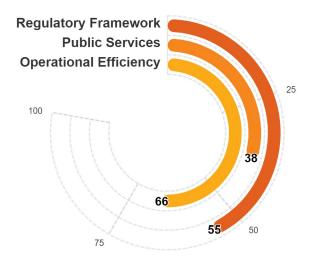


ECONOMY

Lesotho

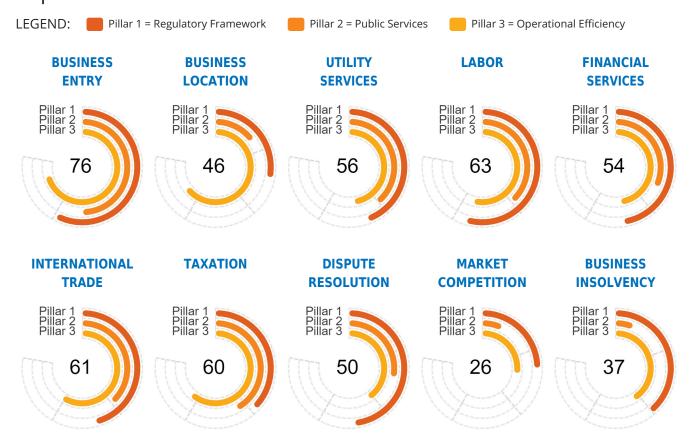
REGIONSub-Saharan Africa

INCOME GROUPLower middle income



- Lesotho scores highest in Business Entry, Labor, and International Trade. Within these areas, the economy allows for simplified business registration, implemented good practices in its labor dispute resolution mechanisms, and provides coordinated border management.
- Lesotho scores lowest in Market Competition, Business Insolvency, and Business Location. Within these areas, the economy lags in the digitalization of procurement procedures, does not have electronic case management systems in liquidation and reorganization, or a building energy code or minimum energy performance standards.

Topic Scores



Business Entry



The Business Entry topic measures the process of registration and start of operations of new limited liability companies (LLCs) across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations for business entry, covering de jure features of a regulatory framework that are necessary for the adoption of good practices for business start—ups. The second pillar measures the availability of digital public services and transparency of information for business entry. The third pillar measures the time and cost required to register new domestic and foreign firms.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

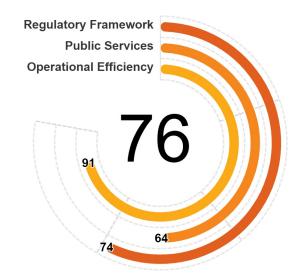


TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained points	Maximum
\downarrow	\downarrow

74.06 /100.00

PILLAR I - REGULATORY FRAMEWORK

CA	TEGORY:	INFORMATION AND PROCEDURAL STANDARDS		37.50	/50.00
	Sub-Cate	gory: Company Information Filing Requirements		15.00	/15.00
		Mandatory to Verify and to Have the Company Name Approved	~	2.14	2.14
		Mandatory to Verify the Identity of Entrepreneurs	~	2.14	2.14
		Mandatory to Register Shareholders' Information	~	2.14	2.14
		Mandatory to File Annual Returns/Financial Statements	~	2.14	2.14
		Mandatory to Register Changes to the Company Name	~	2.14	2.14
		Mandatory to Register Changes to the Shareholders' Details	~	2.14	2.14
		Mandatory to Register Changes in the Articles of Association	~	2.14	2.14
	Sub-Cate	gory: Beneficial Ownership Filing Requirements		2.50	/15.00
		Mandatory to Register Beneficial Owners' Information	×	0.00	2.50
		Mandatory Type of Information Required for Beneficial Owners	×	0.00	2.50

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		TABLE LEGEND	O	, 601. L	, bor.
LAR I	(continued)	\checkmark = full points Θ = partial points \times =	no points	`\	` <u> </u>
		Mandatory Time Limit to Register Beneficial Owners' Information	×	0.00	2.50
		Nominee Shareholders and Directors	~	2.50	2.50
		Mandatory to Verify Beneficial Owners' Identity	×	0.00	2.50
		Mandatory to Register Changes to the Beneficial Ownership Information	×	0.00	2.50
	Sub-Cate	gory: Availability of Simplified Registration		10.00	/10.00
		Simple Registration Form without the Use of Intermediaries	~	3.33	3.33
		Simple Registration Form for All Entrepreneurs	~	3.33	3.33
		Changes without the Use of Intermediaries	~	3.33	3.33
		gory: Risk-Based Assessment for Operating Business and ental Licenses		10.00	/10.00
		Risk-Based Regulations for Business Licensing	~	5.00	5.00
		Risk-Based Regulations for Environmental Permitting	~	5.00	5.00
	CATEGORY: F	RESTRICTIONS ON REGISTERING A BUSINESS		36.56	/50.00
	Sub-Cate	gory: Domestic Firms		21.25	/25.00
		Paid-In Minimum Capital Requirements	~	2.50	2.50
		Minimum Education or Training	~	2.50	2.50
		Criminal History Records or Affidavits	Θ	1.25	2.50
		Approval of Business Plan, Feasibility Plan, or Financial Plan	~	2.50	2.50
		General Operating License	×	0.00	2.50
		Sociodemographic Restrictions for Domestic Entrepreneurs	~	5.00	5.00
		Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries	~	2.50	2.50
		Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries	~	2.50	2.50
		Sector-Specific Restrictions for Domestic Entrepreneurs Related to Agriculture and Extractive Industries	~	2.50	2.50
	Sub-Cate	gory: Foreign Firms		15.31	/25.00
		Paid-in Minimum Capital Requirements	×	0.00	2.50
		Ownership and Participation Restrictions	Θ	1.25	2.50
		Screening and Approval	Θ	1.25	2.50
		Restrictions on the Nationality of Key Personnel and Directors	~	2.50	2.50

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ILLAR I (continued)	✓ = full points	no points	`\	` \
		Restrictions on Employment of Foreign and Local Personnel	Θ	1.25	2.50
		Local Engagement Requirements	✓	2.50	2.50
		Financial Restrictions	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Service Industries	Θ	1.56	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Manufacturing and Infrastructure Industries	Θ	1.88	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Agriculture and Extractive Industries	Θ	0.63	2.50
PILLAR I	II - PUBLIC SI	ERVICES		64.00	/100.00
C	ATEGORY: D	IGITAL SERVICES		25.00	/40.00
	Sub-Categ	gory: Business Start-Up Process		16.67	/20.00
		Company Name Verification	~	3.33	3.33
		Entire Company Registration Process	~	3.33	3.33
		Update of Company Information	~	3.33	3.33
		Registration and Update of Beneficial Ownership Information	×	0.00	3.33
		Payment of Incorporation Fees	~	3.33	3.33
		Issuance of Company Incorporation Certificate	✓	3.33	3.33
	Sub-Categ	gory: Storage of Company and Beneficial Ownership Information		8.33	/10.00
		Database on Company Information	~	3.33	3.33
		Company Information Records Digitally Stored	~	3.33	3.33
		Database on Beneficial Ownership	Θ	1.67	3.33
	Sub-Categ	gory: Identity Verification		0.00	/10.00
		Availability of Electronic Signature and Authentication	×	0.00	5.00
		Identity Document Verification Process	×	0.00	5.00
C	CATEGORY: II	NTEROPERABILITY OF SERVICES		15.00	/20.00
	Sub-Categ	gory: Exchange of Company Information		5.00	/10.00
		Exchange of Information Among Public Sector Agencies	~	5.00	5.00
		Update of Company Information Fully Automated	×	0.00	5.00
	Sub-Categ	gory: Unique Business Identification		10.00	/10.00
		Unique Business Identification Number Existence	/	5.00	5.00

Obtained Maximum

PILLAR II	(continued)	✓ = full points — = partial points X =	no points	↑ 60, ,	. 60.
	Unique Busine	ss Identification Number Used by All Agencies	~	5.00	5.00
	CATEGORY: TRANSPARENCY	OF ONLINE INFORMATION		24.00	/40.00
	Sub-Category: Business S	tart-Up (Includes gender and environment)		15.00	/20.00
	List of Docume	ents	~	4.00	4.00
	List of Fees		~	4.00	4.00
	Service Standa	rds	~	4.00	4.00
	Environmental	-Related Requirements	×	0.00	4.00
	Information or Women Entrep	Publicly Funded Programs to Support SMEs and preneurs	Θ	3.00	4.00
	Sub-Category: General ar Registered Firms	nd Sex-Disaggregated Statistics on Newly		0.00	/10.00
	Statistics Public	cly Available on Business Entry (General)	×	0.00	5.00
	Statistics Public	cly Available on Business Entry (Gender)	×	0.00	5.00
	Sub-Category: Availability	of General Company Information		9.00	/10.00
	Electronic Sear	ch Available for All Company Records	~	5.00	5.00
	Types of Comp	any Information Available Online to the Public	Θ	4.00	5.00
PILLAI	R III - OPERATIONAL EFFICIENC	CY		91.25	/100.00
	CATEGORY: DOMESTIC FIRMS	S		45.00	/50.00
	Sub-Category: Total Time	to Register a New Domestic Firm		20.50	/25.00
	Total Time to R	Register a New Domestic Firm	Θ	20.50	25.00
	Sub-Category: Total Cost	To Register a New Domestic Firm		24.50	/25.00
	Total Cost to R	egister a New Domestic Firm	Θ	24.50	25.00
	CATEGORY: FOREIGN FIRMS			46.25	/50.00
	Sub-Category: Total Time	to Register a New Foreign Firm		21.50	/25.00
	Total Time to R	Register a New Foreign Firm	Θ	21.50	25.00
	Sub-Category: Total Cost	To Register a New Foreign Firm		24.75	/25.00
		egister a New Foreign Firm			

INDICATORS AND COMPONENTS	VALUES
Total time to register a new domestic firm (days)	29
Total cost to register a new domestic firm (% of GNI per capita)	7
Total time to register a new foreign firm (days)	29
Total cost to register a new foreign firm (% of GNI per capita)	9

Business Location



The Business Location topic measures three different options purchasing, leasing, and building that are available to entrepreneurs to choose the adequate location to set up their company, across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to property transfer, building, and environmental permitting, covering de jure features of a regulatory framework that are necessary for immovable property lease, property ownership, urban planning, and environmental licenses. The second pillar assesses the quality of public services and transparency of information in the provision of property transfer, building, and environmental permitting. The third pillar measures the operational efficiency of establishing a business location in practice. The interaction between these three pillars ensures a comprehensive evaluation of business location, balancing regulatory quality, service transparency, and operational efficiency to create an optimal environment for business establishment. The three pillars consider both the firm's flexibility and the broader social benefits. They ensure a more balanced approach accounting for private sector needs while safeguarding public interests, such as environmental sustainability and public safety.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

Sub-Category: Property Transfer Standards

Legal Obligation to Verify Identities of the Parties

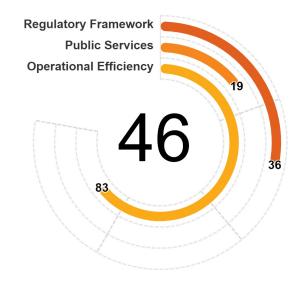


TABLE LEGEND = full points ⊖ = partial points × = no points 36.37 /100.00 CATEGORY: PROPERTY TRANSFER AND LAND ADMINISTRATION 18.71 /40.00 9.75 /15.00 Legal Obligation to Check Compliance of Documents with the Law 3.75 3.75 3.75 3.75

PILLAR I - REGULATORY FRAMEWORK

Obtained Maximum

PILLAR I (continued).

continued)	. \checkmark = full points \ominus = partial points \times =	no points	<i>\$</i> 0, ,	. 60.
	Legal Obligation to Register Sales Transactions	×	0.00	3.75
	Legal Provision on the Legality of Online Documents	Θ	2.25	3.75
Sub-Cate	gory: Land Dispute Mechanisms		5.63	/15.00
	Legal Provisions for Arbitration as an Alternative Land Disputes Resolution Mechanism	Θ	1.88	3.75
	Legal Provisions for Conciliation and Mediation as Alternative Land Disputes Resolution Mechanisms	~	3.75	3.75
	Legal Provisions to Provide Out-of-Court Compensation for Losses due to Erroneous Information from the Land Registry	×	0.00	3.75
	Legal Provision for Protection of Property Title	×	0.00	3.75
Sub-Cate	gory: Land Administration System		3.33	/10.00
	Disclosure of Land Registry Information	×	0.00	3.33
	Disclosure of Cadastral Information	×	0.00	3.33
	Infrastructure for Land Administration	~	3.33	3.33
TEGORY:	BUILDING, ZONING AND LAND USE		6.83	/40.00
Sub-Cate	gory: Building Standards		6.83	/15.00
	Building Codes/Standards Applicable to All Constructions	~	1.58	1.58
	Clear Provisions or Guidelines Regarding Safety Standards	Θ	0.32	0.79
	Regulation of Health Risk Related to Construction Materials	Θ	0.39	0.79
	List of Regulated Materials	×	0.00	0.79
	Responsibility for Compliance with Legal Requirements	~	1.58	1.58
	Type of Inspections Carried Out during Construction	Θ	0.79	1.58
	Requirement of Final Inspection by Law	~	1.58	1.58
	Materials Required to Be Inspected/Tested by Law	×	0.00	1.58
	Liability for Structural Flaws/Problems	×	0.00	1.58
	Qualifications to Conduct Technical Supervision/Inspections	Θ	0.59	1.58
	Ability to Dispute Building Permit Decisions	×	0.00	1.58
Sub-Cate	gory: Building Energy Standards		0.00	/15.00
	Mandatory Minimum Energy Efficiency Performance Standards	×	0.00	3.75
	Pre-Condition to Provide Proof of Design Compliance with the Energy Efficiency Performance Standards	×	0.00	3.75

PILLAR I (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow Energy Efficiency Performance Standards are Verified as Part of X 0.00 3.75 the Building Plans Review Process Incentives to Promote Green Building Standards 0.00 3.75 X Sub-Category: Zoning and Land Use Regulations 0.00 /10.00 Requirements for Trunk Infrastructure Service Access (Water, 0.00 X 2.00 Electricity, Sanitation) Maps that Identify Areas Allocated to Residential, Commercial, 0.00 2.00 X Agricultural, Recreational, Public/Institutional, Mixed Use Hazard Maps that Identify Areas in which Building is Not 0.00 2.00 × Permitted due to Natural Hazards Hazard Maps that Identify Minimum Separation between X 0.00 2.00 Residential and Hazardous Occupancies Maps that Identify Areas in which Building is Not Permitted in X 0.00 2.00 relation to Natural Resources **CATEGORY: RESTRICTIONS ON OWNING AND LEASING PROPERTY** 2.00 /10.00 Sub-Category: Domestic Firms – Ownership 0.00 /2.50 Restriction on Ownership Based on the Area of the Land for X 0.00 0.63 Domestic Firms Restriction on Ownership Based on the Location of Property for 0.00 0.63 X **Domestic Firms** Restriction on Ownership of Agricultural Land for Domestic Firms 0.00 0.63 X Restriction on Ownership Based on the Height of Building for X 0.00 0.63 **Domestic Firms** Sub-Category: Domestic Firms - Leasehold 0.00 /2.50 Restriction on Leasehold Based on the Area of the Land for X 0.00 0.50 **Domestic Firms** Restriction on the Duration of the Lease for Domestic Firms 0.00 0.50 Restriction on Leasehold Based on the Location of Property for X 0.00 0.50 **Domestic Firms** Restriction on Leasehold of Agricultural Property for Domestic 0.00 × 0.50 Firms Restrictions on Leasehold Based on the Height of Building for X 0.00 0.50 Domestic Firms Sub-Category: Foreign Firms – Ownership 1.00 /2.50 Restriction on Ownership Based on the Area of the Land for Θ 0.25 0.50 Foreign Firms Restriction on the Duration of Ownership for Foreign Firms 0.25 0.50 Θ

Obtained Maximum

PILLAR I (continued).

Restriction on Property Ownership Based on Location of Propert	v	<u> </u>	4
for Foreign Firms	Θ	0.25	0.50
Restriction on Ownership of Agricultural Land for Foreign Firms	Θ	0.25	0.50
Restriction on Ownership Based on the Height of Building for Foreign Firms	×	0.00	0.50
Sub-Category: Foreign Firms – Leasehold		1.00	/2.50
Restriction on Leasehold Based on the Area of the Land for Foreign Firms	Θ	0.25	0.50
Restriction on the Duration of Lease for Foreign Firms	×	0.00	0.50
Restriction on Leasehold Based on the Location of Property for Foreign Firms	Θ	0.25	0.50
Restriction on Leasehold of Agricultural Land for Foreign Firms	Θ	0.25	0.50
Restrictions on Leasehold Based on the Height of Building for Foreign Firms	Θ	0.25	0.50
CATEGORY: ENVIRONMENTAL PERMITS		8.83	/10.00
Sub-Category: Environmental Permits for Construction		3.83	/5.00
Existence of National Environmental Regulations during Construction	~	0.50	0.50
Update or Revision of National Environmental Regulations during Construction	×	0.00	0.50
Penalties or Fines in Place for Non-Compliance with the Regulations	×	0.00	0.50
Environmental Risks as Defined by Legal Framework	~	0.50	0.50
Qualified Professional/Professional Agency to Conduct EIA	~	0.50	0.50
Criteria that Trigger an EIA	Θ	0.33	0.50
Requirements for an EIA Process	~	0.50	0.50
Legal Responsibility for Checking Compliance	~	0.50	0.50
Legal Framework Mandates Public Consultations with Concerned Stakeholders	'	0.50	0.50
Public Consultations Requirement Elements	~	0.50	0.50
Sub-Category: Dispute Mechanisms for Construction-Related Environmental Permits		5.00	/5.00
Ability to Dispute Environmental Clearances and Permits	~	2.50	2.50
Out-of-Court Resolution Mechanisms for Environmental Dispute	5 🗸	2.50	2.50

Obtained Maximum

 \checkmark = full points Θ = partial points \times = no points

- PUBLIC SERVICES		18.91	/100.00
TEGORY: AVAILABILITY AND RELIABILITY OF DIGITAL SERVICES		6.20	/40.00
Sub-Category: Property Transfer – Digital Public Services		0.00	/8.00
Online Platform Encumbrance Checking	×	0.00	1.33
Single Online Platform for Encumbrance Checking	×	0.00	1.33
Online Platform for Property Transfer	×	0.00	1.33
Processes Available Online for Property Transfer	×	0.00	1.33
Complaint Mechanisms for Immovable Property Registry	×	0.00	1.33
Complaint Mechanisms for Cadaster	×	0.00	1.33
Sub-Category: Property Transfer – Digital Land Management and Identification System		3.20	/8.00
Electronic Database for Checking Encumbrances	×	0.00	1.60
Format of Land Title Certificates	×	0.00	1.60
Format of Cadastral Plans	Θ	0.80	1.60
Method to Conduct Cadastral Surveying	~	1.60	1.60
National Database for Checking Identification	Θ	0.80	1.60
Sub-Category: Property Transfer – Coverage of the Land Registry and Mapping Agency		0.00	/8.00
Property Registration Coverage at Main Business City Level	×	0.00	2.00
Property Registration Coverage at National Level	×	0.00	2.00
Cadastral Coverage at Main City Level	×	0.00	2.00
Cadastral Coverage at National Level	×	0.00	2.00
Sub-Category: Building Permits – Digital Public Services		3.00	/8.00
Online Platform for Issuing Building Authorizations	Θ	1.00	2.00
Online Permitting Systems with Several Functionalities	Θ	1.00	2.00
Online Permitting Systems to Submit Building and Occupancy Permits	Θ	1.00	2.00
File Dispute Online on Building Permits	×	0.00	2.00
Sub-Category: Environmental Permits – Digital Public Services		0.00	/8.00
Online Environmental Permitting Systems with Several Functionalities	×	0.00	4.00
File Dispute Online on Environmental Licensing	×	0.00	4.00

Maximum Obtained points points

PILLAR II (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow **CATEGORY: INTEROPERABILITY OF SERVICES** 5.00 /20.00 Sub-Category: Interoperability of Services for Property Transfer 5.00 /10.00 Interoperability between Land Registry and Cadaster 0.00 2.50 X Interoperability between Land Registry and Other Services 0.00 2.50 X Existence of a Geographic Information System (GIS) 2.50 2.50 Existence of a Unique Identifier between Land Registry and 2.50 2.50 Cadaster Sub-Category: Interoperability of Services for Building Permits 0.00 /10.00 Availability of Spatial Plans and Zoning Requirements to All × 0.00 5.00 Stakeholders Integration of GIS or National Spatial Platforms × 0.00 5.00 **CATEGORY: TRANSPARENCY OF INFORMATION** /40.00 7.71 Sub-Category: Immovable Property (includes gender) 3.33 /20.00 Publication of Property Transactions Requirements 1.11 2.22 Θ Transparency of Property Transactions Costs 2.22 2.22 Service Standards at the Land Registry X 0.00 2.22 Transparency of Cadaster Costs 0.00 2.22 X Service Standards at the Cadaster X 0.00 2.22 Availability of Statistics on Land Transactions 0.00 2.22 X Availability of Statistics on Number and Type of Land Disputes 0.00 2.22 X Availability of Statistics on the Average Time to Resolve Land 0.00 2.22 × Disputes Availability of Sex-Disaggregated Data on Property Ownership 0.00 2.22 X Sub-Category: Building, Zoning and Land Use 1.88 /15.00 Public Accessibility of Planning and Building Control Regulations X 0.00 1.88 Public Online Availability of Requirements to Obtain All Types of 0.00 1.88 X **Building Related Permits** Public Online Availability of Requirements Needed to Obtain X 0.00 1.88 Occupancy Permit Applicable Fee Schedules for All Types of Construction Publicly 0.00 X 1.88 Available and Up to Date Availability of Official, Updated and Publicly Available Online 0.00 1.88 X Statistics Tracking the Number of Issued Building Permits

(continued)	✓ = full points	× = no points	60, ,	. 60.
· · · · · · · · · · · · · · · · · · ·	Plan/Zoning Plan	×	0.00	1.88
Steps to Modify Zonin	g/Land Use Plan	×	0.00	1.88
Adherence to Zoning	Regulations	~	1.88	1.88
Sub-Category: Environmental Pe	rmits		2.50	/5.00
		~	2.50	2.50
Applicable and Up-to- Clearances	Date Fee Schedule for Environmental	×	0.00	2.50
III - OPERATIONAL EFFICIENCY			82.50	/100.00
CATEGORY: PROPERTY TRANSFER A	ND LAND ADMINISTRATION		24.00	/40.00
Sub-Category: Major Constraints	on Access to Land		7.60	/13.33
Major Constraints on	Access to Land	Θ	7.60	13.33
Sub-Category: Time to Obtain a	Property Transfer		12.93	/13.33
Time to Obtain a Prop	erty Transfer	Θ	12.93	13.33
Sub-Category: Cost to Obtain a F	Property Transfer		3.47	/13.33
Cost to Obtain a Prop	erty Transfer	Θ	3.47	13.33
CATEGORY: CONSTRUCTION PERMI	тѕ		38.80	/40.00
Sub-Category: Time to Obtain Co	onstruction-Related Permits		12.93	/13.33
Time to Obtain Constr	ruction-Related Permits	Θ	12.93	13.33
Sub-Category: Time to Obtain a	Building Permit		12.67	/13.33
Time to Obtain a Build	ling Permit	Θ	12.67	13.33
Sub-Category: Cost to Obtain a E	Building Permit		13.20	/13.33
Cost to Obtain a Build	ing Permit	Θ	13.20	13.33
CATEGORY: ENVIRONMENTAL PERM	ІІТ		19.70	/20.00
Sub-Category: Time to Obtain ar	n Environmental Permit		9.90	/10.00
Time to Obtain an Env	vironmental Permit	Θ	9.90	10.00
Sub-Category: Cost to Obtain an	Environmental Permit		9.80	/10.00
Cost to Obtain anEnvi	ronmental Permit	Θ	9.80	10.00
	Steps to Modify Zoning Adherence to Zoning Sub-Category: Environmental Per Public Online Availabin Requirements for Mod Applicable and Up-to- Clearances III - OPERATIONAL EFFICIENCY CATEGORY: PROPERTY TRANSFER A Sub-Category: Major Constraints Major Constraints on a Time to Obtain a Prop Sub-Category: Time to Obtain a Frop Cost to Obtain a Prop CATEGORY: CONSTRUCTION PERMI Sub-Category: Time to Obtain Co Time to Obtain Constraints Sub-Category: Time to Obtain a Time to Obtain a Build CATEGORY: ENVIRONMENTAL PERM Sub-Category: Time to Obtain ar Time to Obtain an Env Sub-Category: Time to Obtain ar Time to Obtain an Env Sub-Category: Time to Obtain an Env Sub-Category: Time to Obtain an Env	Updated City Master Plan/Zoning Plan Steps to Modify Zoning/Land Use Plan Adherence to Zoning Regulations Sub-Category: Environmental Permits Public Online Availability of Environmental Licensing Requirements for Moderate-Risk Construction Project Applicable and Up-to-Date Fee Schedule for Environmental Clearances	Updated City Master Plan/Zoning Plan Steps to Modify Zoning/Land Use Plan Adherence to Zoning Regulations Sub-Category: Environmental Permits Public Online Availability of Environmental Licensing Requirements for Moderate-Risk Construction Project Applicable and Up-to-Date Fee Schedule for Environmental Clearances III - OPERATIONAL EFFICIENCY CATEGORY: PROPERTY TRANSFER AND LAND ADMINISTRATION Sub-Category: Major Constraints on Access to Land Major Constraints on Access to Land Sub-Category: Time to Obtain a Property Transfer Time to Obtain a Property Transfer Cost to Obtain a Property Transfer Cost to Obtain a Property Transfer CATEGORY: CONSTRUCTION PERMITS Sub-Category: Time to Obtain a Building Permit Time to Obtain a Building Permit Sub-Category: Cost to Obtain a Building Permit Cost to Obtain an Environmental Permit Time to Obtain an Environmental Permit Time to Obtain an Environmental Permit Cost Cost to Obtain an Environmental Permit	Updated City Master Plan/Zoning Plan Steps to Modify Zoning/Land Use Plan Adherence to Zoning Regulations Sub-Category: Environmental Permits Public Online Availability of Environmental Licensing Requirements for Moderate-Risk Construction Project Applicable and Up-to-Date Fee Schedule for Environmental Clearances III - OPERATIONAL EFFICIENCY CATEGORY: PROPERTY TRANSFER AND LAND ADMINISTRATION Sub-Category: Major Constraints on Access to Land Major Constraints on Access to Land Sub-Category: Time to Obtain a Property Transfer Cost to Obtain a Property Transfer Cost to Obtain a Property Transfer CATEGORY: CONSTRUCTION PERMITS Sub-Category: Time to Obtain a Building Permit Time to Obtain a Building Permit Cost to Obtain a Building Permit Dip.70 Sub-Category: Time to Obtain an Environmental Permit Sub-Category: Time to Obtain an Environmental Permit 9.90 Time to Obtain an Environmental Permit 9.90 Sub-Category: Cost to Obtain an Environmental Permit 9.90

INDICATORS AND COMPONENTS	VALUES
Time to obtain a construction-related permit (days)	14
Perceptions index of access to land as a constraint	74
Time to obtain a building permit (days)	90
Cost to obtain a building permit (% of GNI per capita)	20
Time to obtain a property (days)	26
Cost to obtain a property (% of GNI per capita)	784
Time to obtain environmental permits (days)	91
Cost to obtain environmental permits (% of GNI per capita)	545

Utility Services



The Utility Services topic measures the effectiveness of regulatory frameworks, and the quality of governance and transparency of service delivery mechanisms, as well as the operational efficiency of providing electricity, water, and internet services. Under the first pillar the Utility Services topic assesses the effectiveness of regulation pertaining to electricity, water, and internet services, covering de jure features of a regulatory framework that are necessary for the efficient deployment of connections, reliable service, safety, and environmental sustainability of provision and use of utility services. The second pillar of the topic measures the quality of governance and transparency in the provision of utility services, thus assessing the de facto provision of utility services. The third pillar measures the time required to obtain electricity, water, and internet connections, as well as the reliability of utility service supply.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

⊖ = partial points

× = no points

PILLAR I - REGULATORY FRAMEWORK		57.33	/100.00
CATEGORY: ELECTRICITY		25.52	/33.33
Sub-Category: Regulatory Monitoringof Tariffs and Service Quality		8.33	/8.33
Monitoring of Tariffs	~	4.17	4.17
Monitoring of Service Quality	~	4.17	4.17
Sub-Category: Utility Infrastructure Sharing and Quality Assurance Mechanisms		7.29	/8.33
Joint Planning and Construction	Θ	3.13	4.17
Mechanisms on Service Quality Assurance	~	4.17	4.17
Sub-Category: Safety of Utility Connections		8.33	/8.33
LESOTHO - UTILITY SERVICES Professional Certifications	~	2.78	2.78

PILLA

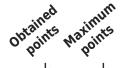
(co	ontinued)	✓ = full points	no points	φ	^ 60
		Inspection Regimes	~	2.78	2.78
		Liability Regimes	~	2.78	2.78
	Sub-Categ	gory: Environmental Sustainability		1.56	/8.33
		Sustainability of Electricity Provision	Θ	1.56	2.08
		Sustainability of Electricity Use	×	0.00	2.08
		Incentives to Adopt Energy-Saving Practices	×	0.00	4.17
CA	ATEGORY: V	VATER		14.58	/33.33
	Sub-Categ	gory: Regulatory Monitoringof Tariffs and Service Quality		4.17	/8.33
		Monitoring of Tariffs	×	0.00	4.17
		Monitoring of Service Quality	~	4.17	4.17
	Sub-Cate Mechanis	gory: Utility Infrastructure Sharing and Quality Assurance ms		0.00	/8.33
		Joint Planning and Construction	×	0.00	4.17
		Mechanisms on Service Quality Assurance	×	0.00	4.17
	Sub-Categ	gory: Safety of Utility Connections		6.94	/8.33
		Professional Certifications	Θ	1.39	2.78
		Inspection Regimes	~	2.78	2.78
		Liability Regimes	~	2.78	2.78
	Sub-Categ	gory: Environmental Sustainability		3.47	/8.33
		Sustainability of Water Provision	Θ	0.69	1.39
		Sustainability of Water Use	~	1.39	1.39
		Incentives to Adopt Water Saving Practices	×	0.00	2.78
		Sustainability of Wastewater Treatment	~	1.39	1.39
		Wastewater Reuse	×	0.00	1.39
CA	ATEGORY: I	NTERNET		17.22	/33.33
	Sub-Categ	gory: Regulatory Monitoringof Tariffs and Service Quality		8.33	/8.33
		Monitoring of Tariffs	~	4.17	4.17
		Monitoring of Service Quality	~	4.17	4.17
	Sub-Categ Mechanis	gory: Utility Infrastructure Sharing and Quality Assurance ms		7.50	/13.33
		Joint Planning and Construction	×	0.00	3.33

I (continued	\checkmark = full points \rightleftharpoons = partial points \times	= no points	60,	, 60,
1 (continued	4)		<u>↓</u>	↓
	Rights of Way	Θ	1.67	3.33
	Open Infrastructure	Θ	2.50	3.33
	Mechanisms on Service Quality Assurance	~	3.33	3.33
Sub-Ca	tegory: Safety of Utility Connections		1.39	/8.33
	Liability Regimes	Θ	1.39	2.78
	Cybersecurity Coordination	×	0.00	2.78
	Cybersecurity Safeguards	×	0.00	2.78
Sub-Ca	tegory: Environmental Sustainability		0.00	/3.33
	Environmental Reporting or Disclosure Standards for Digital Connectivity Infrastructure	×	0.00	1.67
	Emissions and Energy Efficiency of Infrastructure	×	0.00	1.67
AR II - PUBLIC	SERVICES		49.60	/100.00
CATEGORY	: ELECTRICITY		14.98	/33.33
Sub-Ca	tegory: Digital Services and Interoperability		3.13	/8.33
	Electronic Application	×	0.00	2.08
	Electronic Payment	~	2.08	2.08
	Information on Existing Infrastructure and Planned Works	Θ	0.52	2.08
	Coordination Mechanisms for Excavation Permits	Θ	0.52	2.08
Sub-Ca	tegory: Availability of Information and Transparency		2.27	/8.33
	Connection Requirements	×	0.00	1.52
	Tariffs and Tariff Settings	×	0.00	1.52
	Planned Outages	~	1.52	1.52
	Complaint Mechanisms	Θ	0.76	1.52
	Service Quality Indicators	×	0.00	1.52
	Sustainability Indicators	×	0.00	0.76
Sub-Ca enviror	tegory: Monitoring of Service Supply (includes gender and nment)		3.33	/8.33
	Reliability and Quality of Electricity Supply	~	3.33	3.33
	Sustainability of Electricity Supply	×	0.00	1.67
				1

PILLAR II

	TABLE LEGEND	V	60, ,	, 60,
continued)	✓ = full points → = partial points	× = no points	\	Ψ.
Sub-Category: Enforcement of Safety Protection Mechanisms	Regulations and Consumer		6.25	/8.33
Implementation of Inspecti	ons for Electricity Connections	✓	4.17	4.17
Independent Complaint Me	echanism	Θ	2.08	4.17
ATEGORY: WATER			16.08	/33.33
Sub-Category: Digital Services and Int	eroperability		3.13	/8.33
Electronic Application		×	0.00	2.08
Electronic Payment		~	2.08	2.08
Information on Existing Info	rastructure and Planned Works	×	0.00	2.08
Coordination Mechanisms	for Excavation Permits	Θ	1.04	2.08
Sub-Category: Availability of Informat	ion and Transparency		3.79	/8.33
Connection Requirements		Θ	1.14	1.52
Tariffs and Tariff Settings		×	0.00	1.52
Planned Outages		~	1.52	1.52
Complaint Mechanisms		Θ	1.14	1.52
Service Quality Indicators		×	0.00	1.52
Sustainability Indicators		×	0.00	0.76
Sub-Category: Monitoring of Service Se	Supply (includes gender and		5.00	/8.33
Reliability and Quality of W	ater Supply	✓	3.33	3.33
Sustainability of Water Sup	ply	✓	1.67	1.67
Access to Water for Womer	n Entrepreneurs	×	0.00	3.33
Sub-Category: Enforcement of Safety Protection Mechanisms	Regulations and Consumer		4.17	/8.33
Implementation of Inspecti	ons for Water Connections	×	0.00	4.17
Independent Complaint Me	echanism	✓	4.17	4.17
ATEGORY: INTERNET			18.54	/33.3
Sub-Category: Digital Services and Int	eroperability		5.21	/8.33
Electronic Application		✓	2.08	2.08
Electronic Payment		✓	2.08	2.08
Information on Existing Info	rastructure and Planned Works	×	0.00	2.08

LLAR II	(continued) ✓ = full points ⊖ = partial points ×	= no points	\poi. \	h, bor
	Coordination Mechanisms for Excavation Permits	Θ	1.04	2.08
	Sub-Category: Availability of Information and Transparency		5.00	/8.33
	Connection Requirements	×	0.00	1.67
	Tariffs and Tariff Settings	×	0.00	1.67
	Planned Outages	~	1.67	1.67
	Complaint Mechanisms	~	1.67	1.67
	Service Quality Indicators	~	1.67	1.67
	Sub-Category: Monitoring of Service Supply (includes gender and environment)		4.17	/8.33
	Reliability and Quality of Internet Supply	~	4.17	4.17
	Access to Internet for Women Entrepreneurs	×	0.00	4.17
	Sub-Category: Enforcement of Safety Regulations and Consumer Protection Mechanisms		4.17	/8.33
	Cybersecurity Protocols	×	0.00	4.17
	Independent Complaint Mechanism	~	4.17	4.17
PILLAR	III - OPERATIONAL EFFICIENCY		61.21	/100.0
	CATEGORY: ELECTRICITY		25.88	/33.33
	Sub-Category: Time to Obtain a Connection		13.83	/16.67
	Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received)	Θ	13.83	16.67
	Sub-Category: Reliability of Supply		12.04	/16.67
	Reliability of Electricity Supply	Θ	12.04	16.67
	CATEGORY: WATER		15.00	/33.33
	Sub-Category: Time to Obtain a Connection		14.17	/16.67
	Time to Obtain a Water Connection (from the moment the client submits the connection request until the service is received)	Θ	14.17	16.67
	Sub-Category: Reliability of Supply		0.83	/16.67
	Reliability of Water Supply	Θ	0.83	16.67
	CATEGORY: INTERNET		20.33	/33.33
	Sub-Category: Time to Obtain a Connection		16.33	/16.67
	Time to Obtain Internet Connection (from the moment the client	. 0	16.33	16.67



PILLAR III (continued)...

Sub-Category: Reliability of Supply		4.00	/16.67
Reliability of Internet Supply	Θ	4.00	16.67

INDICATORS AND COMPONENTS	VALUES
Time to obtain an electrical connection upon application (days)	30
Percent of firms that own or share generator (%)	34
Number of electrical outages in a typical month (count)	2
Average duration of electricity outages in a typical month (hours)	1
Losses due to electrical outages (% of annual sales)	0
Time to obtain internet connection (days)	2
Percent of firms not experiencing internet disruptions (%)	55
Time to obtain a water connection upon application (days)	14
Percent of firms not experiencing water insufficiencies (%)	72

Labor

The Labor topic measures good practices in employment regulations and public services from the perspective of both enterprises and employees across three different dimensions, here referred to as pillars. The first pillar assesses the quality of labor regulations pertaining to workers' conditions and employment restrictions and costs, covering de jure features of the regulatory framework that are necessary for the functioning of the labor market and to provide employers and employees with their obligations and relevant safeguards. The second pillar measures the adequacy of public services for labor, assessing the de facto provision of social protection and the institutional framework on which the labor market and the enforcement of labor regulations depend. The third pillar measures the operational efficiency of labor regulations and public services in practice, assessing employment restrictions and cost, as well as public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained Maximum.

V

V

/100.00

70.01

PILLAR I - REGULATORY FRAMEWORK

CA	TEGORY: \	WORKERS' CONDITIONS		42.39	/50.00
	Sub-Cate	gory: Labor Rights		13.22	/16.67
		Equal Remuneration for Work of Equal Value	~	1.28	1.28
		Prohibition of Discrimination	Θ	1.20	1.28
		Freedom of Association and Assembly	~	1.28	1.28
		Right to Collective Bargaining	~	1.28	1.28
		Prohibition of Forced Labor	~	1.28	1.28
		Minimum Legal Age for Employment	~	1.28	1.28

Obtained Maximum

PILLAR I (continued).

		•	60, 1	60,
continued)	. \checkmark = full points Θ = partial points \times =	no points	· \	· \
	Prohibition of Child Labor	~	1.28	1.28
	Existence of Health and Safety Legislation	~	1.28	1.28
	Periodic Review of Health and Safety Legislation	×	0.00	1.28
	Law on Workplace Violence, Discrimination, Harassment, Bullying	~	1.28	1.28
	Protection Against Workplace Violence, Discrimination, Harassment, Bullying through Grievance Mechanisms, Information, and Training	Θ	0.48	1.28
	Legally Mandated Paid Annual Leave	×	0.00	1.28
	Legally Mandated Paid Sick Leave	~	1.28	1.28
Sub-Cate	gory: Minimum Wage Attributes		12.50	/16.6
	Existence of Minimum Wage in the Private Sector	~	4.17	4.17
	Criteria for Determining Minimum Wage Level	×	0.00	4.17
	Minimum Wage Update Process	~	4.17	4.17
	Social Consultation	~	4.17	4.17
Sub-Cate	gory: Termination of Employment		16.67	/16.6
	Legally Mandated Notice Period	~	5.56	5.56
	Legally Mandated Severance Pay	~	5.56	5.56
	Notification Requirement for Collective Dismissal	~	5.56	5.56
ATEGORY:	EMPLOYMENT RESTRICTIONS AND COSTS		27.63	/50.0
Sub-Cate	gory: Terms of Employment		15.00	/16.6
	No Restrictions on the Use of Fixed-Term Contracts for Any Task	~	1.67	1.67
	No Restrictions on the Use of Fixed-Term Contracts for Permanent Tasks	~	1.67	1.67
	No Legal Mandate for Firms to Pay Wage Premium for Night Work	×	0.00	1.67
	No Restrictions on Overtime Work Within a Limit of 56 Hours Weekly Maximum	~	3.33	3.33
	No Legal Mandate for Firms to Pay for Unemployment Protection Directly	~	1.67	1.67
	No Legal Mandate for Firms to Pay for Health Care Directly	~	1.67	1.67
			1.67	1.67
	No Legal Mandate for Firms to Pay for Pensions Directly	~	1.07	

Obtained Maximum

RI (c	ontinued) \checkmark = full points \ominus = partial points \times =	no points	↑ 60, ,	↑ . 60.
	Sub-Category: Minimum Wage Rate		0.00	/16.67
	Minimum Wage Rate	×	0.00	16.67
	Sub-Category: Termination of Employment		12.63	/16.67
	Lenght of Notice Period	Θ	0.54	4.17
	Amount of Severance Payment	Θ	3.75	4.17
	No Third-Party Approval Requirement for Individual Dismissal	✓	4.17	4.17
	No Third-Party Approval Requirement for Collective Dismissal	~	4.17	4.17
AR II	- PUBLIC SERVICES		48.81	/100.00
C	ATEGORY: SOCIAL PROTECTION		16.67	/50.00
	Sub-Category: Unemployment Insurance		0.00	/16.67
	Availability of Government-Provided Unemployment Insurance	×	0.00	8.33
	Funding for Unemployment Insurance from General Tax Revenues	×	0.00	8.33
	Sub-Category: Health Care Coverage		12.50	/16.67
	Availability of Universal Health Care	Θ	4.17	8.33
	Funding for Health Care from General Tax Revenues	~	8.33	8.33
	Sub-Category: Retirement Pension		4.17	/16.67
	Availability of Government-Provided Retirement Pension Scheme	Θ	4.17	8.33
	Funding for Non-Contributory Retirement Pension from General Tax Revenues	×	0.00	8.33
C	ATEGORY: EMPLOYMENT SERVICES		32.14	/50.00
	Sub-Category: Employment Centers and Training		7.14	/16.67
	Existence of a National Employment Service Center	×	0.00	4.76
	No Legal Mandate for Firms to Pay for Employment Service Center Services	~	2.38	2.38
	Legal Mandate for Vocational Guidance and Training for Unemployed and Job Seekers	~	4.76	4.76
	Existence of Public Training Programs for Unemployed and Job Seekers	×	0.00	4.76
	Sub-Category: Labor Dispute Resolution Mechanisms		16.67	/16.67
	Existence of a Functioning, Specialized, and Independent Mechanism for Resolution of a Labor Dispute	~	8.33	8.33

Obtained Maximum

· ·		60	, 60,
(continued) ✓ = full points ⊖ = partial points ×	= no points	\downarrow	V
Existence of Alternative Dispute Resolution Process for a Labor Dispute	~	8.33	8.33
Sub-Category: Labor Inspectorates		8.33	/16.67
Existence of a Central Labor Inspectorate	~	4.17	4.17
Best Practice Initiation of Labor Inspections	~	4.17	4.17
Existence of Data on Reported Number of Cases/Complaints for Labor Violations	×	0.00	8.33
R III - OPERATIONAL EFFICIENCY		69.25	/100.00
CATEGORY: EMPLOYMENT RESTRICTIONS AND COSTS		40.67	/50.00
Sub-Category: Social Contribution		16.67	/16.67
Ratio of Social Contribution	~	16.67	16.67
Sub-Category: Obstacles to Hiring		14.33	/16.67
Percent of Firms Identifying Labor Regulations as a Constraint	Θ	14.33	16.67
Sub-Category: Dismissal Time and Cost		9.67	/16.67
Weeks to Dismiss Full-Time Permanent Worker	Θ	1.50	8.33
Weeks Paid in Severance	Θ	8.17	8.33
CATEGORY: EMPLOYMENT SERVICES		28.58	/50.00
Sub-Category: On-the-Job Training		11.67	/16.67
Percent of Firms with Formal Training Programs for its Permanent, Full-Time Workers	Θ	11.67	16.67
Sub-Category: Prevalence and Operational Efficiency of Labor Disputes		7.50	/16.67
Percent of Firms Involved in Labor Dispute over Last 3 Years	×	0.00	8.33
Months to Resolve Labor Dispute	Θ	7.50	8.33
Sub-Category: Health and Safety Inspection		9.42	/16.67
Percent of Firms Visited or Inspected for Workplace Health and Safety	Θ	5.25	8.33
Percent of Firms with a Report Issued by Inspectorate for Workplace Health and Safety	Θ	4.17	8.33
	Existence of Alternative Dispute Resolution Process for a Labor Dispute Sub-Category: Labor Inspectorates Existence of a Central Labor Inspectorate Best Practice Initiation of Labor Inspections Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Existence Alabor Dispute Number of Cases/Complaints for Labor Disputes Percent of Firms Involved in Labor Dispute over Last 3 Years Months to Resolve Labor Dispute Sub-Category: Health and Safety Inspection Percent of Firms Visited or Inspected for Workplace Health and Safety Percent of Firms with a Report Issued by Inspectorate for	Existence of Alternative Dispute Resolution Process for a Labor Dispute Sub-Category: Labor Inspectorates Existence of a Central Labor Inspections Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for XX EIII - OPERATIONAL EFFICIENCY CATEGORY: EMPLOYMENT RESTRICTIONS AND COSTS Sub-Category: Social Contribution Ratio of Social Contribution Percent of Firms Identifying Labor Regulations as a Constraint Sub-Category: Dismissal Time and Cost Weeks to Dismiss Full-Time Permanent Worker Weeks Paid in Severance CATEGORY: EMPLOYMENT SERVICES Sub-Category: On-the-Job Training Percent of Firms with Formal Training Programs for its Permanent, Full-Time Workers Sub-Category: Prevalence and Operational Efficiency of Labor Disputes Percent of Firms Involved in Labor Dispute over Last 3 Years Months to Resolve Labor Dispute Sub-Category: Health and Safety Inspection Percent of Firms Visited or Inspected for Workplace Health and Safety Percent of Firms with a Report Issued by Inspectorate for	Existence of Alternative Dispute Resolution Process for a Labor Dispute Sub-Category: Labor Inspectorates Existence of a Central Labor Inspectorate Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Violations Existence of Data on Reported Number of Cases/Complaints for Labor Disputes Existence of Data on Reported Number of Cases/Complaints for Labor Disputes Existence of Data on Reported Number of Cases/Complaints for Labor Disputes Existence of Data on Reported Number of Cases/Complaints for Labor Disputes Existence of Data on Reported Number of Cases/Complaints for Labor Disputes Existence of Cases/C

INDICATORS AND COMPONENTS	VALUES
Time to dismiss full-time permanent worker (weeks)	5
Weeks paid in severance	2
Percent of firms involved in labor dispute over last 3 years (%)	22
Time to resolve labor dispute (months)	3
Percent of firms visited or inspected for health and safety (%)	38
Percent of firms with a report issued for health and safety inspection (%)	60
Labor taxes as percentage of all taxes paid in the last fiscal year (%)	N/A
Perceptions index of labor regulations as a constraint	82
Percent of firms offering formal training programs to their permanent, full-time employees (%)	33

Financial Services



The Financial Services topic measures four areas— Commercial Lending; Secured Transactions; e—Payments; Credit Information—across three different dimensions, here referred to as pillars. The first pillar assesses the effectiveness of regulation pertaining to commercial lending, secured transactions, and epayments, covering the de jure features of regulatory frameworks. The second pillar measures the accessibility of information in credit infrastructure by evaluating the operation of credit bureaus and registries and the operation of collateral registries. Thus, the second pillar assesses de facto and some de jure aspects of financial services. The third pillar measures the operational efficiency of (i) obtaining a loan; (ii) registering a security interest as well as the timeliness of credit information sharing; and (iii) e—payments usage and their efficiency.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE L ✓ = full ⊖ = part	points tial points	•	Maximum Points
LLAR I - REGULATORY FRAMEWORK	points	↓ 60.94	/100.00
CATEGORY: COMMERCIAL LENDING		11.92	/20.00
Sub-Category: Customer Due Diligence (CDD) and Risk Factors		7.33	/10.00
Requirement to Conduct CDD and Risk Factors	Θ	7.33	10.00
Sub-Category: Record Keeping of Customer Information		1.25	/5.00
CDD for Existing Customers and Record Keeping	Θ	1.25	5.00
Sub-Category: Availability of Enhanced and Simplified CDD Measures		3.33	/5.00
Simplified CDD	Θ	1.67	3.33
Enhanced CDD	~	1.67	1.67

PILLAR I (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow **CATEGORY: SECURED TRANSACTIONS** 20.00 /40.00 Sub-Category: Integrated Legal Framework for Secured Transactions 10.00 /10.00 Integrated Legal Framework for Secured Transactions 10.00 10.00 Sub-Category: Types of Movable Assets, Debts, and Obligations That can be 5.00 /20.00 Secured Security Interest in a Single Category of Movable Assets 0.00 5.00 X Security Interest in Combined Category of Movable Assets 5.00 5.00 Security Interest over Future Assets 0.00 5.00 × **Debts and Obligations** 0.00 X 5.00 Sub-Category: Priority/Enforcement of Security Interests 5.00 /10.00 Priority of Claims Outside of Insolvency or Bankruptcy 0.00 5.00 × **Enforcement of Security Interests** 5.00 5.00 **CATEGORY: E-PAYMENTS** 29.03 /40.00 Sub-Category: Risk Management 8.75 /10.00 External Review and Internal Control 3.33 3.33 Cybersecurity and Operational Risk 3.33 3.33 Liquidity Risk 2.08 Θ 3.33 Sub-Category: Consumer Protection 11.94 /20.00 Obligations of User and Payment Service Provider (PSP) Θ 0.83 3.33 Cancellation of Erroneous Transactions, Protection of Funds Held 1.25 3.33 Θ by Non-Bank PSPs and Liability of Unauthorized Payments Disclosure of Fees and Notification of Fee Changes 3.33 3.33 Disclosure of Liability, Use of Data, and Dispute Mechanisms Θ 2.92 3.33 Disputing a Transaction Θ 1.11 3.33 Availability of Dispute Mechanisms Θ 2.50 3.33 Sub-Category: Interoperability of Payment Systems and Promotion of 8.33 /10.00 \Box Competition Interoperability of Payment Systems 3.33 3.33 Fair Competition Θ 1.67 3.33 Equal Access and Treatment of Different PSPs 3.33 3.33

TARLE LECEND	ó	dtaines n	Maximuts Points
TABLE LEGEND ✓ = full points ← = partial points × =		↓	Ψ ψ
PILLAR II - PUBLIC SERVICES		41.11	/100.00
CATEGORY: OPERATION OF CREDIT BUREAUS AND REGISTRIES		28.61	/50.00
Sub-Category: Data Coverage		8.33	/16.67
Data Coverage	Θ	8.33	16.67
Sub-Category: Types of Data Collected and Shared		11.11	/16.67
Types of Data Collected and Shared	Θ	11.11	16.67
Sub-Category: Additional Services and Borrower's Access to Information		9.17	/16.67
Additional Services and Borrower's Access to Information	Θ	9.17	16.67
CATEGORY: OPERATION OF COLLATERAL REGISTRIES		12.50	/50.00
Sub-Category: Existence of a Centralized and Publicly Available Registry		12.50	/16.67
Existence of a Centralized and Publicly Available Registry	Θ	12.50	16.67
Sub-Category: Notice-Based Registry Updates		0.00	/16.67
Notice-Based Registry Updates	×	0.00	16.67
Sub-Category: Autonomy of Secured Creditors to Access and Update the Registry		0.00	/16.67
Autonomy of Secured Creditors to Access and Update the Registry	×	0.00	16.67
PILLAR III - OPERATIONAL EFFICIENCY		60.83	/100.00
CATEGORY: LOANS		30.03	/50.00
Sub-Category: Obtaining a Loan		23.50	/40.00
Time to Obtain a Loan	Θ	16.40	20.00
Obstacles to Obtaining a Loan	Θ	7.10	20.00
Sub-Category: Operational Efficiency of Security Interest and Credit Data Update		6.53	/10.00
Operational Efficiency of Security Interest and Credit Data Update	Θ	6.53	10.00
CATEGORY: E-PAYMENTS		30.80	/50.00
Sub-Category: Cost of e-Payments		10.30	/20.00
Cost to Receive e-Payments	Θ	4.60	10.00
Cost to Make e-Payments	Θ	5.70	10.00
Sub-Category: Time to Receive e-Payments		9.90	/10.00
Time to Receive e-Payments	Θ	9.90	10.00
Sub-Category: Usage Level of e-Payments		10.60	/20.00

Obtained Maximum

PILLAR III (continued)...

Usage Level in Receiving e-Payments	Θ	4.70	10.00
Usage Level in Making e-Payments	Θ	5.90	10.00

INDICATORS AND COMPONENTS	VALUES
Time to receive a decision on loan application (days)	22
Percent of firms reporting unfavorable rates, collateral, or procedures as main reason for not applying for loans	33
Perceptions index of access to finance as a constraint	54
Proportion of payments received using e-payments (%)	49
Time to receive the main type of e-payment (days)	1
Cost to receive main type of e-payment (% of transaction)	4
Proportion of payments made using e-payments (%)	56
Cost to make main type of e-payment (% of transaction)	5
Time to register new security interests in the collateral registry (weeks)	3
Cost to register security interests in the collateral registry (% of GNI per capita)	1
Time to reflect new credit report information from submission (days)	7

International Trade



The International Trade topic measures different aspects of international trade—trade in goods, trade in services, and digital trade—across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to international trade, covering de jure features of a regulatory framework that are necessary to establish a nondiscriminatory, transparent, predictable, and safe environment to harness the potential of international trade. The second pillar assesses digital infrastructure and physical concerning international trade and the quality management, thus assessing de facto provision of public services for international trade facilitation. The third pillar measures the time and cost to comply with export and import requirements, participation in cross—border digital trade, as well as the perceived major obstacles for international trade.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained Maximum.

V

/100.00

59.22

PILLAR I - REGULATORY FRAMEWORK

CA	TEGORY:	PRACTICES SUPPORTING INTERNATIONAL TRADE		29.43	/50.00
	Sub-Cate	gory: International Trade in Goods and Services		11.11	/16.67
		Establishment of Maritime Single Window	×	0.00	0.00
		Temporary Admission of Goods	×	0.00	1.39
		Rules on Liability of Carriers	×	0.00	0.00
		Simplified Visa Regime – Foreign Crew Members and Service Providers	~	1.39	1.39
		Reasons for License Rejection, Suspension and Cancellation (Freight Transport)	~	1.39	1.39

PILLAR I (continued)...

			, 60, ,	60.
continued)	. \checkmark = full points Θ = partial points \times =	no points	`\	` \
	Reasons for License Rejection, Suspension and Cancellation (Logistics Services)	~	1.39	1.39
	Right to Appeal (Goods) - Administrative	Θ	0.69	1.39
	Right to Appeal (Goods) - Judicial	Θ	0.69	1.39
	Right to Appeal (Services) – Administrative (Freight Transport)	~	1.39	1.39
	Right to Appeal (Services) – Administrative (Logistics Services)	~	1.39	1.39
	Right to Appeal (Services) – Judicial (Freight Transport)	~	1.39	1.39
	Right to Appeal (Services) – Judicial (Logistics Services)	~	1.39	1.39
	De Minimis Value	×	0.00	1.39
	Legal Requirements for the Imposition of Non-Tariff Measures	×	0.00	1.39
Sub-Cate environm	gory: Digital and Sustainable Trade (includes gender and nent)		8.13	/16.67
	Electronic Contracts	×	0.00	1.85
	Electronic Signatures	×	0.00	1.85
	Technology Neutrality	×	0.00	1.85
	Cross-Border Data Flows	~	1.85	1.85
	Cross-Border Carbon Pricing Instruments	×	0.00	0.93
	Tariffs on Environmental Goods	Θ	0.72	1.85
	Endangered Species	~	0.93	0.93
	Oil, Chemical, Sewage and Air Pollution	×	0.00	0.93
	Hazardous Chemicals or Pesticides	~	0.93	0.93
	Freedom of Association and Right to Collective Bargaining	~	0.93	0.93
	Gender Equality in Trade Agreements	~	0.93	0.93
	Women's Participation in Economic and Development Activity	~	1.85	1.85
Sub-Cate	assons for License Rejection, Suspension and Cancellation gistics Services) th to Appeal (Goods) - Administrative th to Appeal (Goods) - Judicial th to Appeal (Services) - Administrative (Freight Transport) th to Appeal (Services) - Administrative (Logistics Services) th to Appeal (Services) - Judicial (Freight Transport) th to Appeal (Services) - Judicial (Freight Transport) th to Appeal (Services) - Judicial (Freight Transport) th to Appeal (Services) - Judicial (Logistics Services) th to Appeal (Services) - Judicial (Freight Transport) th to Appeal (Services) - Judicial (Logistics Services) the to Appeal (Services) - Judicial (Logistics Services) th to Appeal (Services) - Judicial (Logisti			
	Absence of Non-Notified PTAs	~	1.85	1.85
	Duty Free Trade	Θ	1.85	2.08
	Digital Trade	×	0.00	1.85
	Investment and Movement of Capital	Θ	1.85	2.08
	Trade in Services	Θ	1.85	2.08
	Harmonization of Regulation on Non-Tariff Measures	Θ	0.93	2.08

PILLAR I (continued).

I	(continued)	. \checkmark = full points Θ = partial points \times =	no points	↑ 60, ,	↑ . 60.
		Freight Transport Services Sector	×	0.00	2.08
		Logistics Services Sector	×	0.00	1.85
		Competent Authorities to Oversee the Implementation of PTAs	Θ	1.85	2.08
	CATEGORY: I	REGULATORY RESTRICTIONS ON INTERNATIONAL TRADE		29.79	/50.00
	Sub-Cate	gory: International Trade in Goods (includes gender)		12.63	/20.00
		Sanitary and Phytosanitary Measures	~	0.53	0.53
		Sanitary and Phytosanitary Measures (National Treatment)	~	1.05	1.05
		Technical Barriers to Trade	Θ	0.26	0.53
		Technical Barriers to Trade (National Treatment)	Θ	0.53	1.05
		Absence of Pre-Shipment Inspections	×	0.00	1.05
		Absence of Contingent Trade-Protective Measures	~	1.05	1.05
		Absence of Quantity Control Measures	×	0.00	1.05
		Absence of Price Control Measures	~	1.05	1.05
		Absence of Finance Measures	~	1.05	1.05
		Absence of Export Restrictions	×	0.00	1.05
		Absence of Caps on the Number of Operating Licenses (Freight Transport)	~	1.05	1.05
		Absence of Price Floors and Price Guidelines (Freight Transport)	~	1.05	1.05
		Absence of Mandatory Use of Certified Operators (Freight Transport)	×	0.00	1.05
		Absence of Caps on the Number of Operating Licenses (Logistics)	~	1.05	1.05
		Absence of Price Floors and Price Guidelines (Logistics)	Θ	0.53	1.05
		Absence of Mandatory Use of Certified Operators (Logistics)	×	0.00	1.05
		Safety Regulations – Certification for Operators (Freight Transport)	Θ	0.26	0.53
		Safety Regulations – Equipment (Freight Transport)	~	0.53	0.53
		Safety Regulations – Maximum Hours (Freight Transport)	~	0.53	0.53
		Safety Regulations – Certification for Operators (Logistics)	×	0.00	0.53
		Safety Regulations – Equipment (Logistics)	~	0.53	0.53
		Safety Regulations – Maximum Hours (Logistics)	~	0.53	0.53
		Absence of Additional Restrictions for Female Service Providers	~	1.05	1.05

PILLAR I (continued)...

Obtained Maximum

 \checkmark = full points Θ = partial points \times = no points

Sub-Category: International Trade In Services		13.16	/20.00
Absence of Restrictions on Foreign Registration of Vessels Under National Flags (Maritime Freight Only)	×	0.00	0.00
Absence of Restrictions on Cabotage/Access Rights (Maritime Freight Only)	×	0.00	0.00
Absence of Restrictions on the Use of Local Port Services (Maritime Freight Only)	×	0.00	0.00
Absence of Restrictions on Quotas (Freight Transport)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Freight Transport)	×	0.00	1.05
Absence of Restrictions on Acquisition and Use of Land and Real Estate (Freight Transport)	×	0.00	1.05
Absence of Restrictions on Quotas (Logistics)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Logistics)	×	0.00	1.05
Absence of Restrictions on Acquisition and Use of Land and Real Estate (Logistics)	×	0.00	1.05
Absence of Restrictions on Quotas (Financial Services)	~	1.05	1.05
Absence of Restrictions Subject to an Economic Needs Test (Financial Services)	×	0.00	1.05
Absence of Restrictions on Acquisition and Use of Land and Real Estate (Financial Services)	×	0.00	1.05
Absence of Additional Restrictions on Licensing or Authorization Requirements (Freight Transport)	~	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Freight Transport)	~	1.05	1.05
Absence of Labor Market Tests for Foreign Contractual and Independent Service Providers (Freight Transport)	~	1.05	1.05
Absence of Additional Restrictions on Licensing or Authorization Requirements (Logistics)	~	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Logistics)	~	1.05	1.05
Absence of Labor Market Tests for Foreign Contractual And Independent Service Providers (Logistics)	~	1.05	1.05
Absence of Additional Restrictions on Licensing or Authorization Requirements (Financial Services)	~	1.05	1.05
Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Financial Services)	~	1.05	1.05

I (c	continued)	✓ = full points ⊖ = partial points × =		^b oı, ,	., 6 ₀₁ .
		Absence of Labor Market Tests for Foreign Contractual and Independent Service Providers (Financial Services)	~	1.05	1.05
		Absence of Procedural Hurdles for Visa for Business Purposes (Freight Transport)	Θ	0.53	1.05
	Sub-Cate	gory: Digital Trade		4.00	/10.00
		Absence of Additional Government Licenses	×	0.00	1.00
		Absence of Online Selling Bans	~	1.00	1.00
		No Breach of Tax Neutrality Principle	~	1.00	1.00
		Absence of Charges on Incoming Cross-Border E-Payments	~	1.00	1.00
		Absence of Charges on Outgoing Cross-Border E-Payments	×	0.00	1.00
		Absence of Limits on Cross-Border E-Payments	Θ	0.50	1.00
		Limitations to Cross-Border Data Flows	~	0.50	0.50
		Disclosure of Relevant Information	×	0.00	0.50
		Consumer Rights – Limits on Advertising	×	0.00	0.50
		Consumer Rights to Cancel Online Purchases	×	0.00	0.50
		Consumer Rights to Receive Refunds	×	0.00	0.50
		Penalties for Non-Compliance with Online Consumer Protection Provisions	×	0.00	0.50
		Online Dispute Resolution Mechanism	×	0.00	0.50
		Online Dispute Resolution Mechanism (Free of Charge Filing)	×	0.00	0.50
R II	I - PUBLIC SI	ERVICES		49.05	/100.0
C	ATEGORY: D	DIGITAL AND PHYSICAL INFRASTRUCTURE		22.26	/50.0
	Sub-Cate	gory: Electronic Systems and Interoperability of Services		9.17	/16.6
		Availability of an Advanced Electronic System for International Trade	~	1.67	1.67
		Agency Integration into the Advanced Electronic System for International Trade	×	0.00	1.67
		Stakeholder Integration into the Advanced Electronic System for International Trade	×	0.00	1.67
		Features of the Advanced Electronic System for International Trade	Θ	0.83	1.67
		Exchange of Information with Trading Partners' Electronic	×	0.00	1.67

Obtained Maximum

PILLAR II (continued)..

	TABLE LEGERA	•	bor. /	bor
continued).	\checkmark = full points Θ = partial points \times = 1	no points	V	· \
	Single Point of Access of the Advanced Electronic System for International Trade	~	1.67	1.67
	Single Sign-On of the Advanced Electronic System for International Trade	~	1.67	1.67
	Single Submission of Data of the Advanced Electronic System for International Trade	~	1.67	1.67
	Single Point of Decision Making of the Advanced Electronic System for International Trade	Θ	0.83	1.67
	Single Point of Payment of the Advanced Electronic System for International Trade	Θ	0.83	1.67
Sub-Cate	gory: Transparency and Availability of Information		8.33	/16.67
	Trade Information Portal (TIP)	~	1.39	1.39
	Publication – Duties, Taxes, Fees, and Non-Tariff Measures	×	0.00	1.39
	Publication – Procedures and Advance Rulings	×	0.00	1.39
	Publication – Penalties and Procedures for Appeal	~	1.39	1.39
	Publication – Licensing Criteria (Freight Transport)	×	0.00	1.39
	Publication – Licensing Criteria (Logistics Services)	×	0.00	1.39
	Publication – Proposals of Laws and Draft Regulations	×	0.00	1.39
	Publication – Advance Notices	~	1.39	1.39
	Enquiry Points	~	1.39	1.39
	Consultation – Practice	~	1.39	1.39
	Consultation – Reasonable Opportunity	~	1.39	1.39
	Consultation – Process to Consider Comments	×	0.00	1.39
Sub-Cate	gory: Trade Infrastructure		4.76	/16.67
	Equipment and Facilities (Border 1 – Land Border or Airport)	×	0.00	2.38
	Services and Amenities (Border 1 – Land Border or Airport)	×	0.00	2.38
	Equipment and Facilities (Border 2 – Port or Airport)	×	0.00	2.38
	Services and Amenities (Border 2 – Port or Airport)	~	2.38	2.38
	Connection to the Electronic Single Window (Port or Airport)	~	2.38	2.38
	Information Systems (Port or Airport)	×	0.00	2.38
	Consultative Committee (Port or Airport)	×	0.00	2.38

Maximum Obtained points points

PILLAR II (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow **CATEGORY: BORDER MANAGEMENT** /50.00 26.79 Sub-Category: Risk Management 7.50 /20.00 Customs Risk Management Availability 2.50 2.50 Customs Risk Management Coverage 2.50 0.00 × Sanitary and Phytosanitary Agency Integration 0.00 2.50 X Standardization Agency Integration 0.00 2.50 X Environmental Agency Integration X 0.00 2.50 Security Border Agency Integration 0.00 2.50 X **Automated Profiling and Targeting** 2.50 2.50 Post-Clearance Audits 2.50 2.50 Sub-Category: Coordinated Border Management 14.29 /20.00 Unique Consignment Reference 2.86 2.86 Joint Controls (Internal) 0.00 2.86 X Integrated Border Checkpoint 0.00 2.86 × Exchange of Information 2.86 2.86 Joint Controls (External) 2.86 2.86 Alignment of Operating Hours 2.86 2.86 Unified Document or Set of Documents 2.86 2.86 Sub-Category: Trusted Trader Programs 5.00 /10.00 Availability of a Trusted Trader Program for Exporters and 1.67 1.67 **Importers** Availability of a Trusted Trader Program for Other Operators 0.00 X 1.67 Benefits of the Trusted Trader Program 0.00 1.67 × Inter-Agency Recognition of the Trusted Trader Program 1.67 1.67 Mutual Recognition Agreements of the Trusted Trader Program 1.67 1.67 Electronic Certification and Renewal Process of the Trusted X 0.00 1.67 Trader Program **PILLAR III - OPERATIONAL EFFICIENCY** 75.90 /100.00 **CATEGORY: COMPLIANCE WITH EXPORT REQUIREMENTS** 23.60 /40.00 Sub-Category: Total Time to Comply with Export Requirements 19.80 /20.00 Total Time to Comply with Export Requirements Θ 19.80 20.00

	Sub-Category: Total Cost to Comply with Export Requirements		3.80	/20.00
	Total Cost to Comply with Export Requirements	Θ	3.80	20.00
CA	TEGORY: COMPLIANCE WITH IMPORT REQUIREMENTS		39.40	/40.00
	Sub-Category: Total Time to Comply with Import Requirements		20.00	/20.00
	Total Time to Comply with Import Requirements	~	20.00	20.00
	Sub-Category: Total Cost to Comply with Import Requirements		19.40	/20.00
	Total Cost to Comply with Import Requirements	Θ	19.40	20.00
CA	TEGORY: PARTICIPATION IN CROSS-BORDER DIGITAL TRADE		7.50	/10.00
	Sub-Category: Share of Trading Firms Exporting Digitally Ordered Goods		7.50	/10.00
	Share of Trading Firms Exporting Digitally Ordered Goods	Θ	7.50	10.00
	TEGORY: PERCEIVED MAJOR OBSTACLES: BUSINESS TRANSPORTATION, ISTOMS AND TRADE REGULATIONS		5.40	/10.00
	Sub-Category: Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints		3.85	/5.00
	Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints	Θ	3.85	5.00
	Sub-Category: Share of Firms Identifying Transportation as Major or Severe Constraints		1.55	/5.00
	Share of Firms Identifying Transportation as Major or Severe Constraints	Θ	1.55	5.00

INDICATORS AND COMPONENTS	VALUES
Time or exported goods to clear all border control agencies (days)	2
FCA costs to comply with all export requirements (% of value of goods exported)	17
Time for imported goods to clear all border control agencies (days)	1
DAP costs to comply with all import requirements (% of value of goods imported)	8
Perceptions index of transportation as a constraint	77
Perceptions index of customs and trade regulations as a constraint	69
Percent of firms with exports shipped by main parcel (%)	40

Taxation

The Taxation topic measures the quality of regulation, administration, and practical implementation of tax systems across the three different dimensions, referred to as pillars. The first pillar assesses the quality of regulation related to taxation, encompassing both the legal framework (de jure) and the implementation (de facto) of the legal requirements. The second pillar measures the quality of tax administration by assessing the public services related to tax matters. The third pillar evaluates the practical effectiveness of the implemented tax regulations and public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

= partial points

× = no points

LLAR	I - REGULATORY FRAMEWORK		47.50	/100.00
(CATEGORY: CLARITY AND TRANSPARENCY		25.50	/40.00
	Sub-Category: Clarity of Tax Regulations		7.50	/20.00
	Tax Guides and Their Delivery Channels	Θ	7.50	10.00
	Binding Rulings and Post-Compliance Procedures	×	0.00	10.00
	Sub-Category: Transparency of Changes in Tax Regulations		18.00	/20.00
	Obtaining Feedback and Broad Public Consultation	Θ	8.00	10.00
	Practice on Preparing and Publishing Future Tax Plans	~	10.00	10.00
(CATEGORY: ADMINISTRATIVE PROCEDURES		22.00	/40.00
	Sub-Category: Simplified Tax Record Keeping and Reporting		2.00	/10.00
	Simplified Record Keeping and Reporting	Θ	2.00	10.00
	Sub-Category: General Tax Registration		5.00	/10.00
	Transparency in the Tax Registration Process	Θ	5.00	10.00

PILLAR I	(continued)	= full points	= partial points	× = no points	^ ho, ,	↑ 60.
	Sub-Category: VAT Registration				10.00	/10.00
	VAT Registration Threshold			✓	10.00	10.00
	Sub-Category: VAT Refund				5.00	/10.00
	VAT Refund			Θ	5.00	10.00
(CATEGORY: ENVIRONMENTAL TAXES				0.00	/20.00
	Sub-Category: Existence of Environmen	ital Fiscal Instri	uments		0.00	/4.00
	Presence of Environmental F	iscal Instrume	nts	×	0.00	4.00
	Sub-Category: Availability of Public Con	sultations			0.00	/8.00
	Availability of Public Consulta	ations		×	0.00	8.00
	Sub-Category: Transition Periods				0.00	/8.00
	Transition Periods			×	0.00	8.00
PILLAR	II - PUBLIC SERVICES				53.87	/100.00
(CATEGORY: DIGITAL SERVICES FOR TAXPAY	ERS			17.36	/25.00
	Sub-Category: Online Service Taxpayer	Portal			4.86	/6.25
	Online Service Taxpayer Port	al		Θ	4.86	6.25
	Sub-Category: Electronic Filing of Taxes				6.25	/6.25
	Electronic Filing			✓	6.25	6.25
	Sub-Category: Pre-Filled Tax Declaratio	ns			0.00	/6.25
	Pre-Filled Declarations			×	0.00	6.25
	Sub-Category: Electronic Payment of Ta	ixes			6.25	/6.25
	Electronic Payment			✓	6.25	6.25
	CATEGORY: DATA MANAGEMENT AND SYSTADMINISTRATION	TEM INTEGRAT	TION IN TAX		12.24	/25.00
	Sub-Category: Tax Registration				3.13	/6.25
	Tax Registration Process			Θ	3.13	6.25
	Sub-Category: Taxpayer Database and	Tax Identificati	on Number (TIN)		6.25	/6.25
	Taxpayer Database and TIN			✓	6.25	6.25
	Sub-Category: Tax Deregistration				0.00	/6.25
	Tax Deregistration			×	0.00	6.25

		# Sull points	.	bor.	y, bor.
LAR II	(continued)	✓ = full points → = partial points X	= no points	↓	<u> </u>
	Sub-Category: Data Exchange and	d Usage (includes gender)		2.86	/6.25
	Information Cross-Che	cking on Tax Portal	✓	2.08	2.08
	Data Cross-Checking to	o Verify Tax Declarations	Θ	0.78	2.08
	Availability of Sex-Disa	ggregated Data and Their Analysis	×	0.00	2.08
	CATEGORY: TRANSPARENCY			17.08	/25.00
	Sub-Category: Annual Performan Administration	ce and Gender Diversity in Tax		8.33	/12.50
	Annual Performance		×	0.00	4.17
	Gender Composition o	f the Staff In Tax Administration	✓	8.33	8.33
	Sub-Category: Public Accountabil	ity		8.75	/12.50
	Public Accountability		Θ	8.75	12.50
	CATEGORY: TAX AUDITS AND RELATE	ED DISPUTES		7.19	/25.00
	Sub-Category: Tax Audits			2.50	/12.50
	Existence of Annual Na	ational Tax Audit Plan	×	0.00	5.00
	Existence of Different	Types of Audits	Θ	2.50	5.00
	The Monitoring of Tax	payer Audits	×	0.00	2.50
	Sub-Category: Dispute of Tax Aud	dit Results		4.69	/12.50
	First-Level Review Mec	hanism	Θ	1.56	6.25
	Second-Level Review N	l echanism	Θ	3.13	6.25
PILLAR	R III - OPERATIONAL EFFICIENCY			79.20	/100.00
	CATEGORY: TIME AND FUNCTIONALI	TY OF PROCESSES		30.70	/50.00
	Sub-Category: Time to File and Pa	ay Taxes		6.10	/10.00
	Total Time for Prepara	tion, Filing, Payment	Θ	6.10	10.00
	Sub-Category: Use of Electronic S	ystems to File and Pay Taxes		9.75	/10.00
	The percentage of Firm	ns Filing and Paying Taxes Electronically	Θ	9.75	10.00
	Sub-Category: Duration of a Gene	eric Tax Audit		3.00	/10.00
	Total Time Needed to 0	Complete the Audit	Θ	3.00	10.00
	Sub-Category: Duration of a Tax I	Dispute		9.50	/10.00
	Time to Review a Tax D	Dispute	Θ	9.50	10.00

PILLAR III (continued)...

` `	(00.100.100.00)				
	Obtaining a VAT Refund in Practice	Θ	2.35	10.00	
CA	CATEGORY: FINANCIAL BURDEN ON FIRMS			/50.00	
	Sub-Category: Effective Tax Rate (ETR) for Profit Taxes		23.50	/25.00	
	Effective Tax Rate (ETR) for Profit Taxes	Θ	23.50	25.00	
	Sub-Category: Effective Tax Rate (ETR) for Employment Taxes and Social Contributions		25.00	/25.00	
	Effective Tax Rate (ETR) for Employment Taxes and Social Contributions	~	25.00	25.00	

INDICATORS AND COMPONENTS	VALUES
Time to prepare, file, and pay taxes (hours)	96
Percentage of respondent firms that used electronic systems to file taxes (%)	89
Percentage of respondent firms that used electronic systems to pay taxes (%)	87
Total time between the first interaction with auditors and receipt of final audit report (weeks)	4
Time between the moment a taxpayer files a claim until the moment the	90
decision is issued (days)	90
Percentage of firms who did not apply for a VAT refund due to processes being	47
too burdensome (%)	77
Time to receive a VAT refund adjusted by the number of firms reporting issues	38
with VAT refunds (weeks)	30
Effective tax rate of income-based taxes (%)	13
Effective tax rate of labor taxes and social contributions	N/A

Dispute Resolution



The Dispute Resolution topic measures efficiency and quality of the resolution of commercial disputes—those arising in the business context between firms—across three different dimensions, referred to as pillars. The first pillar assesses the adequacy of legislation pertaining to both court processes and alternative dispute resolution (ADR), covering de jure features that are necessary for the efficient processing of cases, facilitated resolution of cross —border claims, creating alternative venues for settling disputes, and ensuring trust in relevant institutions. The second pillar focuses on judicial organizational structure, courts' digitization and transparency, as well as ADRrelated services, thus capturing the de facto provision of public services. The third pillar measures the reliability of dispute resolution, the time and cost required to resolve a dispute, as well as the time and cost associated with the recognition and enforcement of decisions.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

⊖ = partial points

× = no points

Obtained
Obtaines
Maximum

/100.00

62.35

PILLAR I - REGULATORY FRAMEWORK

CA	ATEGORY: COURT LITIGATION		47.77	/66.67
	Sub-Category: Procedural Certainty (includes environment)		31.76	/40.00
	Time Standards	Θ	2.35	4.71
	Deadline to Consider a Request for Interim Measures	~	4.71	4.71
	Time Limit on Suggesting Evidence	~	4.71	4.71
	Maximum Number of Adjournments	×	0.00	4.71
	Holding a Pre-Trial Conference	~	4.71	4.71
	Availability of a Default Judgment	~	4.71	4.71
	Recognition and Enforcement of Foreign Judgments	~	4.71	4.71

LLAR I	(continued)	✓ = full points ⊖ = partial points ×	= no points	\po_i, \	, bor
	(001101101000)11	Powers of Enforcement Agents to Seize Extra Types of Assets	~	4.71	4.71
		Environmental Sustainability	Θ	1.18	2.35
	Sub-Cate	gory: Judicial Integrity (includes gender)		16.00	/26.67
		Independence and Impartiality of Judges		5.33	5.33
		Disclosure of Assets by Judges	×	0.00	5.33
		Code of Ethics for Judges	~	5.33	5.33
		Code of Ethics for Enforcement Agents	×	0.00	5.33
		Gender Equality	~	5.33	5.33
	CATEGORY: A	ALTERNATIVE DISPUTE RESOLUTION (ADR)		14.59	/33.33
		gory: Legal Safeguards in Arbitration		2.08	/16.67
	Sub Cate	Arbitrability and Parties' Autonomy	Θ	2.08	2.78
		Access to Arbitration	_	0.00	2.78
		Independence and Impartiality of Arbitrators	×	0.00	2.78
		Incorporation of the Principle "Kompetenz-Kompetenz"	×	0.00	2.78
		Court Support of Arbitration	×	0.00	2.78
		Recognition and Enforcement of Arbitral Awards	×	0.00	2.78
	Sub Cato	gory: Legal Safeguards in Mediation	^	12.50	
	Sub-Cate				/16.67
		Voluntary Nature of Commercial Mediation Independence and Impartiality of Mediators	~	4.17	4.17
		Inadmissibility of Using Suggestions and Statements Made for t Purpose of Mediation in Other Proceedings	he 🗸	3.13 4.17	4.17
		Recognition and Enforcement of Mediation Agreements	Θ	1.04	4.17
PILLAR	II - PUBLIC S	ERVICES		35.70	/100.00
(CATEGORY: (COURT LITIGATION		30.42	/66.67
	Sub-Cate	gory: Organizational Structure of Courts		11.11	/22.22
		Existence of a Commercial Court or Chamber	Θ	5.55	5.56
		Automated Random Assignment of Cases	×	0.00	5.56
		Existence of a Small Claims Court or Procedure	Θ	5.55	5.56
		Special Review Mechanisms to Support Judicial Integrity	×	0.00	5.56
	Sub-Cate	gory: Digitalization of Court Processes		5.55	/22.22

PILLAR II (continued).

Electronic Initiation of a Case X 0.00 2.78	(c	ontinued)	. \checkmark = full points \ominus = partial points \times =	no points	^ ^ ^	. bo.
Issuing an Electronic Judgment			Electronic Initiation of a Case	×	0.00	2.78
Electronic Communication with Courts and Enforcement Agents Admissibility of Digital Evidence X 0.00 2.78 Virtual Hearings Auxiliary Electronic Services Online Auctions Sub-Category: Transparency of Courts (includes gender) Public Database for Acts of Legislation Public Access to Court Hearings Held in Person Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration Services Availability of Commercial Arbitration Services Availability of Commercial Mediation Availability of Mediation			Electronic Flow of Documents during the Proceedings	×	0.00	2.78
Admissibility of Digital Evidence Virtual Hearings Auxiliary Electronic Services Online Auctions Sub-Category: Transparency of Courts (includes gender) Public Database for Acts of Legislation Public Access to Court Hearings Held in Person Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration Services Availability of Commercial Arbitration Services Availability of Arbitration Sub-Category: Public Services for Mediation Availability of Commercial Mediation Services Availability of Commercial Mediation Services Availability of Commercial Mediation Publication of Mediation Availability of Commercial Mediation Financial Incentives to Use Mediation Digitalization of Mediation 1.000 1.11 3.33			Issuing an Electronic Judgment	~	2.78	2.78
Virtual Hearings ✓ 2.78 2.78 Auxiliary Electronic Services X 0.00 2.78 Online Auctions X 0.00 2.78 Sub-Category: Transparency of Courts (includes gender) 13.76 /22.22 Public Database for Acts of Legislation X 0.00 3.17 Public Access to Court Hearings Held in Person ✓ 3.17 3.17 Public Access to Court Hearings Held Online ✓ 3.17 3.17 Publication of Judgments of Higher Courts ✓ 3.17 3.17 Publication of Information on Court's Composition → 1.06 3.17 Publication of Information on Performance of Courts and Enforcement Agents X 0.00 3.17 CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) 5.28 /33.33 Sub-Category: Public Services for Arbitration (includes gender) 0.00 /16.67 Availability of Commercial Arbitrations Services X 0.00 4.17 Setting Up a Roster of Mediation (includes gender) 5.28 /16.67 Availability of Commercial Mediation Services ✓ 3.33 3.33 Setting Up a Roster of Mediation <td></td> <td></td> <td>Electronic Communication with Courts and Enforcement Agents</td> <td>×</td> <th>0.00</th> <td>2.78</td>			Electronic Communication with Courts and Enforcement Agents	×	0.00	2.78
Auxiliary Electronic Services Online Auctions Sub-Category: Transparency of Courts (includes gender) Public Database for Acts of Legislation Public Access to Court Hearings Held in Person Public Access to Court Hearings Held Online Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Output Digitalization of Arbitration Sub-Category: Public Services for Mediation Availability of Commercial Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Setting Up a Roster of Mediators Availability of Commercial Mediation Services Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation Digitalization of Mediation No.00 Availability of Commercial Mediation			Admissibility of Digital Evidence	×	0.00	2.78
Online Auctions X 0.00 2.78 Sub-Category: Transparency of Courts (includes gender) 13.76 /22.22 Public Database for Acts of Legislation X 0.00 3.17 Public Access to Court Hearings Held in Person ✓ 3.17 3.17 Public Access to Court Hearings Held Online ✓ 3.17 3.17 Publication of Judgments of Higher Courts ✓ 3.17 3.17 Publication of Information on Court's Composition ⊕ 1.06 3.17 Publication of Information on Performance of Courts and Enforcement Agents X 0.00 3.17 CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) 5.28 /33.33 Sub-Category: Public Services for Arbitration (includes gender) 0.00 /16.67 Availability of Commercial Arbitrations X 0.00 4.17 Transparency of Arbitration X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) 5.28 /16.67 Availability of Commercial Mediation Services ✓ 3.33 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentive			Virtual Hearings	~	2.78	2.78
Sub-Category: Transparency of Courts (includes gender) Public Database for Acts of Legislation Public Access to Court Hearings Held in Person Public Access to Court Hearings Held Online Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration Digitalization of Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 4.17 Sub-Category: Public Services for Mediation Services X 0.00 4.17 Financial Incentives to Use Mediation Digitalization of Mediation X 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation			Auxiliary Electronic Services	×	0.00	2.78
Public Database for Acts of Legislation X 0.00 3.17 Public Access to Court Hearings Held in Person X 3.17 3.17 Public Access to Court Hearings Held Online X 3.17 3.17 Publication of Judgments of Higher Courts X 3.17 3.17 Publication of Judgments of First Instance Courts X 3.17 3.17 Publication of Information on Court's Composition Dublication of Information on Performance of Courts and Enforcement Agents X 0.00 3.17 CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) 5.28 /33.33 Sub-Category: Public Services for Arbitration (includes gender) 0.00 /16.67 Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration X 0.00 4.17 Transparency of Arbitration X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) 5.28 /16.67 Availability of Commercial Mediation Services X 0.00 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentives to Use Mediation X 0.00 3.33 Digitalization of Mediation Mediatio			Online Auctions	×	0.00	2.78
Public Access to Court Hearings Held in Person Public Access to Court Hearings Held Online Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitrators Setting Up a Roster of Arbitration Transparency of Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Sub-Category: Public Services for Mediation Services Availability of Commercial Mediation Services Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation		Sub-Cate	gory: Transparency of Courts (includes gender)		13.76	/22.22
Public Access to Court Hearings Held Online ✓ 3.17 Publication of Judgments of Higher Courts ✓ 3.17 Publication of Judgments of First Instance Courts ✓ 3.17 Publication of Information on Court's Composition ☐ 1.06 ☐ 3.17 Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) ☐ 5.28 ✓ 3.33 Sub-Category: Public Services for Arbitration (includes gender) ☐ 0.00 ✓ 16.67 Availability of Commercial Arbitration Services ✓ 0.00 ✓ 4.17 Digitalization of Arbitration ✓ 0.00 ✓ 4.17 Sub-Category: Public Services for Mediation ✓ 0.00 Availability of Commercial Mediation Services ✓ 0.00 ✓ 3.33 Setting Up a Roster of Mediation ✓ 0.00 Availability of Commercial Mediation Services ✓ 0.00 Availability of Commercial Mediation Services ✓ 0.00 Availability of Commercial Mediation Services ✓ 0.00 Availability of Commercial Mediation Digitalization of Mediation ✓ 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation			Public Database for Acts of Legislation	×	0.00	3.17
Publication of Judgments of Higher Courts Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services Availability of Arbitration Digitalization of Arbitration Availability of Commercial Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Arbitrators Availability of Commercial Mediation Services Availability of Commercial Mediation Services Availability of Commercial Mediation Services Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Public Access to Court Hearings Held in Person	~	3.17	3.17
Publication of Judgments of First Instance Courts Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration Digitalization of Arbitration X 0.00 4.17 Transparency of Arbitration X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 4.17 Sub-Category: Public Services for Mediation Services X 0.00 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Public Access to Court Hearings Held Online	~	3.17	3.17
Publication of Information on Court's Composition Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration Digitalization of Arbitration X 0.00 4.17 Transparency of Arbitration Sub-Category: Public Services for Mediation (includes gender) X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Sub-Category: Public Services for Mediation Services X 0.00 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Publication of Judgments of Higher Courts	~	3.17	3.17
Publication of Information on Performance of Courts and Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration Digitalization of Arbitration X 0.00 4.17 Transparency of Arbitration X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Publication of Judgments of First Instance Courts	~	3.17	3.17
Enforcement Agents CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR) Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services X 0.00 4.17 Setting Up a Roster of Arbitration Digitalization of Arbitration X 0.00 4.17 Transparency of Arbitration X 0.00 4.17 Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services X 0.00 4.17 Sub-Category: Public Services for Mediation Services X 0.00 3.33 Setting Up a Roster of Mediators X 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Publication of Information on Court's Composition	Θ	1.06	3.17
Sub-Category: Public Services for Arbitration (includes gender) Availability of Commercial Arbitration Services Setting Up a Roster of Arbitrators Digitalization of Arbitration Transparency of Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Availability of Commercial Mediation Services Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation 1.11 3.33				×	0.00	3.17
Availability of Commercial Arbitration Services Setting Up a Roster of Arbitrators Digitalization of Arbitration Transparency of Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Setting Up a Roster of Mediators Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation Availability of Commercial Mediation Digitalization of Mediation Availability of Commercial Availability of Commercial Mediation Availability of Commercial Mediation Availability of Commercial Mediation Availability of Commercial Availability of Commercial Availability of	CA	TEGORY: A	LTERNATIVE DISPUTE RESOLUTION (ADR)		5.28	/33.33
Setting Up a Roster of ArbitratorsX0.004.17Digitalization of ArbitrationX0.004.17Transparency of ArbitrationX0.004.17Sub-Category: Public Services for Mediation (includes gender)5.28/16.67Availability of Commercial Mediation Services✓3.333.33Setting Up a Roster of MediatorsX0.003.33Financial Incentives to Use MediationX0.003.33Digitalization of Mediation→1.113.33		Sub-Cate	gory: Public Services for Arbitration (includes gender)		0.00	/16.67
Digitalization of Arbitration			Availability of Commercial Arbitration Services	×	0.00	4.17
Transparency of Arbitration Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation Touch Analysis and August Analysis and Augus			Setting Up a Roster of Arbitrators	×	0.00	4.17
Sub-Category: Public Services for Mediation (includes gender) Availability of Commercial Mediation Services Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation 5.28 /16.67 0.00 3.33 Financial Incentives to Use Mediation Digitalization of Mediation Digitalization of Mediation			Digitalization of Arbitration	×	0.00	4.17
Availability of Commercial Mediation Services Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation Availability of Commercial Mediation Services Color 3.33 Availability of Commercial Mediation Services Color 4.33 Availabil			Transparency of Arbitration	×	0.00	4.17
Setting Up a Roster of Mediators Financial Incentives to Use Mediation Digitalization of Mediation O.00 3.33 ** 0.00 3.33 ** 0.11 3.33		Sub-Cate	gory: Public Services for Mediation (includes gender)		5.28	/16.67
Financial Incentives to Use Mediation x 0.00 3.33 Digitalization of Mediation ⊕ 1.11 3.33			Availability of Commercial Mediation Services	~	3.33	3.33
Digitalization of Mediation \ominus 1.11 3.33			Setting Up a Roster of Mediators	×	0.00	3.33
			Financial Incentives to Use Mediation	×	0.00	3.33
Transparency of Mediation \ominus 0.83 3.33			Digitalization of Mediation	Θ	1.11	3.33
			Transparency of Mediation	Θ	0.83	3.33

points \checkmark = full points \bigcirc = partial points \times = no points

PILLAR III - OPERATIONAL EFFICIENCY /100.00 52.23 **CATEGORY: COURT LITIGATION** 46.10 /66.67 Sub-Category: Reliability of Courts 21.60 /26.67 In Resolving Commercial Cases, Courts are Independent and Θ 9.47 13.33 **Impartial** Courts are Not an Obstacle to Business Operations 12.13 Θ 13.33 Sub-Category: Operational Efficiency of Court Processes 24.50 /40.00 Time for Court Litigation 10.97 11.67 Θ Cost for Court Litigation 0.00 X 11.67 Time to Recognize a Foreign Judgment Θ 1.60 1.67 Cost to Recognize a Foreign Judgment Θ 0.33 1.67 Time to Enforce a Final Judgment 5.00 Θ 6.67 Cost to Enforce a Final Judgment 6.60 6.67 Θ **CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)** 6.13 /33.33 Sub-Category: Reliability of Alternative Dispute Resolution (ADR) 0.33 /13.33 Arbitration is Reliable for Resolving Commercial Cases 0.00 6.67 X Mediation is Reliable for Resolving Commercial Cases Θ 0.33 6.67 Sub-Category: Operational Efficiency of Arbitration Processes 5.80 /20.00 Time for Arbitration 0.00 5.00 X Cost for Arbitration X 0.00 5.00 Time to Recognize a Foreign Arbitral Award 4.80 5.00 Θ

INDICATORS AND COMPONENTS	VALUES
Perceptions of courts being independent and impartial in resolving commercial	73
disputes	
Perceptions index of courts as a constraint	87
Time for court litigation (days)	540
Cost for court litigation (% of claim value)	41
Time to recognize a foreign judgment (days)	90
Cost to recognize a foreign judgment (% of claim value)	12

1.00

 Θ

5.00

Cost to Recognize a Foreign Arbitral Award

INDICATORS AND COMPONENTS	VALUES
Time to enforce a final judgment (days)	90
Cost to enforce a final judgment (% of claim value)	0
Perceptions of arbitration being a reliable alternative to courts for resolving commercial disputes	N/A
Perceptions of mediation being a reliable alternative to courts for resolving commercial disputes	74
Time for arbitration (days)	N/A
Cost for arbitration (% of claim value)	N/A
Time to recognize a foreign arbitral award (days)	90
Cost to recognize a foreign arbitral award (% of claim value)	12

Market Competition



The Market Competition topic measures good practices related to the enforcement of competition policy, intellectual property rights and innovation policy, and regulations that focus on improving competition and innovation in markets where the government is a purchaser of services or goods across the three different pillars. The first pillar assesses the quality of regulations that promote market competition, covering de jure features of a regulatory framework that enable firms to participate in fair market conditions and innovate, and where firms can participate in open and competitive government markets. The second pillar measures the adequacy of public services that promote market competition, thus assessing the de facto provision of services that create an equal level playing field in markets, and that foster and promote innovation. The third pillar operational efficiency measures the implementation of key services promoting market competition (reflecting both the ease of compliance with the regulatory framework and the effective provision of public services directly relevant to firms that contribute in practice to the promotion of market competition).

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

Restrict Competition by Object or Effect



TABLE LEGEND = full points = partial points × = no points 31.85 /100.00 4.96 /33.33 2.29 /10.00 Legal Framework Prohibits Anticompetitive Agreements Θ 0.42 0.83 Legal Framework Distinguishes between which Agreements 0.42 0.83 Θ

PILLAR I - REGULATORY FRAMEWORK

CATEGORY: COMPETITION

Sub-Category: Antitrust

Maximum Obtained points points

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow Exemptions for Non-Competitive Agreements Must be Justified Θ 0.42 0.83 Based on Public Interest or Efficiency Exemption Regulations Require to Identify the Efficiency, Harm 0.00 0.83 X and Consumer's Impact of the Exempted Agreement Exemptions are Granted for a Certain Period of Time and 0.00 0.83 × Renewals are Reviewed Cartels are Forbidden, and Firms are not Allowed to Use Θ 0.63 0.83 **Efficiency Defense for Cartels** Legal Framework Prohibits Abuse of Dominance 0.42 0.83 Θ Definition of Market Dominance and Abuse of Dominant Position 0.00 × 0.83 Availability of Leniency Programs with Procedural Guarantees 0.00 0.83 X Cooperation with Competition Authorities Offers Confidentiality, 0.00 X 0.83 Anonymity, and Whistleblower Protection Leniency Programs Establish Clear Immunity Regimes X 0.00 0.83 Incentives for Voluntary Compliance 0.00 0.83 Sub-Category: Merger Control 1.00 /10.00 Scope of Merger Control Regulations 1.00 1.00 Legal Framework Establishes the Economic Criteria Used to 0.00 1.00 X Identify which Transactions Fall under Merger Control Regime Legal Framework Establishes a Merger Control Procedure to 0.00 X 1.00 **Assess Competition Distortions** Legal Framework Establishes Clear Guidelines and Thresholds for Merger Notifications, Including Individual and Aggregate X 0.00 1.00 Thresholds Existence of a Multi-Phased Merger Review Procedure with X 0.00 1.00 Specific Statutory Time Limits Existence of a Simplified Merger Procedure 0.00 1.00 × Requirement to Conduct a Substantive Economic Assessment on the Competitive Effects of a Transaction Submitted for a Merger X 0.00 1.00 **Control Review** Availability of Legitimate Justifications for Increases in Market X 0.00 1.00 Power Resulting from a Merger or Acquisition Merger Remedies should be Effective, and the Competition 0.00 × 1.00 Authority should have the Authority to Ensure Compliance Powers to Block Mergers that May Otherwise Adversely Impact 0.00 X 1.00 Competition and Sanctions for Failure to Notify Sub-Category: State-Owned Enterprises Framework and Scope of 1.67 /6.67 Competition Law

 \checkmark = full points \bigcirc = partial points \times = no points

PILLAR I (continued)...

Maximum Obtained points points

 \downarrow Requirement to Justify Creation of SOEs Based on Economic, Social, and/or Sustainability Criteria and Requirement to Subject 0.00 X 1.67 the Creation of an SOE to a Review by the Competition Authority Competition Law Applies to All SOEs and Sectors of the Economy 1.67 1.67 Requirement to Carry Out an Impact Evaluation Assessment to X 0.00 1.67 Justify SOE Commercial Activities Existence of Procedure to Exclude or Exempt Certain Firms or Sectors from the Application of Competition Law and Merger X 0.00 1.67 Control is Based on Economic, Social or Sustainability Criteria Sub-Category: Enforcement of Competition Regulations 0.00 /6.67 Procedural and Fairness Guarantees during Investigation 0.00 0.95 × Legal Framework Defines What Constitutes Confidential × 0.00 0.95 Information Adequate Powers and Resources to Investigate and to Enforce 0.00 X 0.95 and Impose Sanctions are Conferred to Competition Authority Competition Authorities have the Powers to Collect Monetary 0.00 0.95 × Sanctions and to Enforce Non-Monetary Sanctions Competition Authority can Investigate a Failure to Notify X 0.00 0.95 Transactions and Impose Sanctions Based on the Firm's Turnover Decisions of the Competition Authority are Binding and/or Self-Enforceable and Designation of an Independent Body to Review 0.95 0.00 × Decisions of the Competition Authority, and Action for Damages is Allowed An Overall Cap on Fines is Provided in the Regulatory Framework 0.00 0.95 X **CATEGORY: INNOVATION AND TECHNOLOGY TRANSFER** 11.37 /33.33 Sub-Category: Strength of Intellectual Property Rights Protection 5.53 /8.33 Provisions for Establishment of Collective Management 0.76 0.76 Organizations Patentability Requirements (Novelty, Inventive Step, Industrial Applicability) for Inventions and Experimental Use Exception or 0.76 0.76 Research Exemption for Patents Patent Protection Reaching Back to the Filing Date 0.76 0.76 Duration of Patent and Trademark Protection Θ 0.38 0.76 Opposition Mechanisms for Patents and Trademarks Θ 0.19 0.76 Provisions for Information Submission System for Patents 0.00 0.76 X Public Disclosure of Patent 0.76 0.76 Trademark use Obligation, Related Grace Period 0.76 0.76

PILLAR I (continued)...

 \checkmark = full points \bigcirc = partial points \times = no points \downarrow Protection for Well-Known Marks 0.76 0.76 Actions or Remedies to Enforce Copyright, Patent, and Trademark Θ 0.42 0.76 Protection Arbitration of Copyright, Patent, and Trademark Disputes X 0.00 0.76 Sub-Category: Licensing and Technology Transfer 4.17 /8.33 Provisions on Copyright, Patent, Trademark Licensing Procedures 1.67 1.67 Guidelines for Setting Fair and Non-Discriminatory Royalties 0.00 1.67 × Recordal of Change of Patent Owner and Related Timeframe 0.83 1.67 Θ Temporary Licenses/Waivers for Patents 0.00 1.67 × Disclosure of Patent and Trademark Licensing Agreements to IPO 1.67 1.67 Sub-Category: Fair Access to Innovation (includes environment) 1.67 /8.33 Open Access and Open-Source Definition 0.00 1.67 X Scope of Permissible Open Access Research Activities X 0.00 1.67 **Provisions Safeguarding Public Interest** 1.67 1.67 Guidelines for IP-Based Financing 0.00 X 1.67 Provisions on IP Relevant for Environmental Sustainability 0.00 X 1.67 Sub-Category: University-Industry Collaboration 0.00 /8.33 Standard Model Research Collaboration Agreements 0.00 1.39 X Grace Period for Publishing Research Results without 0.00 1.39 X Compromising Patentability Patent Ownership Developed within Public Research 0.00 1.39 X Organizations Institutional IP Policies of Public Research Organizations 0.00 1.39 X University Spin-Offs × 0.00 1.39 Financial Incentives for Commercializing Research X 0.00 1.39 **CATEGORY: BIDDING FOR PUBLIC CONTRACTS** 15.52 /33.33 Sub-Category: Access and Firm's Participation (includes gender) 6.25 /11.67 Open and Competitive Procurement as the Default 1.67 1.67 Restrictions to Foreign Firms to Participate in Public Procurement × 0.00 1.67 Ability to Divide Contracts into Lots X 0.00 1.67 Legal Deadline for Procuring Entities to Process Payments to the 1.67 1.67 Contractor Is Established

PILLAR I (continued).

		•	60,	, 60,
ontinued)	\checkmark = full points Θ = partial points \times = 1	no points	`\	` \
	Procurement Procedures for Framework Agreements are Established	~	1.67	1.67
	Promoting Gender Equality in Public Procurement	×	0.00	1.67
	Tender and Contractual Mechanisms to Promote SME Participation	Θ	1.25	1.67
Sub-Cate	gory: Best Value for Money (includes gender and environment)		3.65	/11.67
	Criteria for Identifying Abnormally Low Bids are Established	×	0.00	1.46
	Designation of Specialized Tendering Methods for Innovation Procurement	×	0.00	1.46
	Incorporation of Sustainability Clauses in Standard Bidding Documents	~	1.46	1.46
	Incentives to Include Environmental Considerations in Tenders	×	0.00	1.46
	Mechanisms to Introduce Gender-Responsive Public Procurement	×	0.00	1.46
	Market-Based Tools to Estimate Contract Value	~	1.46	1.46
	Total Cost of Ownership and Life Cycle Cost Considerations are Used in Bid Evaluation	×	0.00	1.46
	Most Economically Advantageous Tender is the Preferred Evaluation Criteria	Θ	0.73	1.46
Sub-Cate	gory: Fairness of the Procurement Process		2.50	/5.00
	Standstill Period between Contract Award Notice and Contract Signing to Allow Aggrieved Bidders to Challenge the Decision	~	0.83	0.83
	Minimum Duration between Publication of Tender Notice and Submission Deadline Is Clearly Defined	Θ	0.42	0.83
	Prohibition of Dividing Contracts to Circumvent Open Tendering Thresholds	Θ	0.42	0.83
	Obligation to Notify Firms of Procurement Decisions and Legal Framework Establishes how Clarification Requests from Potential Bidders should be Addressed	Θ	0.42	0.83
	Availability of Specialized and Independent Procurement Tribunals and the Right to Appeal its Decisions	×	0.00	0.83
	Time Limits to Resolve Appeals and Legal Recourses Granted to Firms When there are Delays in Resolving Appeals	Θ	0.42	0.83
Sub-Cate	gory: Transparency of Key Procurement Documents		3.13	/5.00
	Publication of Procurement Plans, Notices, Tender Documents, and Award Decisions	Θ	1.88	2.50
	Publication of Contracts and Contract Amendments	Θ	1.25	2.50

Obtained Maximum

 \checkmark = full points \bigcirc = partial points \times = no points **PILLAR II - PUBLIC SERVICES** 9.50 /100.00 **CATEGORY: COMPETITION AUTHORITY** 0.00 /33.33 Sub-Category: Institutional Framework 0.00 /16.67 Competition Authority is Operationally Independent 0.00 × 1.85 Competition Authority has a Clear and Non-Overlapping Mandate 0.00 1.85 × Establishment of Procedure for Selection and Dismissal of Board X 0.00 1.85 Members Term Limits for Board Members of the Competition Authority 0.00 × 1.85 Mechanisms are Established for Competition Authorities to 1.85 0.00 X Cooperate with Foreign Competition Authorities Cooling off Periods after Term Limits for Board Members of Competition Authority for Private Sector Jobs in Previously 0.00 1.85 X **Investigated Companies** Conflict of Interest Rules are Applied to Employees of the 0.00 1.85 X Competition Authority Competition Authority Issues Opinions on Policies and 0.00 X 1.85 Regulations Competition Authority's Opinions are Binding 0.00 1.85 X Sub-Category: Advocacy and Transparency 0.00 /16.67 Issuance of Guidance Documents on Horizontal and Vertical 0.00 X 1.67 Agreements Issuance of Guidance Documents on Abuse of Dominance 0.00 1.67 X Issuance of Guidance Documents on Leniency Programs 0.00 1.67 X Issuance of Guidance on Market Definition X 0.00 1.67 Issuance of Guidance Documents on Competition-Related Issues 0.00 × 1.67 in Digital Platforms Issuance of Guidance on Merger Control 0.00 1.67 X Issuance of Analytical Reports on Competition X 0.00 1.67 Organization of Workshops to Disseminate Competition Policy X 0.00 1.67 Online Publication of all Antitrust and Merger Control Decisions X 0.00 1.67 and Exemptions Electronic Notification of Transaction for Merger Control 0.00 1.67 X **CATEGORY: INNOVATION IN FIRMS** 6.48 /33.33 Sub-Category: Institutional Framework to Support Innovation 2.78 /11.11

 \checkmark = full points \bigcirc = partial points \times = no points

Maximum Obtained points points \downarrow

Pro-Bono or Low-Cost Legal Assistance Offered by IPO to IP X 0.00 2.78 Licensees Availability of Information Submission System in Practice 0.00 2.78 X Public Consultations on IP Laws and Regulations 2.78 2.78 Public Body Responsible for Participation of Firms in 0.00 2.78 X Development of Technical Standards Sub-Category: Digitalization of Intellectual Property Services 0.00 /11.11 Availability of License of Rights Database 0.00 2.78 X Availability of Electronic Database on Locally Registered IPR 0.00 2.78 × Availability of Online Platform for IP Holders to Manage IPR 0.00 2.78 X Electronically and Scope of its Features Online Publication of List of Qualified IP Professionals by the IPO 0.00 X 2.78 Sub-Category: Innovation Systems (includes gender) 3.70 /11.11 Availability of Technology Transfer Offices 1.23 0.00 X Type of Regulatory Approaches to Enable Technology Generation 0.00 X 1.23 Availability of Innovation Incubators 1.23 1.23 Availability of Innovation Accelerators 1.23 1.23 Government Financial Assistance to Private 0.00 X 1.23 Incubators/Accelerators Public Research Organizations Technical Assistance to Private 0.00 1.23 X Incubators/Accelerators Availability of Incubators/Accelerators that Target Women × 0.00 1.23 Entrepreneurs Availability of Science and Technology Parks 1.23 1.23 Availability of Innovation Clusters 0.00 1.23 **CATEGORY: E-PROCUREMENT** 3.02 /33.33 Sub-Category: Digitalization of Procurement Procedures (includes 2.22 /22.22 environment) Availability of Central E-Procurement Portal 0.00 X 1.48 Registering as a Vendor 0.00 1.48 X Asking the Procuring Entity for Clarifications and Notification of 0.74 1.48 Θ **Decisions Electronically Submitting Tenders Electronically** 0.00 1.48 X Open Bids Electronically and Virtual Workspace to Manage the X 0.00 1.48 Tender Procedure

PILLAR II (continued)...

Obtained Maximum \checkmark = full points Θ = partial points \times = no points

PILLAR II (continued)...

\ -				
	Submitting Bid Security Electronically and Performance Guarantee with Electronic Validation	×	0.00	1.48
	Contract Signing Electronically	×	0.00	1.48
	E-Contract Management and Implementation Module	×	0.00	1.48
	Submitting Invoices to the Procuring Entity	×	0.00	1.48
	Receiving Payments from the Procuring Entity Electronically	~	1.48	1.48
	Module for Framework Agreement Management	×	0.00	1.48
	E-Reverse Auction Module	×	0.00	1.48
	E-Catalogue of Approved Suppliers	×	0.00	1.48
	Electronic Green Catalogues	×	0.00	1.48
	Applying for Vendor Eco-Certifications or Eco-Labels Electronically	×	0.00	1.48
	Sub-Category: Transparency of Key Procurement Documents (includes gender)		0.79	/11.11
	Accessing Notices on Procurement Opportunities Electronically	Θ	0.79	1.59
	Accessing Bidding Documents Electronically	×	0.00	1.59
	Accessing Award Decisions (Including Their Rationale) Electronically	×	0.00	1.59
	Accessing Contracts and Contract Amendments Electronically	×	0.00	1.59
	Access to Specifications, Standards, or Criteria for Eco-Labels and Environmentally Preferable Goods and Services Electronically	×	0.00	1.59
	Publication of Open Data in Machine Readable Format on Suppliers Contracts and Tenders	×	0.00	1.59
	Gender - Publication of Open Data on Tenders and Contracts Disaggregated by Sex	×	0.00	1.59
PILLAR III	- OPERATIONAL EFFICIENCY		35.24	/100.00
CA	TEGORY: COMPETITION		14.99	/33.33
	Sub-Category: Simplified Merger Review		0.00	/6.67
	Time to File and Clear a Simplified Merger Review	×	0.00	6.67
	Sub-Category: Market Dynamism and Competitive Behaviors		14.99	/26.67
	Market Structure (Number of Firms that Compete in the Market)	Θ	1.39	4.44
	Market Concentration (Market Share of Largest Competitor)	Θ	0.09	4.44
	Changes in the Level of Competition	Θ	4.18	4.44
	Pricing Power (Ability to Change Prices without Losing Customers)	Θ	1.11	4.44
ESOTHO - MA	RKET COMPETITION			

PILLAR III (continued).

II	(continued)	✓ = full points	= no points	↑ 6-	φ.
	Easiness to Switching Intern	et Providers	Θ	4.13	4.44
	Government Intervention in	Prices	Θ	4.09	4.44
C	ATEGORY: INNOVATION			1.00	/33.33
	Sub-Category: Proportion of Highly Inn	ovative Firms		0.33	/16.67
	Percentage of Firms that Ha Products, Processes, and ha	ve Introduced New Improved ve Spent in R&D	Θ	0.33	16.67
	Sub-Category: Use of International Qua	ality Certifications		0.67	/16.67
	Percentage of Firms with Int	ernational Quality Certifications	Θ	0.67	16.67
C	ATEGORY: PUBLIC PROCUREMENT			19.25	/33.33
	Sub-Category: Time to Award Public Co	ontracts		6.58	/8.33
		ublic Procurement Procedures (Op ed Service Contract), Reverse Aucti Prequalifications		6.58	8.33
	Sub-Category: Time to Receive a Payme	ent from a Government Contract		0.00	/8.33
	Time to Receive Payment fro	om a Government Contract	×	0.00	8.33
	Sub-Category: Firms' Perceptions on th	ne Ease of Bidding		4.42	/8.33
	Degree of Easiness in Meeting to Participate in Tenders	ng the Administrative Requirement	:s Θ	4.42	8.33
	Sub-Category: Gender Gap in Governm	nent Suppliers		8.25	/8.33
	Gender Gap in Government	Suppliers	Θ	8.25	8.33

INDICATORS AND COMPONENTS	VALUES
Time to comply with documentary requirements and file a notification to the	No practice
Competition Authority (days)	No practice
Time needed for the Competition Authority to review and clear a transaction	No practice
(days)	Tro produce
Market share of the largest competitor, excluding firms whose main market is	65
international	03
Index of change of level of competition over last year	82
Percent of firms that cannot increase prices more than competitors without	70
losing customers	70
Index of difficulty to switch internet providers	80

INDICATORS AND COMPONENTS	VALUES
Percent of firms reporting less than two competitors on their main product's	6
main market (%)	O
Percent of firms reporting between two and five (inclusive) competitors on their	19
main product's main market (%)	
Percent of firms reporting more than five competitors on their main product's	75
main market (%)	
Percent of firms reporting their price to be regulated (%)	8
Time to complete a procurement of a works contract in an open procedure	23
(days)	
Time to complete the procurement of a services contract in a restricted	14
procedure with limited competition (days)	
Time to complete the prequalification of supplier (days)	25
Time to complete an electronic auction (days)	No practice
Time to complete a Framework agreement with a competitive second stage	30
(days)	30
Time to receive payment under govt contract (days)	152
Perceptions of the degree of difficulty to comply with government contract	50
tender requirements	30
Percent of firms owned or managed by women among those that held a	50
government contract in last 3 years (%)	50
Percent of firms that introduced a new product/service and process over last 3	1
years, and spent on R&D over last fiscal year (excluding small firms) (%)	1
Percent of firms with internationally recognized quality certification (%)	5

Business Insolvency



The Business Insolvency topic measures key features of insolvency systems on a regulatory level. It also assesses the institutional and operational infrastructure associated with insolvency proceedings (judicial services), as well as the operational efficiency of insolvency proceedings across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulation pertaining to judicial insolvency proceedings — liquidation and reorganization, covering de jure features of a regulatory framework that are necessary for structured debt resolution processes and effective creditor and debtor regimes. The second pillar measures the quality of institutional and operational infrastructure for judicial insolvency proceedings, thus assessing the de facto aspects of insolvency resolution mechanisms and the infrastructure required to implement the legal framework on insolvency. The third pillar measures the time and cost required to resolve in—court liquidation reorganization proceedings.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



TABLE LEGEND

= full points

× = no points

Obtained Maximum

/100.00

49.72

PILLAR I - REGULATORY FRAMEWORK

LESOTHO - BUSINESS INSOLVENCY

ATEGORY: I	LEGAL AND PROCEDURAL STANDARDS IN INSOLVENCY		16.50	/30.00
	gory: Pre-Commencement and Commencement Standards in on and Reorganization		10.50	/15.00
	Obligations of the Company's Management during Pre-Insolvency	~	3.00	3.00
	Out-of-Court Restructuring Mechanisms	×	0.00	3.00
	Commencement of Formal Liquidation Proceedings	~	3.00	3.00
	Commencement of Formal Reorganization Proceedings	Θ	1.50	3.00
	Basis for Commencement of Formal Insolvency Proceedings		3.00	3.00

Maximum Obtained points points

0.00

X

3.33

TABLE LEGEND \checkmark = full points \bigcirc = partial points \times = no points \downarrow Sub-Category: Post-Commencement Standards in Liquidation and 6.00 /15.00 Reorganization Creditors Notification Requiring to Submit Claims 3.00 3.00 How the Reorganization Plan Is Voted Θ 1.50 3.00 Means of Voting the Reorganization Plan 0.00 3.00 × Protection of Dissenting Creditors in Reorganization 0.00 3.00 X Conversion from Reorganization to Liquidation 1.50 3.00 Θ CATEGORY: DEBTOR'S ASSETS AND CREDITOR'S PARTICIPATION IN 33.22 /50.00 **INSOLVENCY PROCEEDINGS** Sub-Category: Treatment and Protection of Debtor's Assets during 11.00 /20.00 Liquidation and Reorganization (includes environment) Automatic Stay of Proceedings Θ 1.00 2.00 Exceptions and Relief to Automatic Stay of Proceedings 0.00 4.00 × Continuation of Existing Essential Contracts 4.00 4.00 Rejection of Existing Burdensome Contracts and Assets 2.00 2.00 Voidance of Preferential and Undervalued Transactions 4.00 4.00 Post-Commencement Credit Availability and Priority 0.00 X 4.00 Sub-Category: Creditor's Rights in Liquidation and Reorganization (includes 15.56 /20.00 environment) Creditor Representation 4.44 4.44 Request of Information by Creditors 4.44 4.44 Priority of Secured Claims 4.44 4.44 Priority of Labor and Environmental Claims 0.00 4.44 X Special Regime for Labor Claims 2.22 2.22 Sub-Category: Selection and Dismissal of the Insolvency Administrator 6.67 /10.00 Insolvency Administrators Qualification Requirements in the Law 0.00 X 3.33 Conditions for Disqualification 3.33 3.33 Mechanism for Selection and Dismissal 3.33 3.33 **CATEGORY: SPECIALIZED INSOLVENCY PROCEEDINGS AND** 0.00 /20.00 INTERNATIONAL INSOLVENCY Sub-Category: Specialized Insolvency Proceedings for Micro and Small 0.00 /10.00 Enterprises (MSEs)

Availability and Eligibility

LESOTHO - BUSINESS INSOLVENCY

Obtained Maximum

PILLAR I	(continued)		= full points	= partial points	× = no points	\psi_0, \land \	, 60,
		Conversion of Proceedings			×	0.00	3.33
		Pebt Discharge			×	0.00	3.33
		ry: Cross-Border Insolvency	1			0.00	/10.00
		xistence of Framework and		Foreign Insolven	icv		
		roceedings			×	0.00	5.00
		egal Framework for Cooper epresentatives	ration with Fore	eign Courts and	×	0.00	5.00
PILLAF	R II - PUBLIC SER	VICES				8.33	/100.00
	CATEGORY: DIC	GITAL SERVICES (E-COURTS)	IN INSOLVENC	Y PROCEEDINGS		5.00	/40.00
	Sub-Catego	ry: Electronic Services in Liq	ղuidation and R	eorganization		5.00	/20.00
	E	lectronic Filing			×	0.00	5.00
	Е	lectronic Payment of Court	Fees		×	0.00	5.00
	E	lectronic Auction			×	0.00	5.00
	V	irtual Hearing			~	5.00	5.00
	Sub-Catego Reorganizat	ry: Electronic Case Manager tion	ment Systems i	n Liquidation and	t	0.00	/20.00
	E	lectronic Case Managemen	t for Judges and	d Lawyers	×	0.00	6.67
	E	lectronic Case Managemen	t for Insolvency	/ Administrators	×	0.00	6.67
	Е	lectronic Monitoring of the	Status of Insolv	ency Proceeding	s ×	0.00	6.67
	CATEGORY: INT	TEROPERABILITY IN INSOLV	ENCY PROCEED	INGS		0.00	/20.00
	•	ry: Digital Services Connecti and Reorganization	ivity with Exterr	nal Systems in		0.00	/10.00
	lr	nteroperability with Externa	l Systems		×	0.00	10.00
	_	ry: Interconnection Between tems in Liquidation and Reo		gement System a	nd	0.00	/10.00
		nterconnection Between Ca ystems	se Managemer	nt System and e-F	iling	0.00	10.00
		BLIC INFORMATION ON INS		CEEDINGS AND		3.33	/20.00
	•	ry: Public Information on th and Reorganization, and In		•		3.33	/10.00
		ublication of Judgments in I				3.33	3.33

×

0.00

3.25

25.00

 Θ

5.00

Maximum Points points

 \checkmark = full points \bigcirc = partial points \times = no points PILLAR II (continued)... \downarrow Publication of Data on the Number and Type of Insolvency × 0.00 3.33 **Procedures** Publication of Data on the Average Length of Insolvency 0.00 3.33 X **Procedures** Sub-Category: Availability of a Public Registry of Insolvency Practitioners 0.00 /10.00 Availability of a Register of Insolvency Practitioners X 0.00 5.00 Publication of Register of Insolvency Practitioners 0.00 X 5.00 **CATEGORY: PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR** 0.00 /20.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization 0.00 /10.00 and Liquidation Proceedings Specialized Bankruptcy Courts 0.00 5.00 X

Sub-Category: Insolv	vency Administrator's Expertise in Practice		0.00	/10.00
Insolvency	y Administrator Qualification Requirements in Practice	×	0.00	10.00

Operability of Bankruptcy Courts

PILLAR III - OPERATIONAL EFFICIENCY		53.00	/100.00
CATEGORY: LIQUIDATION PROCEEDINGS		24.75	/50.00

Sub-Category: Time to Resolve a Liquidation Proceeding		24./5	/25.00
Time to Resolve an In-Court Liquidation Proceeding	Θ	24.75	25.00
Sub-Category: Cost to Resolve a Liquidation Proceeding		0.00	/25.00

	Cost to Resolve an In-Court Liquidation Proceeding	×	0.00	25.00
C	CATEGORY: REORGANIZATION PROCEEDINGS		28.25	/50.00
	Sub-Category: Time to Resolve a Reorganization Proceeding		25.00	/25.00

Time to Resolve an In-Court Reorganization Proceeding	~	25.00	25.00
Sub-Category: Cost to Resolve a Reorganization Proceeding		3.25	/25.00

Cost to Resolve an In-Court Reorganization Proceeding

INDICATORS AND COMPONENTS	VALUES
Time to resolve a liquidation proceeding (months)	14
Cost to resolve a liquidation proceeding (% of the market value of the company)	30
Time to resolve a reorganization proceeding (months)	6

INDICATORS AND COMPONENTS	VALUES
Cost to resolve a reorganization proceeding (% of the market value of the	15
company)	