Financial Restrictions	✓	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Service Industries	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Manufacturing and Infrastructure Industries	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Agriculture and Extractive Industries	~	2.50	2.50
PILLAR I	I - PUBLIC SI	ERVICES		68.67	/100.00
С	ATEGORY: D	IGITAL SERVICES		36.67	/40.00
	Sub-Categ	gory: Business Start-Up Process		16.67	/20.00
		Company Name Verification	~	3.33	3.33
		Entire Company Registration Process	~	3.33	3.33
		Update of Company Information	~	3.33	3.33
		Registration and Update of Beneficial Ownership Information	~	3.33	3.33
		Payment of Incorporation Fees	×	0.00	3.33
		Issuance of Company Incorporation Certificate	~	3.33	3.33
	Sub-Categ	gory: Storage of Company and Beneficial Ownership Information		10.00	/10.00
		Database on Company Information	~	3.33	3.33
		Company Information Records Digitally Stored	~	3.33	3.33
		Database on Beneficial Ownership	~	3.33	3.33
	Sub-Categ	gory: Identity Verification		10.00	/10.00
		Availability of Electronic Signature and Authentication	~	5.00	5.00
		Identity Document Verification Process	~	5.00	5.00
C	ATEGORY: II	NTEROPERABILITY OF SERVICES		20.00	/20.00
	Sub-Categ	gory: Exchange of Company Information		10.00	/10.00
		Exchange of Information Among Public Sector Agencies	~	5.00	5.00
		Update of Company Information Fully Automated	~	5.00	5.00
	Sub-Cate	gory: Unique Business Identification		10.00	/10.00
		Unique Business Identification Number Existence		5.00	5.00

DII I ΔR II	(continued)	✓ = full points		^ bo. ,	601
		on Number Used by All Agencies	~	5.00	5.00
	CATEGORY: TRANSPARENCY OF ONLINE II	, ,		12.00	/40.00
	Sub-Category: Business Start-Up (Inclu	des gender and environment)		12.00	/20.00
	List of Documents	-	/	4.00	4.00
	List of Fees		~	4.00	4.00
	Service Standards		~	4.00	4.00
	Environmental-Related Requ	uirements	×	0.00	4.00
	Information on Publicly Fund Women Entrepreneurs	ded Programs to Support SMEs and	×	0.00	4.00
	Sub-Category: General and Sex-Disagg Registered Firms	regated Statistics on Newly		0.00	/10.00
	Statistics Publicly Available o	on Business Entry (General)	×	0.00	5.00
	Statistics Publicly Available of	on Business Entry (Gender)	×	0.00	5.00
	Sub-Category: Availability of General C	ompany Information		0.00	/10.00
	Electronic Search Available f	or All Company Records	×	0.00	5.00
	Types of Company Informat	ion Available Online to the Public	×	0.00	5.00
PILLAR	III - OPERATIONAL EFFICIENCY			100.00	/100.00
	CATEGORY: DOMESTIC FIRMS			50.00	/50.00
	Sub-Category: Total Time to Register a	New Domestic Firm		25.00	/25.00
	Total Time to Register a Nev	Domestic Firm	~	25.00	25.00
	Sub-Category: Total Cost To Register a	New Domestic Firm		25.00	/25.00
	Total Cost to Register a New	Domestic Firm	~	25.00	25.00
	CATEGORY: FOREIGN FIRMS			50.00	/50.00
	Sub-Category: Total Time to Register a	New Foreign Firm		25.00	/25.00
	Total Time to Register a Nev	<i>i</i> Foreign Firm	~	25.00	25.00
	Sub-Category: Total Cost To Register a	New Foreign Firm		25.00	/25.00
	Total Cost to Register a New	Foreign Firm	~	25.00	25.00

INDICATORS AND COMPONENTS	VALUES
Total time to register a new domestic firm (days)	3
Total cost to register a new domestic firm (% of GNI per capita)	N/A
Total time to register a new foreign firm (days)	3
Total cost to register a new foreign firm (% of GNI per capita)	N/A

Business Location



The Business Location topic measures three different options purchasing, leasing, and building that are available to entrepreneurs to choose the adequate location to set up their company, across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to property transfer, building, and environmental permitting, covering de jure features of a regulatory framework that are necessary for immovable property lease, property ownership, urban planning, and environmental licenses. The second pillar assesses the quality of public services and transparency of information in the provision of property transfer, building, and environmental permitting. The third pillar measures the operational efficiency of establishing a business location in practice. The interaction between these three pillars ensures a comprehensive evaluation of business location, balancing regulatory quality, service transparency, and operational efficiency to create an optimal environment for business establishment. The three pillars consider both the firm's flexibility and the broader social benefits. They ensure a more balanced approach accounting for private sector needs while safeguarding public interests, such as environmental sustainability and public safety.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

Sub-Category: Property Transfer Standards

Legal Obligation to Verify Identities of the Parties

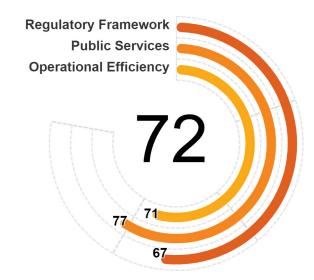


TABLE LEGEND = full points = partial points × = no points /100.00 67.46 CATEGORY: PROPERTY TRANSFER AND LAND ADMINISTRATION 28.83 /40.00 14.25 /15.00 Legal Obligation to Check Compliance of Documents with the Law 3.75 3.75 3.75 3.75

PILLAR I - REGULATORY FRAMEWORK

PILLAF

		•	boi.	, 60,,
continued) \checkmark = full points \ominus = partial points \times =	no points	`\	` \
	Legal Obligation to Register Sales Transactions	~	3.75	3.75
	Legal Provision on the Legality of Online Documents	Θ	3.00	3.75
Sub-Ca	tegory: Land Dispute Mechanisms		11.25	/15.0
	Legal Provisions for Arbitration as an Alternative Land Disputes Resolution Mechanism	~	3.75	3.75
	Legal Provisions for Conciliation and Mediation as Alternative Land Disputes Resolution Mechanisms	~	3.75	3.75
	Legal Provisions to Provide Out-of-Court Compensation for Losses due to Erroneous Information from the Land Registry	×	0.00	3.75
	Legal Provision for Protection of Property Title	~	3.75	3.75
Sub-Ca	tegory: Land Administration System		3.33	/10.0
	Disclosure of Land Registry Information	×	0.00	3.33
	Disclosure of Cadastral Information	×	0.00	3.33
	Infrastructure for Land Administration	~	3.33	3.33
CATEGORY	: BUILDING, ZONING AND LAND USE		24.75	/40.0
Sub-Ca	tegory: Building Standards		11.25	/15.0
	Building Codes/Standards Applicable to All Constructions	~	1.58	1.58
	Clear Provisions or Guidelines Regarding Safety Standards	~	0.79	0.79
	Regulation of Health Risk Related to Construction Materials	~	0.79	0.79
	List of Regulated Materials	Θ	0.20	0.79
	Responsibility for Compliance with Legal Requirements	~	1.58	1.58
	Type of Inspections Carried Out during Construction	~	1.58	1.58
	Requirement of Final Inspection by Law	~	1.58	1.58
				1.58
	Materials Required to Be Inspected/Tested by Law	Θ	0.20	
	Materials Required to Be Inspected/Tested by Law Liability for Structural Flaws/Problems	⊖✓	0.20 1.58	1.58
	Liability for Structural Flaws/Problems	✓	1.58	1.58
Sub-Ca	Liability for Structural Flaws/Problems Qualifications to Conduct Technical Supervision/Inspections	✓ ⊖	1.58 1.38	1.58 1.58
Sub-Ca	Liability for Structural Flaws/Problems Qualifications to Conduct Technical Supervision/Inspections Ability to Dispute Building Permit Decisions	✓ ⊖	1.58 1.38 0.00	1.58 1.58 1.58 / 15.0 3.75

Obtained Maximum

PILLAR I (continued).

		60.	60,
) \checkmark = full points \ominus = partial points \times = i	no points	V	•
Energy Efficiency Performance Standards are Verified as Part of the Building Plans Review Process	×	0.00	3.75
Incentives to Promote Green Building Standards	~	3.75	3.75
egory: Zoning and Land Use Regulations		6.00	/10.00
Requirements for Trunk Infrastructure Service Access (Water, Electricity, Sanitation)	~	2.00	2.00
Maps that Identify Areas Allocated to Residential, Commercial, Agricultural, Recreational, Public/Institutional, Mixed Use	~	2.00	2.00
Hazard Maps that Identify Areas in which Building is Not Permitted due to Natural Hazards	Θ	1.00	2.00
Hazard Maps that Identify Minimum Separation between Residential and Hazardous Occupancies	Θ	1.00	2.00
Maps that Identify Areas in which Building is Not Permitted in relation to Natural Resources	×	0.00	2.00
RESTRICTIONS ON OWNING AND LEASING PROPERTY		9.00	/10.00
egory: Domestic Firms – Ownership		2.50	/2.50
Restriction on Ownership Based on the Area of the Land for Domestic Firms	~	0.63	0.63
Restriction on Ownership Based on the Location of Property for Domestic Firms	~	0.63	0.63
Restriction on Ownership of Agricultural Land for Domestic Firms	~	0.63	0.63
Restriction on Ownership Based on the Height of Building for Domestic Firms	~	0.63	0.63
regory: Domestic Firms – Leasehold		2.50	/2.50
Restriction on Leasehold Based on the Area of the Land for Domestic Firms	~	0.50	0.50
Restriction on the Duration of the Lease for Domestic Firms	~	0.50	0.50
Restriction on Leasehold Based on the Location of Property for Domestic Firms	~	0.50	0.50
Restriction on Leasehold of Agricultural Property for Domestic Firms	~	0.50	0.50
Restrictions on Leasehold Based on the Height of Building for Domestic Firms	~	0.50	0.50
egory: Foreign Firms – Ownership		1.50	/2.50
Restriction on Ownership Based on the Area of the Land for Foreign Firms	×	0.00	0.50
Restriction on the Duration of Ownership for Foreign Firms	×	0.00	0.50
	Energy Efficiency Performance Standards are Verified as Part of the Building Plans Review Process Incentives to Promote Green Building Standards Regory: Zoning and Land Use Regulations Requirements for Trunk Infrastructure Service Access (Water, Electricity, Sanitation) Maps that Identify Areas Allocated to Residential, Commercial, Agricultural, Recreational, Public/Institutional, Mixed Use Hazard Maps that Identify Areas in which Building is Not Permitted due to Natural Hazards Hazard Maps that Identify Minimum Separation between Residential and Hazardous Occupancies Maps that Identify Areas in which Building is Not Permitted in relation to Natural Resources RESTRICTIONS ON OWNING AND LEASING PROPERTY Regory: Domestic Firms – Ownership Restriction on Ownership Based on the Area of the Land for Domestic Firms Restriction on Ownership Based on the Location of Property for Domestic Firms Restriction on Ownership Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Area of the Land for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Ownership Based on the Area of the Land for Foreign Firms – Ownership	Energy Efficiency Performance Standards are Verified as Part of the Building Plans Review Process Incentives to Promote Green Building Standards Requirements for Trunk Infrastructure Service Access (Water, Electricity, Sanitation) Maps that Identify Areas Allocated to Residential, Commercial, Agricultural, Recreational, Public/Institutional, Mixed Use Hazard Maps that Identify Areas in which Building is Not Permitted due to Natural Hazards Hazard Maps that Identify Minimum Separation between Residential and Hazardous Occupancies Maps that Identify Areas in which Building is Not Permitted in relation to Natural Resources RESTRICTIONS ON OWNING AND LEASING PROPERTY Restriction on Ownership Based on the Area of the Land for Domestic Firms Restriction on Ownership Based on the Location of Property for Domestic Firms Restriction on Ownership Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Area of the Land for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Domestic Firms - Ownership Restriction on Ownership Based on the Height of Building for Domestic Firms Restriction on Ownership Based on the Area of the Land for Foreign Firms - Ownership Based on the Area of the Land for Foreign Firms - Ownership Based on the Area of the Land for Foreign Firms	Energy Efficiency Performance Standards are Verified as Part of the Building Plans Review Process Incentives to Promote Green Building Standards Incentives to Promote Green Building Standards Requirements for Trunk Infrastructure Service Access (Water, Electricity, Sanitation) Maps that Identify Areas Allocated to Residential, Commercial, Agricultural, Recreational, Public/Institutional, Mixed Use Hazard Maps that Identify Areas in which Building is Not Permitted due to Natural Hazards Hazard Maps that Identify Minimum Separation between Residential and Hazardous Occupancies Maps that Identify Areas in which Building is Not Permitted in relation to Natural Resources RESTRICTIONS ON OWNING AND LEASING PROPERTY Restriction on Ownership Based on the Area of the Land for Domestic Firms Restriction on Ownership Based on the Location of Property for Domestic Firms Restriction on Ownership Based on the Height of Building for Domestic Firms Restriction on Ownership Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Area of the Land for Domestic Firms Restriction on Leasehold Based on the Location of Property for Domestic Firms Restriction on Leasehold Based on the Lease for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms Restriction on Leasehold Based on the Height of Building for Domestic Firms

PILLAR I (continued).

			•	60. ,	60.
(cc	ntinued)	✓ = full points → = partial points X = r	no points	•	· 🗸
		Restriction on Property Ownership Based on Location of Property for Foreign Firms	~	0.50	0.50
		Restriction on Ownership of Agricultural Land for Foreign Firms	~	0.50	0.50
		Restriction on Ownership Based on the Height of Building for Foreign Firms	~	0.50	0.50
	Sub-Cate	gory: Foreign Firms – Leasehold		2.50	/2.50
		Restriction on Leasehold Based on the Area of the Land for Foreign Firms	~	0.50	0.50
		Restriction on the Duration of Lease for Foreign Firms	~	0.50	0.50
		Restriction on Leasehold Based on the Location of Property for Foreign Firms	~	0.50	0.50
		Restriction on Leasehold of Agricultural Land for Foreign Firms	~	0.50	0.50
		Restrictions on Leasehold Based on the Height of Building for Foreign Firms	~	0.50	0.50
CA	TEGORY: E	NVIRONMENTAL PERMITS		4.88	/10.00
	Sub-Cate	gory: Environmental Permits for Construction		4.88	/5.00
		Existence of National Environmental Regulations during Construction	~	0.50	0.50
		Update or Revision of National Environmental Regulations during Construction	~	0.50	0.50
		Penalties or Fines in Place for Non-Compliance with the Regulations	~	0.50	0.50
		Environmental Risks as Defined by Legal Framework	~	0.50	0.50
		Qualified Professional/Professional Agency to Conduct EIA	~	0.50	0.50
		Criteria that Trigger an EIA	~	0.50	0.50
		Requirements for an EIA Process	~	0.50	0.50
		Legal Responsibility for Checking Compliance	~	0.50	0.50
		Legal Framework Mandates Public Consultations with Concerned Stakeholders	~	0.50	0.50
		Public Consultations Requirement Elements	Θ	0.38	0.50
	-	gory: Dispute Mechanisms for Construction-Related ental Permits		0.00	/5.00
		Ability to Dispute Environmental Clearances and Permits	×	0.00	2.50
		Out-of-Court Resolution Mechanisms for Environmental Disputes	×	0.00	2.50

 \checkmark = full points \bigcirc = partial points \times = no points

LAR II - PUBLIC SERVICES		77.34	/100.00
CATEGORY: AVAILABILITY AND RELIABILITY OF DIGITAL SERVICES		30.60	/40.00
Sub-Category: Property Transfer – Digital Public Services		7.40	/8.00
Online Platform Encumbrance Checking	Θ	1.07	1.33
Single Online Platform for Encumbrance Checking	Θ	1.00	1.33
Online Platform for Property Transfer	~	1.33	1.33
Processes Available Online for Property Transfer	~	1.33	1.33
Complaint Mechanisms for Immovable Property Registry	~	1.33	1.33
Complaint Mechanisms for Cadaster	~	1.33	1.33
Sub-Category: Property Transfer – Digital Land Management and Identification System		6.00	/8.00
Electronic Database for Checking Encumbrances	Θ	1.20	1.60
Format of Land Title Certificates	~	1.60	1.60
Format of Cadastral Plans	×	0.00	1.60
Method to Conduct Cadastral Surveying	~	1.60	1.60
National Database for Checking Identification	~	1.60	1.60
Sub-Category: Property Transfer – Coverage of the Land Registry and Mapping Agency		8.00	/8.00
Property Registration Coverage at Main Business City Level	~	2.00	2.00
Property Registration Coverage at National Level	~	2.00	2.00
Cadastral Coverage at Main City Level	~	2.00	2.00
Cadastral Coverage at National Level	~	2.00	2.00
Sub-Category: Building Permits – Digital Public Services		6.00	/8.00
Online Platform for Issuing Building Authorizations	~	2.00	2.00
Online Permitting Systems with Several Functionalities	~	2.00	2.00
Online Permitting Systems to Submit Building and Occupancy Permits	~	2.00	2.00
File Dispute Online on Building Permits	×	0.00	2.00
Sub-Category: Environmental Permits – Digital Public Services		3.20	/8.00
Online Environmental Permitting Systems with Several Functionalities	Θ	3.20	4.00
File Dispute Online on Environmental Licensing	×	0.00	4.00

PILLAR II (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow **CATEGORY: INTEROPERABILITY OF SERVICES** 20.00 /20.00 Sub-Category: Interoperability of Services for Property Transfer 10.00 /10.00 Interoperability between Land Registry and Cadaster 2.50 2.50 Interoperability between Land Registry and Other Services 2.50 2.50 Existence of a Geographic Information System (GIS) 2.50 2.50 Existence of a Unique Identifier between Land Registry and 2.50 2.50 Cadaster Sub-Category: Interoperability of Services for Building Permits 10.00 /10.00 Availability of Spatial Plans and Zoning Requirements to All 5.00 5.00 Stakeholders Integration of GIS or National Spatial Platforms 5.00 5.00 **CATEGORY: TRANSPARENCY OF INFORMATION** /40.00 26.74 Sub-Category: Immovable Property (includes gender) 11.11 /20.00 Publication of Property Transactions Requirements 2.22 2.22 Transparency of Property Transactions Costs 2.22 2.22 Service Standards at the Land Registry 2.22 2.22 Transparency of Cadaster Costs 2.22 2.22 Service Standards at the Cadaster 2.22 2.22 Availability of Statistics on Land Transactions 0.00 2.22 X Availability of Statistics on Number and Type of Land Disputes 0.00 2.22 X Availability of Statistics on the Average Time to Resolve Land 0.00 2.22 × Disputes Availability of Sex-Disaggregated Data on Property Ownership 0.00 2.22 X Sub-Category: Building, Zoning and Land Use 13.13 /15.00 Public Accessibility of Planning and Building Control Regulations 1.88 1.88 Public Online Availability of Requirements to Obtain All Types of 1.88 1.88 **Building Related Permits** Public Online Availability of Requirements Needed to Obtain 1.88 1.88 Occupancy Permit Applicable Fee Schedules for All Types of Construction Publicly 1.88 1.88 Available and Up to Date Availability of Official, Updated and Publicly Available Online 0.00 1.88 X Statistics Tracking the Number of Issued Building Permits

Obtained Maximum

PILLAR II	(continued)		= full points	= partial points	× = no points	♦ 0. ,	. 60.
		Updated City Master Plan/Zo	oning Plan		✓	1.88	1.88
		Steps to Modify Zoning/Land	d Use Plan		✓	1.88	1.88
		Adherence to Zoning Regula	tions		✓	1.88	1.88
	Sub-Categ	gory: Environmental Permits				2.50	/5.00
		Public Online Availability of E Requirements for Moderate			~	2.50	2.50
		Applicable and Up-to-Date F Clearances	ee Schedule foi	r Environmental	×	0.00	2.50
PILLAR	III - OPERATI	ONAL EFFICIENCY				71.23	/100.00
	CATEGORY: P	ROPERTY TRANSFER AND LA	ND ADMINISTR	ATION		26.80	/40.00
	Sub-Categ	gory: Major Constraints on Ac	cess to Land			0.13	/13.33
		Major Constraints on Access	to Land		Θ	0.13	13.33
	Sub-Categ	gory: Time to Obtain a Proper	ty Transfer			13.33	/13.33
		Time to Obtain a Property Tr	ransfer		✓	13.33	13.33
	Sub-Categ	gory: Cost to Obtain a Propert	ty Transfer			13.33	/13.33
		Cost to Obtain a Property Tr	ansfer		✓	13.33	13.33
	CATEGORY: C	CONSTRUCTION PERMITS				24.53	/40.00
	Sub-Categ	gory: Time to Obtain Construc	ction-Related Pe	ermits		11.33	/13.33
		Time to Obtain Construction	-Related Permi	ts	Θ	11.33	13.33
	Sub-Categ	gory: Time to Obtain a Buildin	g Permit			13.20	/13.33
		Time to Obtain a Building Pe	ermit		Θ	13.20	13.33
	Sub-Categ	gory: Cost to Obtain a Building	g Permit			0.00	/13.33
		Cost to Obtain a Building Pe	rmit		×	0.00	13.33
	CATEGORY: E	NVIRONMENTAL PERMIT				19.90	/20.00
	Sub-Categ	gory: Time to Obtain an Enviro	onmental Perm	nit		10.00	/10.00
		Time to Obtain an Environm	ental Permit		✓	10.00	10.00
	Sub-Categ	gory: Cost to Obtain an Enviro	onmental Permi	it		9.90	/10.00
		Cost to Obtain anEnvironme	ntal Permit		Θ	9.90	10.00

INDICATORS AND COMPONENTS	VALUES
Time to obtain a construction-related permit (days)	28
Perceptions index of access to land as a constraint	53
Time to obtain a building permit (days)	45
Cost to obtain a building permit (% of GNI per capita)	1565
Time to obtain a property (days)	1
Cost to obtain a property (% of GNI per capita)	4
Time to obtain environmental permits (days)	54
Cost to obtain environmental permits (% of GNI per capita)	217

Utility Services



The Utility Services topic measures the effectiveness of regulatory frameworks, and the quality of governance and transparency of service delivery mechanisms, as well as the operational efficiency of providing electricity, water, and internet services. Under the first pillar the Utility Services topic assesses the effectiveness of regulation pertaining to electricity, water, and internet services, covering de jure features of a regulatory framework that are necessary for the efficient deployment of connections, reliable service, safety, and environmental sustainability of provision and use of utility services. The second pillar of the topic measures the quality of governance and transparency in the provision of utility services, thus assessing the de facto provision of utility services. The third pillar measures the time required to obtain electricity, water, and internet connections, as well as the reliability of utility service supply.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

RWANDA - UTILITY SERVICES Professional Certifications



TABLE LEGEND

= full points

⊖ = partial points

× = no points

PILLA	R I - REGULAT	ORY FRAMEWORK		65.19	/100.00
	CATEGORY: E	CATEGORY: ELECTRICITY		17.97	/33.33
	Sub-Cate	Sub-Category: Regulatory Monitoringof Tariffs and Service Quality		4.17	/8.33
		Monitoring of Tariffs	×	0.00	4.17
		Monitoring of Service Quality	~	4.17	4.17
	Sub-Cate Mechanis	gory: Utility Infrastructure Sharing and Quality Assurance sms		4.17	/8.33
		Joint Planning and Construction	×	0.00	4.17
		Mechanisms on Service Quality Assurance	~	4.17	4.17
	Sub-Cate	gory: Safety of Utility Connections		8.33	/8.33

Obtained Maximum

PILLA

(continued).	\checkmark = full points Θ = partial points \times	= no points	Λ 6-	φ.
	Inspection Regimes	~	2.78	2.78
	Liability Regimes	~	2.78	2.78
Sub-Cate	gory: Environmental Sustainability		1.30	/8.33
	Sustainability of Electricity Provision	Θ	1.30	2.08
	Sustainability of Electricity Use	×	0.00	2.08
	Incentives to Adopt Energy-Saving Practices	×	0.00	4.17
CATEGORY:	WATER		18.06	/33.33
Sub-Cate	gory: Regulatory Monitoringof Tariffs and Service Quality		8.33	/8.33
	Monitoring of Tariffs	~	4.17	4.17
	Monitoring of Service Quality	~	4.17	4.17
Sub-Cate Mechani	egory: Utility Infrastructure Sharing and Quality Assurance sms		6.25	/8.33
	Joint Planning and Construction	Θ	2.08	4.17
	Mechanisms on Service Quality Assurance	~	4.17	4.17
Sub-Cate	egory: Safety of Utility Connections		0.00	/8.33
	Professional Certifications	×	0.00	2.78
	Inspection Regimes	×	0.00	2.78
	Liability Regimes	×	0.00	2.78
Sub-Cate	gory: Environmental Sustainability		3.47	/8.33
	Sustainability of Water Provision	Θ	0.69	1.39
	Sustainability of Water Use	×	0.00	1.39
	Incentives to Adopt Water Saving Practices	×	0.00	2.78
	Sustainability of Wastewater Treatment	~	1.39	1.39
	Wastewater Reuse	✓	1.39	1.39
CATEGORY:	INTERNET		29.17	/33.3
Sub-Cate	gory: Regulatory Monitoringof Tariffs and Service Quality		8.33	/8.33
	Monitoring of Tariffs	~	4.17	4.17
	Monitoring of Service Quality	~	4.17	4.17
Sub-Cate Mechani	egory: Utility Infrastructure Sharing and Quality Assurance sms		12.50	/13.3
	Joint Planning and Construction		3.33	3.33

D. (✓ = full points ← = partial points ×	= no noints	60,	60.
RI (continu	icuj	- no points	<u> </u>	<u> </u>
	Rights of Way	~	3.33	3.33
	Open Infrastructure	Θ	2.50	3.33
	Mechanisms on Service Quality Assurance	~	3.33	3.33
Sub-	Category: Safety of Utility Connections		8.33	/8.33
	Liability Regimes	~	2.78	2.78
	Cybersecurity Coordination	~	2.78	2.78
	Cybersecurity Safeguards	~	2.78	2.78
Sub-	Category: Environmental Sustainability		0.00	/3.33
	Environmental Reporting or Disclosure Standards for Digital Connectivity Infrastructure	×	0.00	1.67
	Emissions and Energy Efficiency of Infrastructure	×	0.00	1.67
LAR II - PUB	LIC SERVICES		70.89	/100.00
CATEGO	RY: ELECTRICITY		23.58	/33.33
Sub-	Category: Digital Services and Interoperability		6.25	/8.33
	Electronic Application	Θ	1.04	2.08
	Electronic Payment	~	2.08	2.08
	Information on Existing Infrastructure and Planned Works	~	2.08	2.08
	Coordination Mechanisms for Excavation Permits	Θ	1.04	2.08
Sub-	Category: Availability of Information and Transparency		5.87	/8.33
	Connection Requirements	~	1.52	1.52
	Tariffs and Tariff Settings	×	0.00	1.52
	Planned Outages	~	1.52	1.52
	Complaint Mechanisms	Θ	0.95	1.52
	Service Quality Indicators	~	1.52	1.52
	Sustainability Indicators	Θ	0.38	0.76
	Category: Monitoring of Service Supply (includes gender and ronment)		4.17	/8.33
	Reliability and Quality of Electricity Supply	~	3.33	3.33
	Sustainability of Electricity Supply	Θ	0.83	1.67

PILLAR II (continued).

(continued)	✓ = full points ⊖ = partial points	s × = no points	601	r. 601.
Protection Mechanisms	nent of Safety Regulations and Consumer		7.29	/8.33
Implementati	ion of Inspections for Electricity Connections	Θ	3.13	4.17
Independent	Complaint Mechanism	✓	4.17	4.17
CATEGORY: WATER			19.81	/33.33
Sub-Category: Digital Se	ervices and Interoperability		4.17	/8.33
Electronic Ap	plication	×	0.00	2.08
Electronic Pay	yment	✓	2.08	2.08
Information o	on Existing Infrastructure and Planned Works	Θ	1.04	2.08
Coordination	Mechanisms for Excavation Permits	Θ	1.04	2.08
Sub-Category: Availabili	ty of Information and Transparency		6.06	/8.33
Connection R	Requirements	✓	1.52	1.52
Tariffs and Ta	ariff Settings	✓	1.52	1.52
Planned Outa	ages	✓	1.52	1.52
Complaint Mo	echanisms	✓	1.52	1.52
Service Quali	ty Indicators	×	0.00	1.52
Sustainability	Indicators	×	0.00	0.76
Sub-Category: Monitorii environment)	ng of Service Supply (includes gender and		3.33	/8.33
Reliability and	d Quality of Water Supply	✓	3.33	3.33
Sustainability	of Water Supply	×	0.00	1.67
Access to Wa	ter for Women Entrepreneurs	×	0.00	3.33
Sub-Category: Enforcem Protection Mechanisms	nent of Safety Regulations and Consumer		6.25	/8.33
Implementati	ion of Inspections for Water Connections	Θ	2.08	4.17
Independent	Complaint Mechanism	✓	4.17	4.17
CATEGORY: INTERNET			27.50	/33.33
Sub-Category: Digital Se	ervices and Interoperability		8.33	/8.33
Electronic Ap	plication	✓	2.08	2.08
Electronic Pay	yment	✓	2.08	2.08
Information o	on Existing Infrastructure and Planned Works	~	2.08	2.08

 \checkmark = full points \bigcirc = partial points \times = no points

Maximum

points

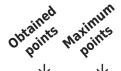
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Obtained points

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Coordination Mechanisms for Excavation Permits 2.08 2.08 Sub-Category: Availability of Information and Transparency 6.67 /8.33 **Connection Requirements** 0.00 1.67 X Tariffs and Tariff Settings 1.67 1.67 **Planned Outages** 1.67 1.67 **Complaint Mechanisms** 1.67 1.67 Service Quality Indicators 1.67 1.67 Sub-Category: Monitoring of Service Supply (includes gender and 4.17 /8.33 environment) Reliability and Quality of Internet Supply 4.17 4.17 Access to Internet for Women Entrepreneurs 0.00 X 4.17 Sub-Category: Enforcement of Safety Regulations and Consumer 8.33 /8.33 **Protection Mechanisms** Cybersecurity Protocols 4.17 4.17 Independent Complaint Mechanism 4.17 4.17 PILLAR III - OPERATIONAL EFFICIENCY 67.21 /100.00 **CATEGORY: ELECTRICITY** 31.88 /33.33 Sub-Category: Time to Obtain a Connection 16.17 /16.67 Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is 16.17 16.67 Θ received) Sub-Category: Reliability of Supply 15.71 /16.67 Reliability of Electricity Supply Θ 15.71 16.67 **CATEGORY: WATER** 8.33 /33.33 Sub-Category: Time to Obtain a Connection 8.33 /16.67 Time to Obtain a Water Connection (from the moment the client Θ 8.33 16.67 submits the connection request until the service is received) Sub-Category: Reliability of Supply 0.00 /16.67 Reliability of Water Supply 0.00 16.67 X **CATEGORY: INTERNET** 27.00 /33.33 13.33 Sub-Category: Time to Obtain a Connection /16.67 Time to Obtain Internet Connection (from the moment the client 16.67 Θ 13.33 submits the connection request until the service is received)

PILLAR II (continued)...



PILLAR III (continued)...

Sub-Category: Reliability of Supply		13.67	/16.67
Reliability of Internet Supply	Θ	13.67	16.67

INDICATORS AND COMPONENTS	VALUES
Time to obtain an electrical connection upon application (days)	14
Percent of firms that own or share generator (%)	23
Number of electrical outages in a typical month (count)	2
Average duration of electricity outages in a typical month (hours)	0
Losses due to electrical outages (% of annual sales)	N/A
Time to obtain internet connection (days)	4
Percent of firms not experiencing internet disruptions (%)	72
Time to obtain a water connection upon application (days)	23
Percent of firms not experiencing water insufficiencies (%)	65

Labor

The Labor topic measures good practices in employment regulations and public services from the perspective of both enterprises and employees across three different dimensions, here referred to as pillars. The first pillar assesses the quality of labor regulations pertaining to workers' conditions and employment restrictions and costs, covering de jure features of the regulatory framework that are necessary for the functioning of the labor market and to provide employers and employees with their obligations and relevant safeguards. The second pillar measures the adequacy of public services for labor, assessing the de facto provision of social protection and the institutional framework on which the labor market and the enforcement of labor regulations depend. The third pillar measures the operational efficiency of labor regulations and public services in practice, assessing employment restrictions and cost, as well as public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

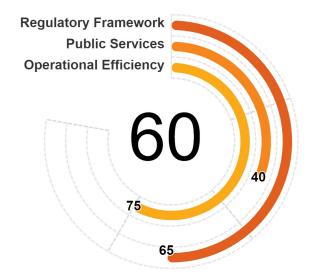


TABLE LEGEND

= full points

= partial points

× = no points

Obtained Maximum

/100.00

65.32

PILLAR I - REGULATORY FRAMEWORK

CA	TEGORY: V	VORKERS' CONDITIONS		29.49	/50.00
	Sub-Categ	gory: Labor Rights		12.82	/16.67
		Equal Remuneration for Work of Equal Value	~	1.28	1.28
		Prohibition of Discrimination	Θ	0.64	1.28
		Freedom of Association and Assembly	~	1.28	1.28
		Right to Collective Bargaining	~	1.28	1.28
		Prohibition of Forced Labor	~	1.28	1.28
		Minimum Legal Age for Employment	~	1.28	1.28

Obtained Maximum

PILLAR I (continued).

		•	60.	60.
ontinued)	✓ = full points	no points	` ↓	· \
	Prohibition of Child Labor	~	1.28	1.28
	Existence of Health and Safety Legislation	~	1.28	1.28
	Periodic Review of Health and Safety Legislation	×	0.00	1.28
	Law on Workplace Violence, Discrimination, Harassment, Bullying	Θ	0.64	1.28
	Protection Against Workplace Violence, Discrimination, Harassment, Bullying through Grievance Mechanisms, Information, and Training	×	0.00	1.28
	Legally Mandated Paid Annual Leave	~	1.28	1.28
	Legally Mandated Paid Sick Leave	~	1.28	1.28
Sub-Cate	gory: Minimum Wage Attributes		0.00	/16.67
	Existence of Minimum Wage in the Private Sector	×	0.00	4.17
	Criteria for Determining Minimum Wage Level	×	0.00	4.17
	Minimum Wage Update Process	×	0.00	4.17
	Social Consultation	×	0.00	4.17
Sub-Cate	gory: Termination of Employment		16.67	/16.67
	Legally Mandated Notice Period	~	5.56	5.56
	Legally Mandated Severance Pay	~	5.56	5.56
	Notification Requirement for Collective Dismissal	~	5.56	5.56
ATEGORY: E	MPLOYMENT RESTRICTIONS AND COSTS		35.83	/50.00
Sub-Cate	gory: Terms of Employment		10.00	/16.67
	No Restrictions on the Use of Fixed-Term Contracts for Any Task	~	1.67	1.67
	No Restrictions on the Use of Fixed-Term Contracts for Permanent Tasks	~	1.67	1.67
	No Legal Mandate for Firms to Pay Wage Premium for Night Work	~	1.67	1.67
	No Restrictions on Overtime Work Within a Limit of 56 Hours Weekly Maximum	×	0.00	3.33
	No Legal Mandate for Firms to Pay for Unemployment Protection Directly	~	1.67	1.67
	No Legal Mandate for Firms to Pay for Health Care Directly	×	0.00	1.67
	No Legal Mandate for Firms to Pay for Pensions Directly	×	0.00	1.67

Obtained Maximum

RI (co	ontinued) ✓ = full points ⊖ = partial points × =	no points	\ _\\	. 60,
	Sub-Category: Minimum Wage Rate		16.67	/16.67
	Minimum Wage Rate	~	16.67	16.67
	Sub-Category: Termination of Employment		9.17	/16.67
	Lenght of Notice Period	Θ	0.83	4.17
	Amount of Severance Payment	×	0.00	4.17
	No Third-Party Approval Requirement for Individual Dismissal	~	4.17	4.17
	No Third-Party Approval Requirement for Collective Dismissal	~	4.17	4.17
LAR II	PUBLIC SERVICES		39.88	/100.00
CA	TEGORY: SOCIAL PROTECTION		12.50	/50.00
	Sub-Category: Unemployment Insurance		0.00	/16.67
	Availability of Government-Provided Unemployment Insurance	×	0.00	8.33
	Funding for Unemployment Insurance from General Tax Revenues	×	0.00	8.33
	Sub-Category: Health Care Coverage		4.17	/16.67
	Availability of Universal Health Care	Θ	4.17	8.33
	Funding for Health Care from General Tax Revenues	×	0.00	8.33
	Sub-Category: Retirement Pension		8.33	/16.67
	Availability of Government-Provided Retirement Pension Scheme	~	8.33	8.33
	Funding for Non-Contributory Retirement Pension from General Tax Revenues	×	0.00	8.33
CA	TEGORY: EMPLOYMENT SERVICES		27.38	/50.00
	Sub-Category: Employment Centers and Training		2.38	/16.67
	Existence of a National Employment Service Center	×	0.00	4.76
	No Legal Mandate for Firms to Pay for Employment Service Center Services	~	2.38	2.38
	Legal Mandate for Vocational Guidance and Training for Unemployed and Job Seekers	×	0.00	4.76
	Existence of Public Training Programs for Unemployed and Job Seekers	×	0.00	4.76
	Sub-Category: Labor Dispute Resolution Mechanisms		16.67	/16.67
	Existence of a Functioning, Specialized, and Independent Mechanism for Resolution of a Labor Dispute	~	8.33	8.33

Obtained Maximum

PILLAR II	(continued)	= full points	= partial points	× = no points	↑ 60,	. 60.
	Existence of Alte Dispute	rnative Dispute Resolution	Process for a Lab	or 🗸	8.33	8.33
	Sub-Category: Labor Inspec	ctorates			8.33	/16.67
	Existence of a Ce	entral Labor Inspectorate		✓	4.17	4.17
	Best Practice Init	iation of Labor Inspections	5	~	4.17	4.17
	Existence of Data Labor Violations	a on Reported Number of (Cases/Complaints	for	0.00	8.33
PILLAR	III - OPERATIONAL EFFICIENCY				75.25	/100.00
	CATEGORY: EMPLOYMENT RES	TRICTIONS AND COSTS			46.25	/50.00
	Sub-Category: Social Contri	bution			15.17	/16.67
	Ratio of Social Co	ontribution		Θ	15.17	16.67
	Sub-Category: Obstacles to	Hiring			14.83	/16.67
	Percent of Firms	Identifying Labor Regulation	ons as a Constrain	t Θ	14.83	16.67
	Sub-Category: Dismissal Tir	ne and Cost			16.25	/16.67
	Weeks to Dismis	s Full-Time Permanent Wo	rker	Θ	8.17	8.33
	Weeks Paid in Se	verance		Θ	8.08	8.33
	CATEGORY: EMPLOYMENT SER	VICES			29.00	/50.00
	Sub-Category: On-the-Job T	raining			7.00	/16.67
	Percent of Firms Permanent, Full-	with Formal Training Prog Time Workers	rams for its	Θ	7.00	16.67
	Sub-Category: Prevalence a	and Operational Efficiency	of Labor Disputes		14.25	/16.67
	Percent of Firms	Involved in Labor Dispute	over Last 3 Years	Θ	6.17	8.33
	Months to Resol	ve Labor Dispute		Θ	8.08	8.33
	Sub-Category: Health and S	Safety Inspection			7.75	/16.67
	Percent of Firms Safety	Visited or Inspected for We	orkplace Health ar	nd \varTheta	1.50	8.33
	Percent of Firms Workplace Healt	with a Report Issued by In: h and Safety	spectorate for	Θ	6.25	8.33

INDICATORS AND COMPONENTS	VALUES
Time to dismiss full-time permanent worker (weeks)	2
Weeks paid in severance	2
Percent of firms involved in labor dispute over last 3 years (%)	8
Time to resolve labor dispute (months)	2
Percent of firms visited or inspected for health and safety (%)	24
Percent of firms with a report issued for health and safety inspection (%)	69
Labor taxes as percentage of all taxes paid in the last fiscal year (%)	13
Perceptions index of labor regulations as a constraint	83
Percent of firms offering formal training programs to their permanent, full-time employees (%)	27

Financial Services



The Financial Services topic measures four areas— Commercial Lending; Secured Transactions; e—Payments; and Credit Information—across three different dimensions, here referred to as pillars. The first pillar assesses the effectiveness of regulation pertaining to commercial lending, secured transactions, and epayments, covering the de jure features of regulatory frameworks. The second pillar measures the accessibility of information in credit infrastructure by evaluating the operation of credit bureaus and registries and the operation of collateral registries. Thus, the second pillar assesses de facto and some de jure aspects of financial services. The third pillar measures the operational efficiency of (i) obtaining a loan; (ii) registering a security interest as well as the timeliness of credit information sharing; and (iii) e—payments usage and their efficiency.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

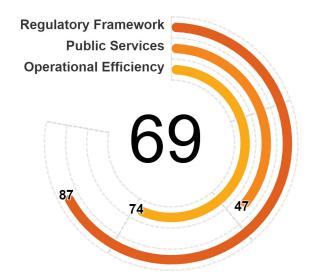


	TABLE LEGEN	ID	6.	ım
	✓ = full point	S 6	otained points p	Aaximum Doints
		JIIICS	`\	` \
AR I - REGULATORY FRAMEWORK	× = no points		86.56	/100.00
CATEGORY: COMMERCIAL LENDING			19.33	/20.00
Sub-Category: Customer Due Diligence (CDD) and Risk Facto	ors		9.33	/10.00
Requirement to Conduct CDD and Risk Factors		Θ	9.33	10.00
Sub-Category: Record Keeping of Customer Information			5.00	/5.00
CDD for Existing Customers and Record Keeping		~	5.00	5.00
Sub-Category: Availability of Enhanced and Simplified CDD N	Measures		5.00	/5.00
Simplified CDD		~	3.33	3.33
Enhanced CDD		~	1.67	1.67

Obtained Maximum

✓ = full points ⊖ = partial points X = no points

ATEGORY	: SECURED TRANSACTIONS		30.00	/40.00
Sub-Cat	tegory: Integrated Legal Framework for Secured Transactions		10.00	/10.00
	Integrated Legal Framework for Secured Transactions	~	10.00	10.00
Sub-Cat Secured	tegory: Types of Movable Assets, Debts, and Obligations That can be		10.00	/20.00
	Security Interest in a Single Category of Movable Assets	~	5.00	5.00
	Security Interest in Combined Category of Movable Assets	~	5.00	5.00
	Security Interest over Future Assets	×	0.00	5.00
	Debts and Obligations	×	0.00	5.00
Sub-Cat	tegory: Priority/Enforcement of Security Interests		10.00	/10.00
	Priority of Claims Outside of Insolvency or Bankruptcy	~	5.00	5.00
	Enforcement of Security Interests	~	5.00	5.00
ATEGORY	: E-PAYMENTS		37.22	/40.00
Sub-Cat	tegory: Risk Management		10.00	/10.00
	External Review and Internal Control	~	3.33	3.33
	Cybersecurity and Operational Risk	~	3.33	3.33
	Liquidity Risk	~	3.33	3.33
Sub-Cat	tegory: Consumer Protection		17.22	/20.00
	Obligations of User and Payment Service Provider (PSP)	Θ	2.78	3.33
	Cancellation of Erroneous Transactions, Protection of Funds Held by Non-Bank PSPs and Liability of Unauthorized Payments	~	3.33	3.33
	Disclosure of Fees and Notification of Fee Changes	~	3.33	3.33
	Disclosure of Liability, Use of Data, and Dispute Mechanisms	~	3.33	3.33
	Disputing a Transaction	Θ	1.11	3.33
	Availability of Dispute Mechanisms	~	3.33	3.33
Sub-Cat Compet	tegory: Interoperability of Payment Systems and Promotion of tition		10.00	/10.00
	Interoperability of Payment Systems	~	3.33	3.33
	Fair Competition	~	3.33	3.33
	Equal Access and Treatment of Different PSPs	~	3.33	3.33

TABLE LEGEND \checkmark = full points \bigcirc = partial points \times = no points 47.22 /100.00

CA	ATEGORY: OPERATION OF CREDIT BUREAUS AND REGISTRIES		33.06	/50.00
	Sub-Category: Data Coverage		13.33	/16.67
	Data Coverage	Θ	13.33	16.67
	Sub-Category: Types of Data Collected and Shared		5.56	/16.67
	Types of Data Collected and Shared	Θ	5.56	16.67
	Sub-Category: Additional Services and Borrower's Access to Information		14.17	/16.67
	Additional Services and Borrower's Access to Information	Θ	14.17	16.67
CA	ATEGORY: OPERATION OF COLLATERAL REGISTRIES		14.17	/50.00
	Sub-Category: Existence of a Centralized and Publicly Available Registry		12.50	/16.67
	Existence of a Centralized and Publicly Available Registry	Θ	12.50	16.67
	Sub-Category: Notice-Based Registry Updates		0.00	/16.67
	Notice-Based Registry Updates	×	0.00	16.67
	Sub-Category: Autonomy of Secured Creditors to Access and Update the Registry		1.67	/16.67
	Autonomy of Secured Creditors to Access and Update the Registry	Θ	1.67	16.67
PILLAR II	I - OPERATIONAL EFFICIENCY		74.07	/100.00
	I - OPERATIONAL EFFICIENCY ATEGORY: LOANS		74.07 33.47	/100.00
	ATEGORY: LOANS	Θ	33.47	/50.00
	ATEGORY: LOANS Sub-Category: Obtaining a Loan	ООООО	33.47 24.20	/50.00 /40.00
	ATEGORY: LOANS Sub-Category: Obtaining a Loan Time to Obtain a Loan		33.47 24.20 13.40	/ 50.00 / 40.00 20.00
	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data	Θ	33.47 24.20 13.40 10.80	/ 50.00 / 40.00 20.00 20.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update	Θ	33.47 24.20 13.40 10.80 9.27	/50.00 /40.00 20.00 20.00 /10.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update Operational Efficiency of Security Interest and Credit Data Update	Θ	33.47 24.20 13.40 10.80 9.27 9.27	/50.00 /40.00 20.00 20.00 /10.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update Operational Efficiency of Security Interest and Credit Data Update ATEGORY: E-PAYMENTS	Θ	33.47 24.20 13.40 10.80 9.27 9.27 40.60	/50.00 /40.00 20.00 20.00 /10.00 /50.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update Operational Efficiency of Security Interest and Credit Data Update ATEGORY: E-PAYMENTS Sub-Category: Cost of e-Payments	θ	33.47 24.20 13.40 10.80 9.27 9.27 40.60 19.70	/50.00 /40.00 20.00 20.00 /10.00 /50.00 /20.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update Operational Efficiency of Security Interest and Credit Data Update ATEGORY: E-PAYMENTS Sub-Category: Cost of e-Payments Cost to Receive e-Payments	ΦΦΦΦ	33.47 24.20 13.40 10.80 9.27 9.27 40.60 19.70 9.80	/50.00 /40.00 20.00 20.00 /10.00 /50.00 /20.00
CA	Sub-Category: Obtaining a Loan Time to Obtain a Loan Obstacles to Obtaining a Loan Sub-Category: Operational Efficiency of Security Interest and Credit Data Update Operational Efficiency of Security Interest and Credit Data Update ATEGORY: E-PAYMENTS Sub-Category: Cost of e-Payments Cost to Receive e-Payments Cost to Make e-Payments	ΦΦΦΦ	33.47 24.20 13.40 10.80 9.27 9.27 40.60 19.70 9.80 9.90	/50.00 /40.00 20.00 20.00 /10.00 10.00 /20.00 10.00

PILLAR II - PUBLIC SERVICES

Obtained Maximum

PILLAR III (continued)...

Usage Level in Receiving e-Payments	Θ	7.60	10.00
Usage Level in Making e-Payments	Θ	3.30	10.00

INDICATORS AND COMPONENTS	VALUES
Time to receive a decision on loan application (days)	25
Percent of firms reporting unfavorable rates, collateral, or procedures as main	31
reason for not applying for loans	31
Perceptions index of access to finance as a constraint	65
Proportion of payments received using e-payments (%)	60
Time to receive the main type of e-payment (days)	1
Cost to receive main type of e-payment (% of transaction)	2
Proportion of payments made using e-payments (%)	44
Cost to make main type of e-payment (% of transaction)	1
Time to register new security interests in the collateral registry (weeks)	1
Cost to register security interests in the collateral registry (% of GNI per capita)	2
Time to reflect new credit report information from submission (days)	2

International Trade



The International Trade topic measures different aspects of international trade—trade in goods, trade in services, and digital trade—across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to international trade, covering de jure features of a regulatory framework that are necessary to establish a nondiscriminatory, transparent, predictable, and safe environment to harness the potential of international trade. The second pillar assesses digital physical infrastructure and concerning international trade and the quality border management, thus assessing de facto provision of public services for international trade facilitation. The third pillar measures the time and cost to comply with export and import requirements, participation in cross—border digital trade, as well as the perceived major obstacles for international trade.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

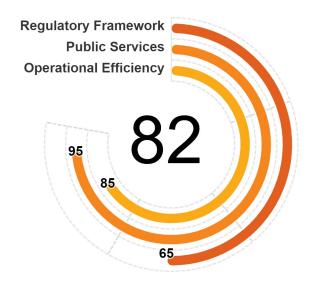


TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained
Obtaines
Maximum

/100.00

65.38

PILLAR I - REGULATORY FRAMEWORK

CA	TEGORY: I	PRACTICES SUPPORTING INTERNATIONAL TRADE		24.15	/50.00
	Sub-Cate	gory: International Trade in Goods and Services		11.83	/16.67
		Establishment of Maritime Single Window	×	0.00	0.00
		Temporary Admission of Goods	~	1.39	1.39
		Rules on Liability of Carriers	×	0.00	0.00
		Simplified Visa Regime – Foreign Crew Members and Service Providers	~	1.39	1.39
		Reasons for License Rejection, Suspension and Cancellation (Freight Transport)	~	1.39	1.39

PILLAR I (continued)...

		•	, 60, ,	60,
continued)	✓ = full points → = partial points X =	no points	`\	`\
	Reasons for License Rejection, Suspension and Cancellation (Logistics Services)	~	1.39	1.39
	Right to Appeal (Goods) - Administrative	~	1.39	1.39
	Right to Appeal (Goods) - Judicial	×	0.00	1.39
	Right to Appeal (Services) – Administrative (Freight Transport)	~	1.39	1.39
	Right to Appeal (Services) – Administrative (Logistics Services)	~	1.39	1.39
	Right to Appeal (Services) – Judicial (Freight Transport)	×	0.00	1.39
	Right to Appeal (Services) – Judicial (Logistics Services)	×	0.00	1.39
	De Minimis Value	Θ	0.72	1.39
	Legal Requirements for the Imposition of Non-Tariff Measures	~	1.39	1.39
Sub-Cates environm	gory: Digital and Sustainable Trade (includes gender and ent)		10.46	/16.67
	Electronic Contracts	~	1.85	1.85
	Electronic Signatures	~	1.85	1.85
	Technology Neutrality	~	1.85	1.85
	Cross-Border Data Flows	~	1.85	1.85
	Cross-Border Carbon Pricing Instruments	×	0.00	0.93
	Tariffs on Environmental Goods	Θ	1.20	1.85
	Endangered Species	~	0.93	0.93
	Oil, Chemical, Sewage and Air Pollution	×	0.00	0.93
	Hazardous Chemicals or Pesticides	~	0.93	0.93
	Freedom of Association and Right to Collective Bargaining	×	0.00	0.93
	Gender Equality in Trade Agreements	×	0.00	0.93
	Women's Participation in Economic and Development Activity	×	0.00	1.85
Sub-Cate	gory: International Trade Cooperation		1.85	/16.67
	Absence of Non-Notified PTAs	~	1.85	1.85
	Duty Free Trade	×	0.00	2.08
	Digital Trade	×	0.00	1.85
	Investment and Movement of Capital	×	0.00	2.08
	Trade in Services	×	0.00	2.08
	Harmonization of Regulation on Non-Tariff Measures	×	0.00	2.08

PILLAR I (continued).

I ((continued)	\checkmark = full points \ominus = partial points \times =	no points	^ . 60, ,	^ / 0,
		Freight Transport Services Sector	×	0.00	2.08
		Logistics Services Sector	×	0.00	1.85
		Competent Authorities to Oversee the Implementation of PTAs	×	0.00	2.08
(CATEGORY: REGULATORY RESTRICTIONS ON INTERNATIONAL TRADE Sub-Category: International Trade in Goods (includes gender)			41.24	/50.00
				14.74	/20.00
	Sanitary and Phytosanitary Measures		~	0.53	0.53
		Sanitary and Phytosanitary Measures (National Treatment)	~	1.05	1.05
		Technical Barriers to Trade	~	0.53	0.53
		Technical Barriers to Trade (National Treatment)	~	1.05	1.05
		Absence of Pre-Shipment Inspections	×	0.00	1.05
		Absence of Contingent Trade-Protective Measures	~	1.05	1.05
		Absence of Quantity Control Measures	~	1.05	1.05
	Absence of Price Control Measures		~	1.05	1.05
Absence of Finance Measures		Absence of Finance Measures	~	1.05	1.05
		Absence of Export Restrictions	~	1.05	1.05
Absence of Caps on the Number of Operating Licenses (Freight Transport)		Absence of Caps on the Number of Operating Licenses (Freight Transport)	~	1.05	1.05
		Absence of Price Floors and Price Guidelines (Freight Transport)	~	1.05	1.05
		Absence of Mandatory Use of Certified Operators (Freight Transport)	×	0.00	1.05
		Absence of Caps on the Number of Operating Licenses (Logistics)	~	1.05	1.05
		Absence of Price Floors and Price Guidelines (Logistics)	~	1.05	1.05
		Absence of Mandatory Use of Certified Operators (Logistics)	×	0.00	1.05
		Safety Regulations – Certification for Operators (Freight Transport)	×	0.00	0.53
		Safety Regulations – Equipment (Freight Transport)	~	0.53	0.53
		Safety Regulations – Maximum Hours (Freight Transport)	×	0.00	0.53
		Safety Regulations – Certification for Operators (Logistics)	×	0.00	0.53
		Safety Regulations – Equipment (Logistics)	~	0.53	0.53
		Safety Regulations – Maximum Hours (Logistics)	×	0.00	0.53
		Absence of Additional Restrictions for Female Service Providers	~	1.05	1.05

Obtained Maximum

 \checkmark = full points Θ = partial points \times = no points

onunuea)		$\mathbf{\Psi}$	\downarrow
Sub-Category: International Trade In Services		20.00	/20.00
Absence of Restrictions on Foreign Registration of Vessels Und National Flags (Maritime Freight Only)	ler ×	0.00	0.00
Absence of Restrictions on Cabotage/Access Rights (Maritime Freight Only)	×	0.00	0.00
Absence of Restrictions on the Use of Local Port Services (Maritime Freight Only)	×	0.00	0.00
Absence of Restrictions on Quotas (Freight Transport)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Freight Transport)	~	1.05	1.05
Absence of Restrictions on Acquisition and Use of Land and Re Estate (Freight Transport)	eal 🗸	1.05	1.05
Absence of Restrictions on Quotas (Logistics)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Logistics)	~	1.05	1.05
Absence of Restrictions on Acquisition and Use of Land and Re Estate (Logistics)	eal 🗸	1.05	1.05
Absence of Restrictions on Quotas (Financial Services)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Financial Services)	~	1.05	1.05
Absence of Restrictions on Acquisition and Use of Land and Re Estate (Financial Services)	eal	1.05	1.05
Absence of Additional Restrictions on Licensing or Authorizatic Requirements (Freight Transport)	on 🗸	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Freight Transport)	~	1.05	1.05
Absence of Labor Market Tests for Foreign Contractual and Independent Service Providers (Freight Transport)	~	1.05	1.05
Absence of Additional Restrictions on Licensing or Authorizatic Requirements (Logistics)	on 🗸	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Logistics)	~	1.05	1.05
Absence of Labor Market Tests for Foreign Contractual And Independent Service Providers (Logistics)	~	1.05	1.05
Absence of Additional Restrictions on Licensing or Authorization Requirements (Financial Services)	on 🗸	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Financial Services)	~	1.05	1.05

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(continued).	\checkmark = full points \ominus = partial points \times =	no points	\	\
	Absence of Labor Market Tests for Foreign Contractual and Independent Service Providers (Financial Services)	~	1.05	1.05
	Absence of Procedural Hurdles for Visa for Business Purposes (Freight Transport)	~	1.05	1.05
Sub-Cate	egory: Digital Trade		6.50	/10.00
	Absence of Additional Government Licenses	~	1.00	1.00
	Absence of Online Selling Bans	~	1.00	1.00
	No Breach of Tax Neutrality Principle	~	1.00	1.00
	Absence of Charges on Incoming Cross-Border E-Payments	×	0.00	1.00
	Absence of Charges on Outgoing Cross-Border E-Payments	×	0.00	1.00
	Absence of Limits on Cross-Border E-Payments	~	1.00	1.00
	Limitations to Cross-Border Data Flows	~	0.50	0.50
	Disclosure of Relevant Information	×	0.00	0.50
	Consumer Rights – Limits on Advertising	~	0.50	0.50
	Consumer Rights to Cancel Online Purchases	~	0.50	0.50
	Consumer Rights to Receive Refunds	~	0.50	0.50
	Penalties for Non-Compliance with Online Consumer Protection Provisions	~	0.50	0.50
	Online Dispute Resolution Mechanism	×	0.00	0.50
	Online Dispute Resolution Mechanism (Free of Charge Filing)	×	0.00	0.50
R II - PUBLIC S	SERVICES		95.48	/100.0
CATEGORY:	DIGITAL AND PHYSICAL INFRASTRUCTURE		50.00	/50.0
Sub-Cate	egory: Electronic Systems and Interoperability of Services		16.67	/16.6
	Availability of an Advanced Electronic System for International Trade	~	1.67	1.67
	Agency Integration into the Advanced Electronic System for International Trade	~	1.67	1.67
	Stakeholder Integration into the Advanced Electronic System for International Trade	~	1.67	1.67
				1 (7
	Features of the Advanced Electronic System for International Trade	~	1.67	1.67

PILLAR II (continued)...

	A following C		boi	bor
continued)	✓ = full points → = partial points	× = no points	V	V
Single Point of Access of the International Trade	e Advanced Electronic System for	~	1.67	1.67
Single Sign-On of the Advar International Trade	nced Electronic System for	~	1.67	1.67
Single Submission of Data of International Trade	of the Advanced Electronic System	for	1.67	1.67
Single Point of Decision Ma System for International Tr	king of the Advanced Electronic ade	~	1.67	1.67
Single Point of Payment of International Trade	the Advanced Electronic System fo	or 🗸	1.67	1.67
Sub-Category: Transparency and Avai	lability of Information		16.67	/16.67
Trade Information Portal (T	IP)	✓	1.39	1.39
Publication – Duties, Taxes,	Fees, and Non-Tariff Measures	✓	1.39	1.39
Publication – Procedures a	nd Advance Rulings	✓	1.39	1.39
Publication – Penalties and	Procedures for Appeal	✓	1.39	1.39
Publication – Licensing Crit	eria (Freight Transport)	✓	1.39	1.39
Publication – Licensing Crit	eria (Logistics Services)	✓	1.39	1.39
Publication – Proposals of I	aws and Draft Regulations	✓	1.39	1.39
Publication – Advance Notic	ces	✓	1.39	1.39
Enquiry Points		✓	1.39	1.39
Consultation – Practice		✓	1.39	1.39
Consultation – Reasonable	Opportunity	✓	1.39	1.39
Consultation – Process to C	onsider Comments	✓	1.39	1.39
Sub-Category: Trade Infrastructure			16.67	/16.67
Equipment and Facilities (B	order 1 – Land Border or Airport)	✓	2.38	2.38
Services and Amenities (Bo	rder 1 – Land Border or Airport)	✓	2.38	2.38
Equipment and Facilities (B	order 2 – Port or Airport)	✓	2.38	2.38
Services and Amenities (Bo	rder 2 – Port or Airport)	✓	2.38	2.38
Connection to the Electroni	c Single Window (Port or Airport)	✓	2.38	2.38
Information Systems (Port	or Airport)	✓	2.38	2.38
Consultative Committee (Po	ort or Airport)	✓	2.38	2.38

Maximum Obtained points points

 \checkmark = full points \bigcirc = partial points \times = no points PILLAR II (continued)... \downarrow **CATEGORY: BORDER MANAGEMENT** /50.00 45.48 Sub-Category: Risk Management 20.00 /20.00 Customs Risk Management Availability 2.50 2.50 Customs Risk Management Coverage 2.50 2.50 Sanitary and Phytosanitary Agency Integration 2.50 2.50 Standardization Agency Integration 2.50 2.50 Environmental Agency Integration 2.50 2.50 Security Border Agency Integration 2.50 2.50 **Automated Profiling and Targeting** 2.50 2.50 Post-Clearance Audits 2.50 2.50 Sub-Category: Coordinated Border Management 17.14 /20.00 Unique Consignment Reference 2.86 2.86 Joint Controls (Internal) 2.86 2.86 Integrated Border Checkpoint 2.86 2.86 Exchange of Information 2.86 2.86 Joint Controls (External) X 0.00 2.86 Alignment of Operating Hours 2.86 2.86 Unified Document or Set of Documents 2.86 2.86 Sub-Category: Trusted Trader Programs 8.33 /10.00 Availability of a Trusted Trader Program for Exporters and 1.67 1.67 **Importers** Availability of a Trusted Trader Program for Other Operators 1.67 1.67 Benefits of the Trusted Trader Program 1.67 1.67 Inter-Agency Recognition of the Trusted Trader Program 1.67 1.67 Mutual Recognition Agreements of the Trusted Trader Program 0.00 1.67 × Electronic Certification and Renewal Process of the Trusted 1.67 1.67 Trader Program **PILLAR III - OPERATIONAL EFFICIENCY** 85.40 /100.00 **CATEGORY: COMPLIANCE WITH EXPORT REQUIREMENTS** 39.20 /40.00 Sub-Category: Total Time to Comply with Export Requirements 19.20 /20.00 Total Time to Comply with Export Requirements Θ 19.20 20.00

	Sub-Category: Total Cost to Comply with Export Requirements		20.00	/20.00
	Total Cost to Comply with Export Requirements	~	20.00	20.00
CA	TEGORY: COMPLIANCE WITH IMPORT REQUIREMENTS		32.00	/40.00
	Sub-Category: Total Time to Comply with Import Requirements		12.20	/20.00
	Total Time to Comply with Import Requirements	Θ	12.20	20.00
	Sub-Category: Total Cost to Comply with Import Requirements		19.80	/20.00
	Total Cost to Comply with Import Requirements	Θ	19.80	20.00
CA	TEGORY: PARTICIPATION IN CROSS-BORDER DIGITAL TRADE		7.00	/10.00
	Sub-Category: Share of Trading Firms Exporting Digitally Ordered Goods		7.00	/10.00
	Share of Trading Firms Exporting Digitally Ordered Goods	Θ	7.00	10.00
	TEGORY: PERCEIVED MAJOR OBSTACLES: BUSINESS TRANSPORTATION, ISTOMS AND TRADE REGULATIONS		7.20	/10.00
	Sub-Category: Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints		2.55	/5.00
	Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints	Θ	2.55	5.00
	Sub-Category: Share of Firms Identifying Transportation as Major or Severe Constraints		4.65	/5.00
	Share of Firms Identifying Transportation as Major or Severe Constraints	Θ	4.65	5.00

INDICATORS AND COMPONENTS	VALUES
Time or exported goods to clear all border control agencies (days)	4
FCA costs to comply with all export requirements (% of value of goods exported)	3
Time for imported goods to clear all border control agencies (days)	14
DAP costs to comply with all import requirements (% of value of goods imported)	6
Perceptions index of transportation as a constraint	72
Perceptions index of customs and trade regulations as a constraint	84
Percent of firms with exports shipped by main parcel (%)	39

Taxation

The Taxation topic measures the quality of regulation, administration, and practical implementation of tax systems across the three different dimensions, referred to as pillars. The first pillar assesses the quality of regulation related to taxation, encompassing both the legal framework (de jure) and the implementation (de facto) of the legal requirements. The second pillar measures the quality of tax administration by assessing the public services related to tax matters. The third pillar evaluates the practical effectiveness of the implemented tax regulations and public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

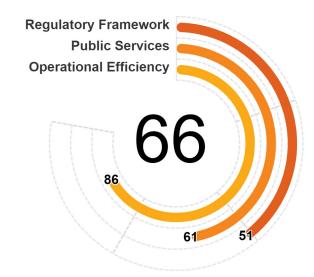


TABLE LEGEND

= full points

⊖ = partial points

× = no points

AR	I - REGULAT	ORY FRAMEWORK		51.25	/100.00
C	ATEGORY:	CLARITY AND TRANSPARENCY		24.75	/40.00
	Sub-Cate	gory: Clarity of Tax Regulations		12.25	/20.00
		Tax Guides and Their Delivery Channels	Θ	6.25	10.00
		Binding Rulings and Post-Compliance Procedures	Θ	6.00	10.00
	Sub-Cate	gory: Transparency of Changes in Tax Regulations		12.50	/20.00
		Obtaining Feedback and Broad Public Consultation	Θ	2.50	10.00
		Practice on Preparing and Publishing Future Tax Plans	~	10.00	10.00
C	ATEGORY:	ADMINISTRATIVE PROCEDURES		26.50	/40.00
	Sub-Cate	gory: Simplified Tax Record Keeping and Reporting		4.00	/10.00
		Simplified Record Keeping and Reporting	Θ	4.00	10.00
	Sub-Cate	gory: General Tax Registration		7.50	/10.00
		Transparency in the Tax Registration Process	Θ	7.50	10.00

PILLAR I	(continued)	= full points	= partial points	× = no points	↑ 60, ,	↑ . 60.
	Sub-Category: VAT Registration				10.00	/10.00
	VAT Registration Threshold			✓	10.00	10.00
	Sub-Category: VAT Refund				5.00	/10.00
	VAT Refund			Θ	5.00	10.00
	CATEGORY: ENVIRONMENTAL TAXES				0.00	/20.00
	Sub-Category: Existence of Environmer	ntal Fiscal Instr	uments		0.00	/4.00
	Presence of Environmental F	iscal Instrume	nts	×	0.00	4.00
	Sub-Category: Availability of Public Cor	sultations			0.00	/8.00
	Availability of Public Consult	ations		×	0.00	8.00
	Sub-Category: Transition Periods				0.00	/8.00
	Transition Periods			×	0.00	8.00
PILLAF	R II - PUBLIC SERVICES				61.39	/100.00
	CATEGORY: DIGITAL SERVICES FOR TAXPAY	rers .			20.14	/25.00
	Sub-Category: Online Service Taxpayer	Portal			5.56	/6.25
	Online Service Taxpayer Por	tal		Θ	5.56	6.25
	Sub-Category: Electronic Filing of Taxes	5			6.25	/6.25
	Electronic Filing			✓	6.25	6.25
	Sub-Category: Pre-Filled Tax Declaratio	ns			2.08	/6.25
	Pre-Filled Declarations			Θ	2.08	6.25
	Sub-Category: Electronic Payment of Ta	axes			6.25	/6.25
	Electronic Payment			✓	6.25	6.25
	CATEGORY: DATA MANAGEMENT AND SYS ADMINISTRATION	TEM INTEGRAT	TION IN TAX		13.54	/25.00
	Sub-Category: Tax Registration				0.00	/6.25
	Tax Registration Process			×	0.00	6.25
	Sub-Category: Taxpayer Database and	Tax Identificati	on Number (TIN)		6.25	/6.25
	Taxpayer Database and TIN			✓	6.25	6.25
	Sub-Category: Tax Deregistration				3.13	/6.25
	Tax Deregistration			Θ	3.13	6.25

		TABLE LEGEND		,	o, bor.	h. bor.
LAR II	(continued)	= full points	= partial points	× = no points	`\	\
	Sub-Category: Data Exchange and L	Jsage (includes ger	nder)		4.17	/6.25
	Information Cross-Check	ing on Tax Portal		~	2.08	2.08
	Data Cross-Checking to V	erify Tax Declarati	ons	~	2.08	2.08
	Availability of Sex-Disagg	regated Data and T	Their Analysis	×	0.00	2.08
	CATEGORY: TRANSPARENCY				14.58	/25.00
	Sub-Category: Annual Performance Administration	and Gender Diver	sity in Tax		8.33	/12.50
	Annual Performance			~	4.17	4.17
	Gender Composition of t	ne Staff In Tax Adn	ninistration	Θ	4.17	8.33
	Sub-Category: Public Accountability				6.25	/12.50
	Public Accountability			Θ	6.25	12.50
	CATEGORY: TAX AUDITS AND RELATED	DISPUTES			13.13	/25.00
	Sub-Category: Tax Audits				2.50	/12.50
	Existence of Annual Natio	onal Tax Audit Plan		×	0.00	5.00
	Existence of Different Typ	es of Audits		Θ	2.50	5.00
	The Monitoring of Taxpay	er Audits		×	0.00	2.50
	Sub-Category: Dispute of Tax Audit	Results			10.63	/12.50
	First-Level Review Mecha	nism		Θ	4.38	6.25
	Second-Level Review Med	chanism		~	6.25	6.25
PILLAF	III - OPERATIONAL EFFICIENCY				86.30	/100.0
	CATEGORY: TIME AND FUNCTIONALITY	OF PROCESSES			42.30	/50.00
						/10.00
	Sub-Category: Time to File and Pay	Taxes			9.40	/10.00
	Sub-Category: Time to File and Pay Total Time for Preparatio			Θ	9.40 9.40	
		n, Filing, Payment	ay Taxes	Θ		10.00
	Total Time for Preparatio	n, Filing, Payment tems to File and Pa	•		9.40	10.00
	Total Time for Preparation Sub-Category: Use of Electronic Sys	n, Filing, Payment tems to File and Pa Filing and Paying T	•		9.40 9.90	10.00 / 10.00
	Total Time for Preparation Sub-Category: Use of Electronic System The percentage of Firms	n, Filing, Payment tems to File and Pa Filing and Paying T Tax Audit	•		9.40 9.90 9.90	10.00 /10.00 10.00
	Total Time for Preparation Sub-Category: Use of Electronic Sys The percentage of Firms Sub-Category: Duration of a Generic	n, Filing, Payment tems to File and Pa Filing and Paying T c Tax Audit mplete the Audit	•	ly Θ	9.40 9.90 9.90 9.40	10.000 /10.000 /10.000 /10.000
	Total Time for Preparation Sub-Category: Use of Electronic Sys The percentage of Firms Sub-Category: Duration of a Generic Total Time Needed to Con	n, Filing, Payment tems to File and Pa Filing and Paying T c Tax Audit mplete the Audit pute	•	ly Θ	9.40 9.90 9.90 9.40 9.40	10.00 /10.00 /10.00 /10.00 /10.00 /10.00

Obtained Maximum

PILLAR III (continued)...

	· · · · · · · · · · · · · · · · · · ·			
	Obtaining a VAT Refund in Practice	Θ	3.80	10.00
CA	CATEGORY: FINANCIAL BURDEN ON FIRMS			/50.00
	Sub-Category: Effective Tax Rate (ETR) for Profit Taxes		21.25	/25.00
	Effective Tax Rate (ETR) for Profit Taxes	Θ	21.25	25.00
	Sub-Category: Effective Tax Rate (ETR) for Employment Taxes and Social Contributions		22.75	/25.00
	Effective Tax Rate (ETR) for Employment Taxes and Social Contributions	Θ	22.75	25.00

INDICATORS AND COMPONENTS	VALUES
Time to prepare, file, and pay taxes (hours)	48
Percentage of respondent firms that used electronic systems to file taxes (%)	95
Percentage of respondent firms that used electronic systems to pay taxes (%)	97
Total time between the first interaction with auditors and receipt of final audit report (weeks)	2
Time between the moment a taxpayer files a claim until the moment the decision is issued (days)	60
Percentage of firms who did not apply for a VAT refund due to processes being too burdensome (%)	35
Time to receive a VAT refund adjusted by the number of firms reporting issues with VAT refunds (weeks)	15
Effective tax rate of income-based taxes (%)	14
Effective tax rate of labor taxes and social contributions	13

Dispute Resolution



The Dispute Resolution topic measures efficiency and quality of the resolution of commercial disputes—those arising in the business context between firms—across three different dimensions, referred to as pillars. The first pillar assesses the adequacy of legislation pertaining to both court processes and alternative dispute resolution (ADR), covering de jure features that are necessary for the efficient processing of cases, facilitated resolution of cross —border claims, creating alternative venues for settling disputes, and ensuring trust in relevant institutions. The second pillar focuses on judicial organizational structure, courts' digitization and transparency, as well as ADRrelated services, thus capturing the de facto provision of public services. The third pillar measures the reliability of dispute resolution, the time and cost required to resolve a dispute, as well as the time and cost associated with the recognition and enforcement of decisions.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

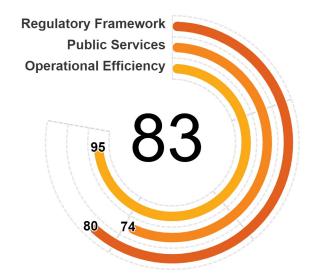


TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained

Obtaines

Maximum

Points

/100.00

79.77

PILLAR I - REGULATORY FRAMEWORK

CA	ATEGORY:	COURT LITIGATION		58.24	/66.67
	Sub-Cate	gory: Procedural Certainty (includes environment)		31.57	/40.00
		Time Standards	Θ	1.18	4.71
		Deadline to Consider a Request for Interim Measures	✓	4.71	4.71
		Time Limit on Suggesting Evidence	~	4.71	4.71
		Maximum Number of Adjournments	✓	4.71	4.71
		Holding a Pre-Trial Conference	~	4.71	4.71
		Availability of a Default Judgment	~	4.71	4.71
		Recognition and Enforcement of Foreign Judgments	~	4.71	4.71

Maximum Obtained points points **TABLE LEGEND** \checkmark = full points \bigcirc = partial points \times = no points PILLAR I (continued)... \downarrow \downarrow Powers of Enforcement Agents to Seize Extra Types of Assets Θ 1.57 4.71 **Environmental Sustainability** Θ 0.59 2.35 Sub-Category: Judicial Integrity (includes gender) 26.67 /26.67 Independence and Impartiality of Judges 5.33 5.33 Disclosure of Assets by Judges 5.33 5.33 Code of Ethics for Judges 5.33 5.33 Code of Ethics for Enforcement Agents 5.33 5.33 Gender Equality 5.33 5.33 **CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)** 21.53 /33.33 Sub-Category: Legal Safeguards in Arbitration 13.20 /16.67 Arbitrability and Parties' Autonomy 2.78 2.78 **/** Access to Arbitration X 0.00 2.78 Independence and Impartiality of Arbitrators 2.78 2.78 Incorporation of the Principle "Kompetenz-Kompetenz" 2.78 2.78 **Court Support of Arbitration** 2.78 2.78 Recognition and Enforcement of Arbitral Awards Θ 2.08 2.78 Sub-Category: Legal Safeguards in Mediation 8.34 /16.67 Voluntary Nature of Commercial Mediation 4.17 4.17 Independence and Impartiality of Mediators 2.08 4.17 Θ Inadmissibility of Using Suggestions and Statements Made for the 0.00 4.17 X Purpose of Mediation in Other Proceedings Recognition and Enforcement of Mediation Agreements 2.08 Θ 4.17 **PILLAR II - PUBLIC SERVICES** 74.19 /100.00 **CATEGORY: COURT LITIGATION** 53.91 /66.67

Sub-Cat	egory: Organizational Structure of Courts		16.66	/22.22
	Existence of a Commercial Court or Chamber	Θ	5.55	5.56
	Automated Random Assignment of Cases	×	0.00	5.56
	Existence of a Small Claims Court or Procedure	Θ	5.55	5.56
	Special Review Mechanisms to Support Judicial Integrity	Θ	5.55	5.56
Sub-Cat	egory: Digitalization of Court Processes		22.22	/22.22

PILLAR II

(continued) ✓ = full points ⊖ = p	partial points 🗙 = no points	^60., ,	↑ . 60.
Electronic Initiation of a Case	✓	2.78	2.78
Electronic Flow of Documents during the Proceed	ings	2.78	2.78
Issuing an Electronic Judgment	~	2.78	2.78
Electronic Communication with Courts and Enforce	ement Agents	2.78	2.78
Admissibility of Digital Evidence	~	2.78	2.78
Virtual Hearings	~	2.78	2.78
Auxiliary Electronic Services	~	2.78	2.78
Online Auctions	~	2.78	2.78
Sub-Category: Transparency of Courts (includes gender)		15.02	/22.22
Public Database for Acts of Legislation	~	3.17	3.17
Public Access to Court Hearings Held in Person	~	3.17	3.17
Public Access to Court Hearings Held Online	~	3.17	3.17
Publication of Judgments of Higher Courts	✓	3.17	3.17
Publication of Judgments of First Instance Courts	×	0.00	3.17
Publication of Information on Court's Composition	n ⊖	1.06	3.17
Publication of Information on Performance of Cou Enforcement Agents	urts and	1.27	3.17
CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)		20.28	/33.33
Sub-Category: Public Services for Arbitration (includes gende	er)	9.72	/16.67
Availability of Commercial Arbitration Services	~	4.17	4.17
Setting Up a Roster of Arbitrators	~	4.17	4.17
Digitalization of Arbitration	Θ	1.39	4.17
Transparency of Arbitration	×	0.00	4.17
Sub-Category: Public Services for Mediation (includes gende	r)	10.56	/16.67
Availability of Commercial Mediation Services	~	3.33	3.33
Setting Up a Roster of Mediators	✓	3.33	3.33
Financial Incentives to Use Mediation	×	0.00	3.33
Digitalization of Mediation	Θ	2.22	3.33
Transparency of Mediation	Θ	1.67	3.33

Obtained Maximum \checkmark = full points Θ = partial points \times = no points

III - OPERATIONAL EFFICIENCY		94.63	/100.00
CATEGORY: COURT LITIGATION		63.23	/66.67
Sub-Category: Reliability of Courts		24.00	/26.67
In Resolving Commercial Cases, Courts are Independent and Impartial	Θ	12.27	13.33
Courts are Not an Obstacle to Business Operations	Θ	11.73	13.33
Sub-Category: Operational Efficiency of Court Processes		39.23	/40.00
Time for Court Litigation	Θ	11.43	11.67
Cost for Court Litigation	~	11.67	11.67
Time to Recognize a Foreign Judgment	Θ	1.15	1.67
Cost to Recognize a Foreign Judgment	Θ	1.65	1.67
Time to Enforce a Final Judgment	~	6.67	6.67
Cost to Enforce a Final Judgment	~	6.67	6.67
ATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)		31.40	/33.33
Sub-Category: Reliability of Alternative Dispute Resolution (ADR)		13.20	/13.33
Arbitration is Reliable for Resolving Commercial Cases	Θ	6.60	6.67
Mediation is Reliable for Resolving Commercial Cases	Θ	6.60	6.67
Sub-Category: Operational Efficiency of Arbitration Processes		18.20	/20.00
Time for Arbitration	~	5.00	5.00
Cost for Arbitration	~	5.00	5.00
Time to Recognize a Foreign Arbitral Award	Θ	3.25	5.00
Cost to Recognize a Foreign Arbitral Award	Θ	4.95	5.00

INDICATORS AND COMPONENTS	VALUES
Perceptions of courts being independent and impartial in resolving commercial disputes	82
Perceptions index of courts as a constraint	85
Time for court litigation (days)	397
Cost for court litigation (% of claim value)	8
Time to recognize a foreign judgment (days)	180
Cost to recognize a foreign judgment (% of claim value)	3

INDICATORS AND COMPONENTS	VALUES
Time to enforce a final judgment (days)	5
Cost to enforce a final judgment (% of claim value)	N/A
Perceptions of arbitration being a reliable alternative to courts for resolving commercial disputes	93
Perceptions of mediation being a reliable alternative to courts for resolving commercial disputes	93
Time for arbitration (days)	90
Cost for arbitration (% of claim value)	6
Time to recognize a foreign arbitral award (days)	180
Cost to recognize a foreign arbitral award (% of claim value)	3

Market Competition



The Market Competition topic measures good practices related to the enforcement of competition policy, intellectual property rights and innovation policy, and regulations that focus on improving competition and innovation in markets where the government is a purchaser of services or goods across the three different pillars. The first pillar assesses the quality of regulations that promote market competition, covering de jure features of a regulatory framework that enable firms to participate in fair market conditions and innovate, and where firms can participate in open and competitive government markets. The second pillar measures the adequacy of public services that promote market competition, thus assessing the de facto provision of services that create an equal level playing field in markets, and that foster and promote innovation. The third pillar operational efficiency measures the implementation of key services promoting market competition (reflecting both the ease of compliance with the regulatory framework and the effective provision of public services directly relevant to firms that contribute in practice to the promotion of market competition).

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND = full points = partial points × = no points PILLAR I - REGULATORY FRAMEWORK 61.28 /100.00 **CATEGORY: COMPETITION** 21.39 /33.33 Sub-Category: Antitrust 4.72 /10.00 Legal Framework Prohibits Anticompetitive Agreements 0.83 0.83 Legal Framework Distinguishes between which Agreements 0.83 0.83 Restrict Competition by Object or Effect

Obtained Maximum

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow Exemptions for Non-Competitive Agreements Must be Justified Θ 0.42 0.83 Based on Public Interest or Efficiency Exemption Regulations Require to Identify the Efficiency, Harm 0.83 0.83 and Consumer's Impact of the Exempted Agreement Exemptions are Granted for a Certain Period of Time and 0.00 0.83 X Renewals are Reviewed Cartels are Forbidden, and Firms are not Allowed to Use Θ 0.42 0.83 **Efficiency Defense for Cartels** Legal Framework Prohibits Abuse of Dominance 0.83 0.83 Definition of Market Dominance and Abuse of Dominant Position 0.00 X 0.83 Availability of Leniency Programs with Procedural Guarantees 0.00 0.83 X Cooperation with Competition Authorities Offers Confidentiality, Θ 0.56 0.83 Anonymity, and Whistleblower Protection Leniency Programs Establish Clear Immunity Regimes X 0.00 0.83 Incentives for Voluntary Compliance X 0.00 0.83 Sub-Category: Merger Control 5.00 /10.00 Scope of Merger Control Regulations 0.00 × 1.00 Legal Framework Establishes the Economic Criteria Used to 1.00 1.00 Identify which Transactions Fall under Merger Control Regime Legal Framework Establishes a Merger Control Procedure to 0.00 X 1.00 **Assess Competition Distortions** Legal Framework Establishes Clear Guidelines and Thresholds for Merger Notifications, Including Individual and Aggregate 1.00 1.00 Thresholds Existence of a Multi-Phased Merger Review Procedure with 1.00 1.00 Specific Statutory Time Limits Existence of a Simplified Merger Procedure 0.00 1.00 × Requirement to Conduct a Substantive Economic Assessment on the Competitive Effects of a Transaction Submitted for a Merger 1.00 1.00 **Control Review** Availability of Legitimate Justifications for Increases in Market X 0.00 1.00 Power Resulting from a Merger or Acquisition Merger Remedies should be Effective, and the Competition 0.00 × 1.00 Authority should have the Authority to Ensure Compliance Powers to Block Mergers that May Otherwise Adversely Impact 1.00 1.00 Competition and Sanctions for Failure to Notify Sub-Category: State-Owned Enterprises Framework and Scope of 5.00 /6.67 Competition Law

PILLAR I (continued).

Obtained Maximum

			•	60, ,	60.
l (continued)	✓ = full points	no points	`\	` \
		Requirement to Justify Creation of SOEs Based on Economic, Social, and/or Sustainability Criteria and Requirement to Subject the Creation of an SOE to a Review by the Competition Authority	~	1.67	1.67
		Competition Law Applies to All SOEs and Sectors of the Economy	~	1.67	1.67
		Requirement to Carry Out an Impact Evaluation Assessment to Justify SOE Commercial Activities	~	1.67	1.67
		Existence of Procedure to Exclude or Exempt Certain Firms or Sectors from the Application of Competition Law and Merger Control is Based on Economic, Social or Sustainability Criteria	×	0.00	1.67
	Sub-Cates	gory: Enforcement of Competition Regulations		6.67	/6.67
		Procedural and Fairness Guarantees during Investigation	~	0.95	0.95
		Legal Framework Defines What Constitutes Confidential Information	~	0.95	0.95
		Adequate Powers and Resources to Investigate and to Enforce and Impose Sanctions are Conferred to Competition Authority	~	0.95	0.95
		Competition Authorities have the Powers to Collect Monetary Sanctions and to Enforce Non-Monetary Sanctions	~	0.95	0.95
		Competition Authority can Investigate a Failure to Notify Transactions and Impose Sanctions Based on the Firm's Turnover	~	0.95	0.95
		Decisions of the Competition Authority are Binding and/or Self- Enforceable and Designation of an Independent Body to Review Decisions of the Competition Authority, and Action for Damages is Allowed	~	0.95	0.95
		An Overall Cap on Fines is Provided in the Regulatory Framework	~	0.95	0.95
(CATEGORY: I	NNOVATION AND TECHNOLOGY TRANSFER		19.06	/33.33
	Sub-Cate	gory: Strength of Intellectual Property Rights Protection		6.42	/8.33
		Provisions for Establishment of Collective Management Organizations	~	0.76	0.76
		Patentability Requirements (Novelty, Inventive Step, Industrial Applicability) for Inventions and Experimental Use Exception or Research Exemption for Patents	Θ	0.38	0.76
		Patent Protection Reaching Back to the Filing Date	~	0.76	0.76
		Duration of Patent and Trademark Protection	~	0.76	0.76
		Opposition Mechanisms for Patents and Trademarks	Θ	0.57	0.76
		Provisions for Information Submission System for Patents	×	0.00	0.76
		Public Disclosure of Patent	~	0.76	0.76
		Trademark use Obligation, Related Grace Period	Θ	0.38	0.76

 \checkmark = full points \bigcirc = partial points \times = no points

PILLAR I (continued)...

 \downarrow Protection for Well-Known Marks 0.76 0.76 Actions or Remedies to Enforce Copyright, Patent, and Trademark Θ 0.55 0.76 Protection Arbitration of Copyright, Patent, and Trademark Disputes 0.76 0.76 Sub-Category: Licensing and Technology Transfer 6.25 /8.33 Provisions on Copyright, Patent, Trademark Licensing Procedures 1.67 1.67 Guidelines for Setting Fair and Non-Discriminatory Royalties 0.00 1.67 × Recordal of Change of Patent Owner and Related Timeframe 1.25 1.67 Θ Temporary Licenses/Waivers for Patents 1.67 1.67 Disclosure of Patent and Trademark Licensing Agreements to IPO 1.67 1.67 Sub-Category: Fair Access to Innovation (includes environment) 5.00 /8.33 Open Access and Open-Source Definition 0.00 1.67 X Scope of Permissible Open Access Research Activities X 0.00 1.67 **Provisions Safeguarding Public Interest** 1.67 1.67 Guidelines for IP-Based Financing 1.67 1.67 Provisions on IP Relevant for Environmental Sustainability 1.67 1.67 Sub-Category: University-Industry Collaboration 1.39 /8.33 Standard Model Research Collaboration Agreements 0.00 1.39 X Grace Period for Publishing Research Results without 1.39 1.39 Compromising Patentability Patent Ownership Developed within Public Research 0.00 1.39 X Organizations Institutional IP Policies of Public Research Organizations 0.00 1.39 X University Spin-Offs × 0.00 1.39 Financial Incentives for Commercializing Research X 0.00 1.39 **CATEGORY: BIDDING FOR PUBLIC CONTRACTS** 20.83 /33.33 Sub-Category: Access and Firm's Participation (includes gender) 8.33 /11.67 Open and Competitive Procurement as the Default 1.67 1.67 Restrictions to Foreign Firms to Participate in Public Procurement 1.67 1.67 Ability to Divide Contracts into Lots 1.67 1.67 Legal Deadline for Procuring Entities to Process Payments to the 1.67 1.67 Contractor Is Established

Obtained Maximum

PILLAR I (continued)...

		•	60,	, 60.
ontinued)	\checkmark = full points Θ = partial points \mathbf{X} = \mathbf{I}	no points	`\	` \
	Procurement Procedures for Framework Agreements are Established	Θ	0.83	1.67
	Promoting Gender Equality in Public Procurement	×	0.00	1.67
	Tender and Contractual Mechanisms to Promote SME Participation	Θ	0.83	1.67
Sub-Cate	gory: Best Value for Money (includes gender and environment)		5.83	/11.67
	Criteria for Identifying Abnormally Low Bids are Established	~	1.46	1.46
	Designation of Specialized Tendering Methods for Innovation Procurement	~	1.46	1.46
	Incorporation of Sustainability Clauses in Standard Bidding Documents	~	1.46	1.46
	Incentives to Include Environmental Considerations in Tenders	×	0.00	1.46
	Mechanisms to Introduce Gender-Responsive Public Procurement	×	0.00	1.46
	Market-Based Tools to Estimate Contract Value	~	1.46	1.46
	Total Cost of Ownership and Life Cycle Cost Considerations are Used in Bid Evaluation	×	0.00	1.46
	Most Economically Advantageous Tender is the Preferred Evaluation Criteria	×	0.00	1.46
Sub-Cate	gory: Fairness of the Procurement Process		4.17	/5.00
	Standstill Period between Contract Award Notice and Contract Signing to Allow Aggrieved Bidders to Challenge the Decision	~	0.83	0.83
	Minimum Duration between Publication of Tender Notice and Submission Deadline Is Clearly Defined	~	0.83	0.83
	Prohibition of Dividing Contracts to Circumvent Open Tendering Thresholds	~	0.83	0.83
	Obligation to Notify Firms of Procurement Decisions and Legal Framework Establishes how Clarification Requests from Potential Bidders should be Addressed	~	0.83	0.83
	Availability of Specialized and Independent Procurement Tribunals and the Right to Appeal its Decisions	~	0.83	0.83
	Time Limits to Resolve Appeals and Legal Recourses Granted to Firms When there are Delays in Resolving Appeals	×	0.00	0.83
Sub-Cate	gory: Transparency of Key Procurement Documents		2.50	/5.00
	Publication of Procurement Plans, Notices, Tender Documents, and Award Decisions	~	2.50	2.50
	Publication of Contracts and Contract Amendments	×	0.00	2.50

2.78 /11.11

II - PUBLIC S	SEDVICES			
II - I ODLIC	SERVICES		70.27	/100.
CATEGORY:	COMPETITION AUTHORITY		28.15	/33.3
Sub-Cate	egory: Institutional Framework		14.81	/16.6
	Competition Authority is Operationally Independent	~	1.85	1.8
	Competition Authority has a Clear and Non-Overlapping Mandate	~	1.85	1.8
	Establishment of Procedure for Selection and Dismissal of Board Members	~	1.85	1.8
	Term Limits for Board Members of the Competition Authority	~	1.85	1.8
	Mechanisms are Established for Competition Authorities to Cooperate with Foreign Competition Authorities	~	1.85	1.8
	Cooling off Periods after Term Limits for Board Members of Competition Authority for Private Sector Jobs in Previously Investigated Companies	×	0.00	1.8
	Conflict of Interest Rules are Applied to Employees of the Competition Authority	~	1.85	1.8
	Competition Authority Issues Opinions on Policies and Regulations	~	1.85	1.8
	Competition Authority's Opinions are Binding	~	1.85	1.8
Sub-Cate	egory: Advocacy and Transparency		13.33	/16.
	Issuance of Guidance Documents on Horizontal and Vertical Agreements	_	1.67	
	, 18. cerneties	•	1.67	1.6
	Issuance of Guidance Documents on Abuse of Dominance	*	1.67	
				1.6
	Issuance of Guidance Documents on Abuse of Dominance	✓	1.67	1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs	✓ ✓	1.67 1.67	1.6 1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs Issuance of Guidance on Market Definition Issuance of Guidance Documents on Competition-Related Issues	✓ ✓ ✓	1.67 1.67 1.67	1.6 1.6 1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs Issuance of Guidance on Market Definition Issuance of Guidance Documents on Competition-Related Issues in Digital Platforms	<!--</td--><td>1.67 1.67 1.67</td><td>1.6 1.6 1.6 1.6</td>	1.67 1.67 1.67	1.6 1.6 1.6 1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs Issuance of Guidance on Market Definition Issuance of Guidance Documents on Competition-Related Issues in Digital Platforms Issuance of Guidance on Merger Control	<!--</td--><td>1.67 1.67 1.67 1.67</td><td>1.6 1.6 1.6 1.6</td>	1.67 1.67 1.67 1.67	1.6 1.6 1.6 1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs Issuance of Guidance on Market Definition Issuance of Guidance Documents on Competition-Related Issues in Digital Platforms Issuance of Guidance on Merger Control Issuance of Analytical Reports on Competition	<!--</td--><td>1.67 1.67 1.67 1.67 1.67</td><td>1.6 1.6 1.6 1.6 1.6 1.6</td>	1.67 1.67 1.67 1.67 1.67	1.6 1.6 1.6 1.6 1.6 1.6
	Issuance of Guidance Documents on Abuse of Dominance Issuance of Guidance Documents on Leniency Programs Issuance of Guidance on Market Definition Issuance of Guidance Documents on Competition-Related Issues in Digital Platforms Issuance of Guidance on Merger Control Issuance of Analytical Reports on Competition Organization of Workshops to Disseminate Competition Policy Online Publication of all Antitrust and Merger Control Decisions	<!--</td--><td>1.67 1.67 1.67 1.67 1.67 0.00</td><td>1.6 1.6 1.6 1.6 1.6 1.6 1.6</td>	1.67 1.67 1.67 1.67 1.67 0.00	1.6 1.6 1.6 1.6 1.6 1.6 1.6

Sub-Category: Institutional Framework to Support Innovation

 \checkmark = full points \bigcirc = partial points \times = no points

Maximum

points

Obtained points

 \downarrow Pro-Bono or Low-Cost Legal Assistance Offered by IPO to IP X 0.00 2.78 Licensees Availability of Information Submission System in Practice 0.00 2.78 X Public Consultations on IP Laws and Regulations X 0.00 2.78 Public Body Responsible for Participation of Firms in 2.78 2.78 Development of Technical Standards Sub-Category: Digitalization of Intellectual Property Services 0.00 /11.11 Availability of License of Rights Database 0.00 2.78 X Availability of Electronic Database on Locally Registered IPR 0.00 2.78 × Availability of Online Platform for IP Holders to Manage IPR 0.00 2.78 X Electronically and Scope of its Features Online Publication of List of Qualified IP Professionals by the IPO 0.00 X 2.78 9.88 Sub-Category: Innovation Systems (includes gender) /11.11 Availability of Technology Transfer Offices 1.23 0.00 X Type of Regulatory Approaches to Enable Technology Generation 1.23 1.23 Availability of Innovation Incubators 1.23 1.23 Availability of Innovation Accelerators 1.23 1.23 Government Financial Assistance to Private 1.23 1.23 Incubators/Accelerators Public Research Organizations Technical Assistance to Private 1.23 1.23 Incubators/Accelerators Availability of Incubators/Accelerators that Target Women 1.23 1.23 Entrepreneurs Availability of Science and Technology Parks 1.23 1.23 Availability of Innovation Clusters 1.23 1.23 **CATEGORY: E-PROCUREMENT** 29.47 /33.33 Sub-Category: Digitalization of Procurement Procedures (includes 20.74 /22.22 environment) Availability of Central E-Procurement Portal 1.48 1.48 Registering as a Vendor 1.48 1.48 Asking the Procuring Entity for Clarifications and Notification of 1.48 1.48 **Decisions Electronically Submitting Tenders Electronically** 1.48 1.48 Open Bids Electronically and Virtual Workspace to Manage the 1.48 1.48 Tender Procedure

PILLAR II (continued)...

Obtained Maximum

PILLAR II (continued).

			•	60, ,	60.
LAR II	(continued).	\checkmark = full points Θ = partial points \times =	no points	`\	` \
		Submitting Bid Security Electronically and Performance Guarantee with Electronic Validation	~	1.48	1.48
		Contract Signing Electronically	~	1.48	1.48
		E-Contract Management and Implementation Module	~	1.48	1.48
		Submitting Invoices to the Procuring Entity	~	1.48	1.48
		Receiving Payments from the Procuring Entity Electronically	~	1.48	1.48
		Module for Framework Agreement Management	~	1.48	1.48
		E-Reverse Auction Module	~	1.48	1.48
		E-Catalogue of Approved Suppliers	~	1.48	1.48
		Electronic Green Catalogues	Θ	0.74	1.48
		Applying for Vendor Eco-Certifications or Eco-Labels Electronically	Θ	0.74	1.48
	Sub-Categ	gory: Transparency of Key Procurement Documents (includes		8.73	/11.11
		Accessing Notices on Procurement Opportunities Electronically	~	1.59	1.59
		Accessing Bidding Documents Electronically	~	1.59	1.59
		Accessing Award Decisions (Including Their Rationale) Electronically	~	1.59	1.59
		Accessing Contracts and Contract Amendments Electronically	~	1.59	1.59
		Access to Specifications, Standards, or Criteria for Eco-Labels and Environmentally Preferable Goods and Services Electronically	Θ	0.79	1.59
		Publication of Open Data in Machine Readable Format on Suppliers Contracts and Tenders	~	1.59	1.59
		Gender - Publication of Open Data on Tenders and Contracts Disaggregated by Sex	×	0.00	1.59
PILLAR	R III - OPERATI	IONAL EFFICIENCY		60.49	/100.00
	CATEGORY: 0	COMPETITION		18.78	/33.33
	Sub-Cate	gory: Simplified Merger Review		2.64	/6.67
		Time to File and Clear a Simplified Merger Review	Θ	2.64	6.67
	Sub-Cate	gory: Market Dynamism and Competitive Behaviors		16.13	/26.67
		Market Structure (Number of Firms that Compete in the Market)	Θ	1.38	4.44
		Market Concentration (Market Share of Largest Competitor)	Θ	0.22	4.44
		Changes in the Level of Competition	Θ	1.96	4.44
		Pricing Power (Ability to Change Prices without Losing Customers)	Θ	4.22	4.44
		TITLON			

PILLAR III (continued).

II	(continued) ✓ = full points ⊖ = partial points	s 🗙 = no points	Λ 6-	
	Easiness to Switching Internet Providers	Θ	4.04	4.44
	Government Intervention in Prices	Θ	4.31	4.44
C	CATEGORY: INNOVATION		14.83	/33.33
	Sub-Category: Proportion of Highly Innovative Firms		13.50	/16.67
	Percentage of Firms that Have Introduced New Improved Products, Processes, and have Spent in R&D	Θ	13.50	16.67
	Sub-Category: Use of International Quality Certifications		1.33	/16.67
	Percentage of Firms with International Quality Certification	s Θ	1.33	16.67
C	CATEGORY: PUBLIC PROCUREMENT		26.88	/33.33
	Sub-Category: Time to Award Public Contracts		6.80	/8.33
	Time to Award 5 Common Public Procurement Procedures Works Contract and Restricted Service Contract), Reverse A Framework Agreement and Prequalifications		6.80	8.33
	Sub-Category: Time to Receive a Payment from a Government Contra	ct	6.83	/8.33
	Time to Receive Payment from a Government Contract	Θ	6.83	8.33
	Sub-Category: Firms' Perceptions on the Ease of Bidding		5.00	/8.33
	Degree of Easiness in Meeting the Administrative Requirem to Participate in Tenders	nents	5.00	8.33
	Sub-Category: Gender Gap in Government Suppliers		8.25	/8.33
	Gender Gap in Government Suppliers	Θ	8.25	8.33

INDICATORS AND COMPONENTS	VALUES
Time to comply with documentary requirements and file a notification to the	60
Competition Authority (days)	00
Time needed for the Competition Authority to review and clear a transaction	30
(days)	30
Market share of the largest competitor, excluding firms whose main market is	67
international	O,
Index of change of level of competition over last year	74
Percent of firms that cannot increase prices more than competitors without	85
losing customers	03
Index of difficulty to switch internet providers	79

INDICATORS AND COMPONENTS	VALUES
Percent of firms reporting less than two competitors on their main product's	4
main market (%)	4
Percent of firms reporting between two and five (inclusive) competitors on their	25
main product's main market (%)	23
Percent of firms reporting more than five competitors on their main product's	71
main market (%)	
Percent of firms reporting their price to be regulated (%)	6
Time to complete a procurement of a works contract in an open procedure	120
(days)	120
Time to complete the procurement of a services contract in a restricted	60
procedure with limited competition (days)	
Time to complete the prequalification of supplier (days)	26
Time to complete an electronic auction (days)	14
Time to complete a Framework agreement with a competitive second stage	59
(days)	39
Time to receive payment under govt contract (days)	54
Perceptions of the degree of difficulty to comply with government contract	52
tender requirements	32
Percent of firms owned or managed by women among those that held a	48
government contract in last 3 years (%)	40
Percent of firms that introduced a new product/service and process over last 3	9
years, and spent on R&D over last fiscal year (excluding small firms) (%)	9
Percent of firms with internationally recognized quality certification (%)	7

Business Insolvency



The Business Insolvency topic measures key features of insolvency systems on a regulatory level. It also assesses the institutional and operational infrastructure associated with insolvency proceedings (judicial services), as well as the operational efficiency of insolvency proceedings across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulation pertaining to judicial insolvency proceedings — liquidation and reorganization, covering de jure features of a regulatory framework that are necessary for structured debt resolution processes and effective creditor and debtor regimes. The second pillar measures the quality of institutional and operational infrastructure for judicial insolvency proceedings, thus assessing the de facto aspects of insolvency resolution mechanisms and the infrastructure required to implement the legal framework on insolvency. The third pillar measures the time and cost required to resolve in—court liquidation reorganization proceedings.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

⊖ = partial points

× = no points

Jotained Maximum

/100.00

73.78

PILLAR I - REGULATORY FRAMEWORK

	ATEGORY: LEGAL AND PROCEDURAL STANDARDS IN INSOLVENCY ROCEEDINGS		21.00	/30.00
	Sub-Category: Pre-Commencement and Commencement Standards in Liquidation and Reorganization		12.00	/15.00
	Obligations of the Company's Management during Pre-Insolvency	×	0.00	3.00
	Out-of-Court Restructuring Mechanisms	~	3.00	3.00
	Commencement of Formal Liquidation Proceedings	~	3.00	3.00
	Commencement of Formal Reorganization Proceedings	~	3.00	3.00
RWANDA - BL	Basis for Commencement of Formal Insolvency Proceedings	~	3.00	3.00

Maximum Obtained points points

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow Sub-Category: Post-Commencement Standards in Liquidation and 9.00 /15.00 Reorganization Creditors Notification Requiring to Submit Claims 0.00 3.00 X How the Reorganization Plan Is Voted 3.00 3.00 Means of Voting the Reorganization Plan 0.00 3.00 X Protection of Dissenting Creditors in Reorganization 3.00 3.00 Conversion from Reorganization to Liquidation 3.00 3.00 CATEGORY: DEBTOR'S ASSETS AND CREDITOR'S PARTICIPATION IN 42.78 /50.00 **INSOLVENCY PROCEEDINGS** Sub-Category: Treatment and Protection of Debtor's Assets during 15.00 /20.00 Liquidation and Reorganization (includes environment) Automatic Stay of Proceedings 2.00 2.00 Exceptions and Relief to Automatic Stay of Proceedings 4.00 4.00 Continuation of Existing Essential Contracts × 0.00 4.00 Rejection of Existing Burdensome Contracts and Assets Θ 1.00 2.00 Voidance of Preferential and Undervalued Transactions 4.00 4.00 Post-Commencement Credit Availability and Priority 4.00 4.00 Sub-Category: Creditor's Rights in Liquidation and Reorganization (includes 17.78 /20.00 environment) Creditor Representation 4.44 4.44 Request of Information by Creditors 4.44 4.44 Priority of Secured Claims 4.44 4.44 Priority of Labor and Environmental Claims Θ 2.22 4.44 Special Regime for Labor Claims 2.22 2.22 Sub-Category: Selection and Dismissal of the Insolvency Administrator 10.00 /10.00 Insolvency Administrators Qualification Requirements in the Law 3.33 3.33 Conditions for Disqualification 3.33 3.33 Mechanism for Selection and Dismissal 3.33 3.33 **CATEGORY: SPECIALIZED INSOLVENCY PROCEEDINGS AND** 10.00 /20.00 INTERNATIONAL INSOLVENCY Sub-Category: Specialized Insolvency Proceedings for Micro and Small 0.00 /10.00 Enterprises (MSEs) Availability and Eligibility 0.00 3.33 X **RWANDA - BUSINESS INSOLVENCY**

						6-	6.
PILLAR I	(continued)		= full points	= partial points	× = no points	V	<u> </u>
		Conversion of Proceedings			×	0.00	3.33
		Debt Discharge			×	0.00	3.33
	Sub-Categ	ory: Cross-Border Insolvency	1			10.00	/10.00
		Existence of Framework and Proceedings	Recognition of F	oreign Insolvend	Y	5.00	5.00
		Legal Framework for Cooper Representatives	ration with Foreig	gn Courts and	~	5.00	5.00
PILLAR	II - PUBLIC SE	RVICES				68.33	/100.00
	CATEGORY: D	IGITAL SERVICES (E-COURTS)	IN INSOLVENCY	PROCEEDINGS		35.00	/40.00
	Sub-Categ	ory: Electronic Services in Liq	quidation and Re	organization		15.00	/20.00
		Electronic Filing			✓	5.00	5.00
		Electronic Payment of Court	Fees		~	5.00	5.00
		Electronic Auction			×	0.00	5.00
		Virtual Hearing			✓	5.00	5.00
	Sub-Categ Reorganiz	ory: Electronic Case Manager ation	ment Systems in	Liquidation and		20.00	/20.00
		Electronic Case Management	t for Judges and	Lawyers	✓	6.67	6.67
		Electronic Case Management	t for Insolvency A	Administrators	✓	6.67	6.67
		Electronic Monitoring of the	Status of Insolve	ncy Proceedings	✓	6.67	6.67
	CATEGORY: II	NTEROPERABILITY IN INSOLV	ENCY PROCEEDII	NGS		10.00	/20.00
	_	ory: Digital Services Connecti n and Reorganization	ivity with Externa	al Systems in		0.00	/10.00
		Interoperability with Externa	l Systems		×	0.00	10.00
	_	ory: Interconnection Between stems in Liquidation and Reo	_	ement System ar	nd	10.00	/10.00
		Interconnection Between Cas Systems	se Management	System and e-Fi	ing	10.00	10.00
		UBLIC INFORMATION ON INS		EEDINGS AND		13.33	/20.00
		ory: Public Information on th n and Reorganization, and In		•		3.33	/10.00
		Publication of Judgments in I	l			3.33	3.33

Obtained Maximum

II (continued)	\checkmark = full points \ominus = partial points \times =	no points	\ \psi_0, \	, 60,
	Publication of Data on the Number and Type of Insolvency Procedures	×	0.00	3.33
	Publication of Data on the Average Length of Insolvency Procedures	×	0.00	3.33
Sub-Cate	egory: Availability of a Public Registry of Insolvency Practitioners		10.00	/10.00
	Availability of a Register of Insolvency Practitioners	~	5.00	5.00
	Publication of Register of Insolvency Practitioners	~	5.00	5.00
CATEGORY:	PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR		10.00	/20.00
	egory: Specialization of Courts with Jurisdiction on Reorganization iidation Proceedings		0.00	/10.00
	Specialized Bankruptcy Courts	×	0.00	5.00
	Operability of Bankruptcy Courts	×	0.00	5.00
Sub-Cate	egory: Insolvency Administrator's Expertise in Practice		10.00	/10.00
	Insolvency Administrator Qualification Requirements in Practice	~	10.00	10.00
AR III - OPERA	TIONAL EFFICIENCY		98.50	/100.0
CATEGORY:	LIQUIDATION PROCEEDINGS		49.50	/50.00
Sub-Cate	egory: Time to Resolve a Liquidation Proceeding		25.00	/25.00
	Time to Resolve an In-Court Liquidation Proceeding	~	25.00	25.00
Sub-Cate	egory: Cost to Resolve a Liquidation Proceeding		24.50	/25.00
	Cost to Resolve an In-Court Liquidation Proceeding	Θ	24.50	25.00
CATEGORY:	REORGANIZATION PROCEEDINGS		49.00	/50.00
Sub-Cate	egory: Time to Resolve a Reorganization Proceeding		25.00	/25.00
	Time to Resolve an In-Court Reorganization Proceeding	~	25.00	25.00
				/25 00
Sub-Cate	egory: Cost to Resolve a Reorganization Proceeding		24.00	/25.00

INDICATORS AND COMPONENTS	VALUES
Time to resolve a liquidation proceeding (months)	7
Cost to resolve a liquidation proceeding (% of the market value of the company)	5
Time to resolve a reorganization proceeding (months)	6

INDICATORS AND COMPONENTS	VALUES
Cost to resolve a reorganization proceeding (% of the market value of the	5
company)	S